

# COCITIZ Equity Ventures

First Half 2023 Financial & Operating Results
Tuesday, August 2, 2023

# Analysts' Briefing

August 2, 2023 5:00 PM PHT





Together we are building the PH's first techglomerate

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### **Review of Business Units**

- Food
- Infrastructure
- Land
- AEV Financials
- Proposed Acquisition of CCBPI
- Q&A

- Food Group 1H 2023 revenue was down 12% YoY on the decreased contribution of Food & Nutrition (-13%) and Agribusiness (-7%).
- Food Group reported a Net Income of P181M in 1H 2023, fully reversing the losses incurred in Q1 of P534M.
- Improvement in the second quarter of 2023 were driven by better margins both from Agribusiness and Flour.

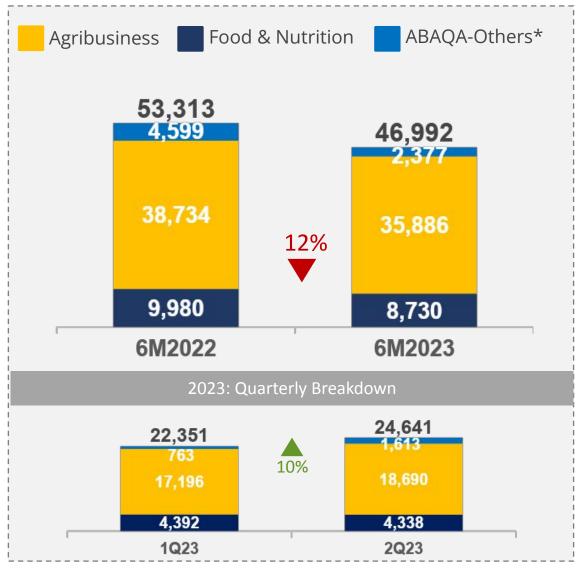
FINANCIAL SUMMARY	C. 4000	6M23A			vs Last Year	
(in PHP Millions)	6M22A	1Q23A	2Q23A	6M23A	Amount	%
REVENUE	53,313	22,351	24,641	46,992	(6,321)	- 12%
EBITDA	3,296	272	1,756	2,028	(1,268)	- 38%
NIAT	194	(534)	715	181	(13)	- 7%
EBITDA MARGIN	6.2%	1.2%	7.1%	4.3%	-187	BPS





### REVENUE: Lower by 12% compared with 1H2022 on volume contraction

1H2023 revenue decreased 12% YoY to P47B, with only Farms showing revenue growth compared to last year. However, Flour (+24%) and Agribusiness (+9%) continues to show uptrend in revenue compared to prior quarter.



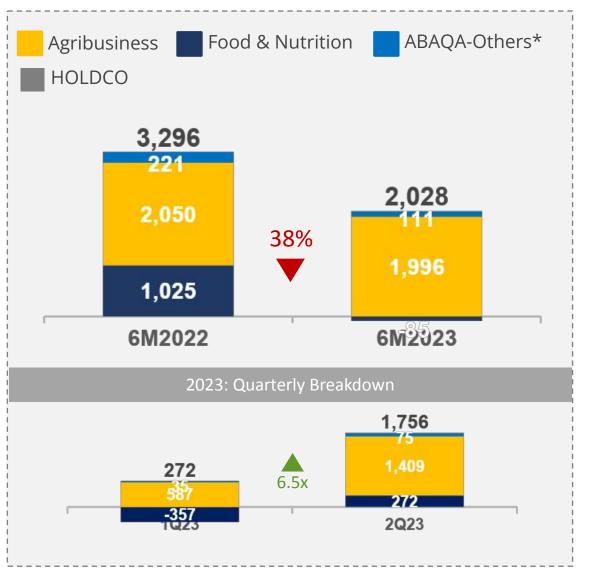


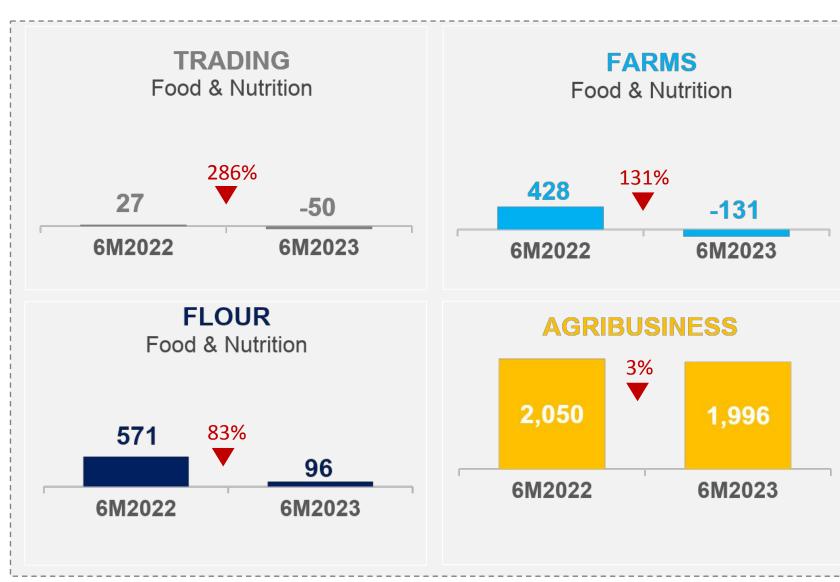




### EBITDA: Lags 38% YoY, pulled down mainly by Farms and Flour

Food Group EBITDA slid 38% YoY on the unfavorable performance of both business units (-108% decline in Food & Nutrition and -3% in Agribusiness) attributable to lower sales volume and profit margin. Compared to the prior quarter, EBITDA Margin significantly improved owing to better margins from Agribusiness and Flour with Q1 EBITDA Margin at 1.2% vs. Q2 Margins of 7.1%.





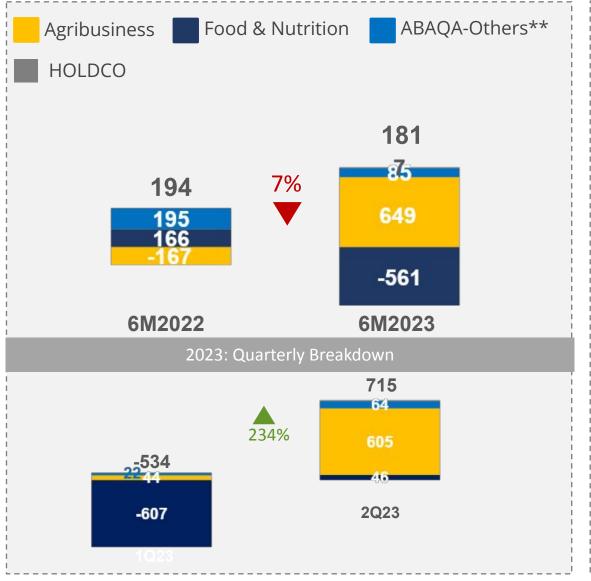


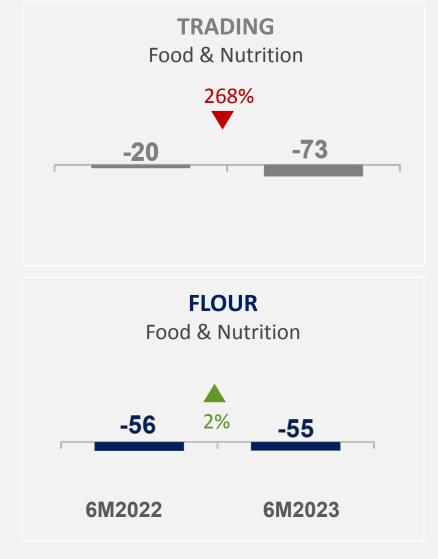


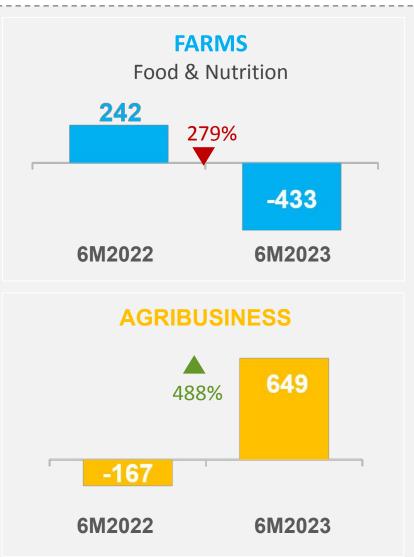
### NIAT: First half of 2023 ended at a Net Income of PHP 181M;

### Complete reversal of 1Q23 losses

Food Group reported a Net Income of P181M, slightly lower by 7% YoY driven by the slump in Farms and Trading divisions' performance despite the surge in Agribusiness' bottomline brought by margin improvement. Financing costs continue to be a challenge for the group; versus the same period last year this has grown 2.2x (or PHP 440M) coming from higher interest rates and loan borrowings) on both PH and International operations.













### 1H 2023 Project Milestone

LOCATION	PROJECT	CAPACITY	% OF COMPLETION	TARGET COMPLETION
Philippines	The Good Meat Stores (6 Stand-alone Stores)	2K MT Day	97%	3Q23
China	Yunnan Mill	30TPH	35%	2Q24
Vietnam	Long An Mill	30ТРН	48%	4Q23









### **Agribusiness: China Yunnan Mill**





150k MT-capacity feedmill, with a potential to expand capacity up to 270k MT





**COMPLETION RATE: 35%** 

TARGET DATE OF COMPLETION: 2Q2024









### **Agribusiness: Vietnam Long An Mill**





200k MT-capacity feedmill, with a potential to expand capacity up to 300k MT



COMPLETION RATE: 48%

TARGET DATE OF COMPLETION: 4Q2023









### Food & Nutrition: The Good Meat (TGM) Expansion



With more than 250 store presence in 2023







**COMPLETION RATE: 97%** 

TARGET DATE OF COMPLETION: 3Q2023



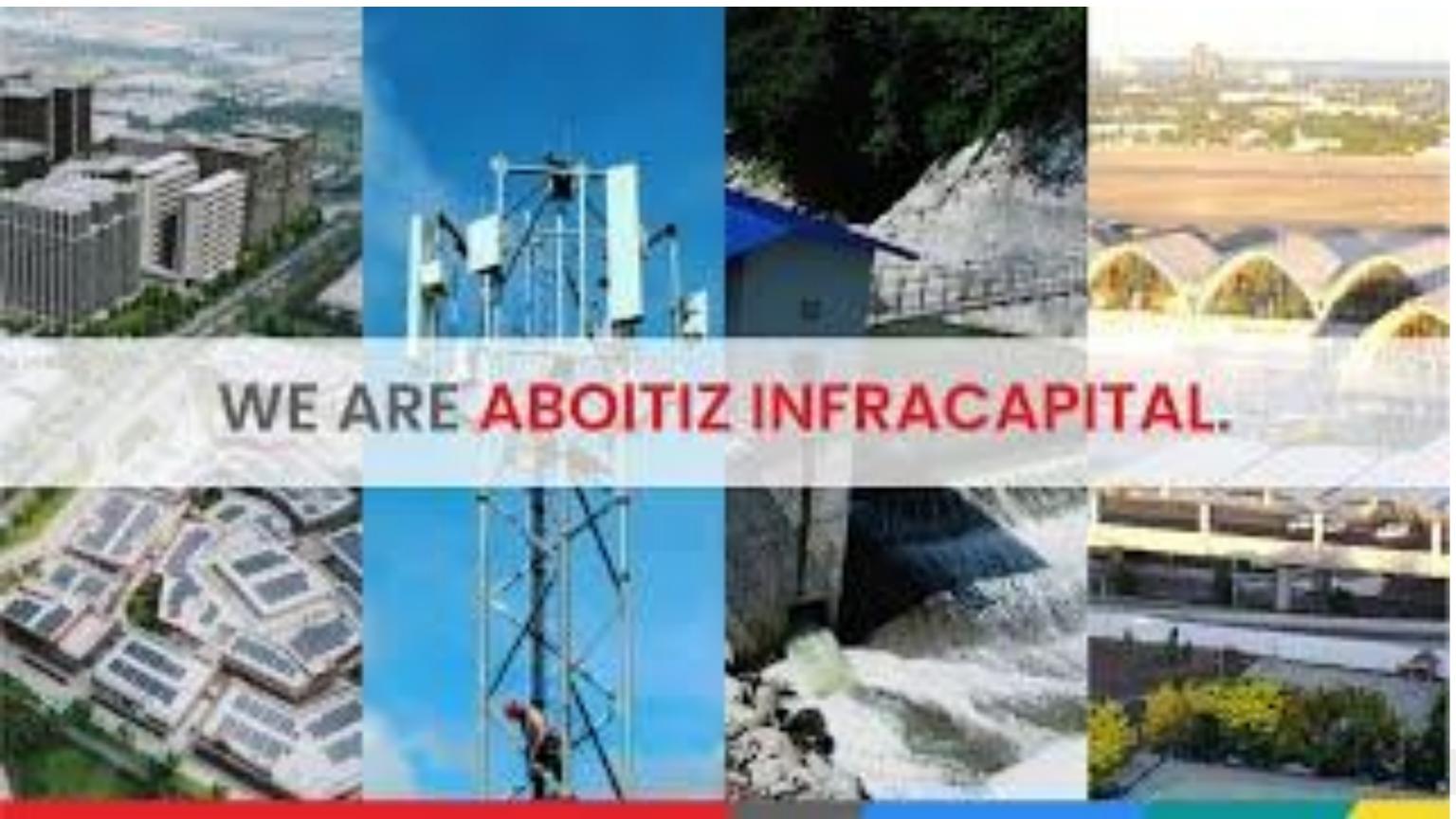




### **Key Takeaways**

- Food Group revenue is still challenged by lower volume compared to last year in spite of maintaining a higher level of selling prices.
- 1H2023 EBITDA down by 38% YoY due to demand challenges and higher input costs. However, significant improvement is seen quarter on quarter due to better margins of Agribusiness and Flour from lower raw material costs and better pricing strategy.
- From a loss of P534M in Q1, the Group's bottomline ended at an income of P 181M.
- The Feedmill expansion in China and Vietnam is on track. The first half of this year will focus mostly on the final design and construction, while the second half will include equipment installation.





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ENABLING BUSINESSES. UPLIFTING COMMUNITIES.

















## AIC focused on optimizing its expanded asset portfolio during 1H 2023



More than **doubled pax traffic** YoY to 4.8M

**New routes** being established for key airlines



Continues to deliver point of service connections to all telcos in the market

Unity focused on **transitioning acquired towers** from PLDTSmart as well as Globe



Economic Estates continues its **transformation into smart, sustainable** estates

Marked **30th year for WCE** and helping drive **economic progress in Balamban** 

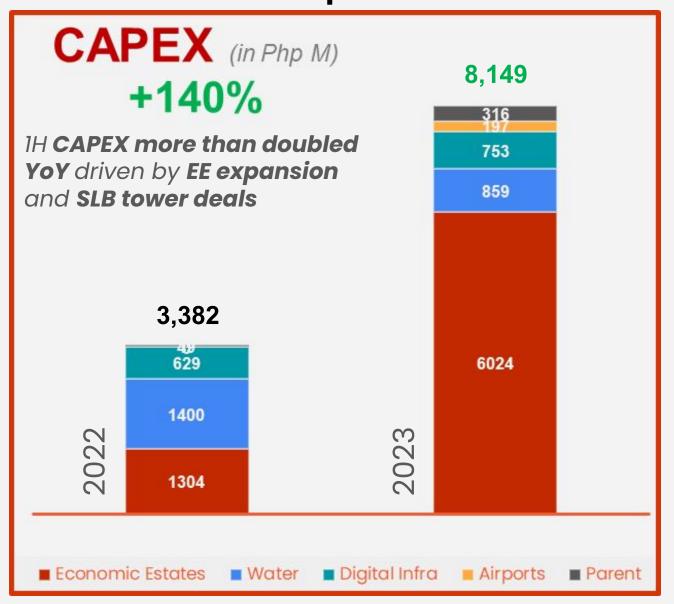


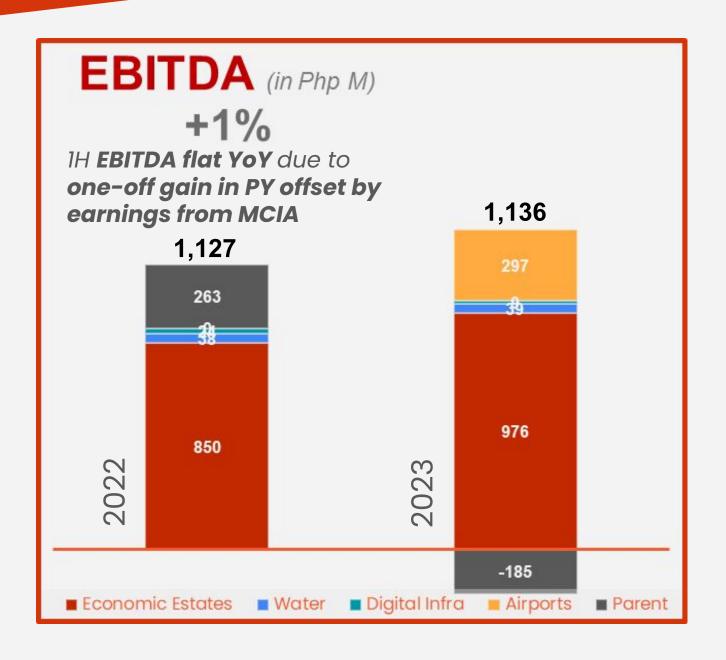
Apo Agua laboratory secures DOH safety & quality certification

Lima Water completed expanded scope of recognition from DENR

### AIC capex at more than 2x vs PY, while EBITDA is flat

#### 1H 2023 Aboitiz InfraCapital Financials





### **Business Performance**

### MCIA making strides on post-pandemic recovery path

4.8Mn+ PAX in 1H 2023 +129% YoY -24% vs pre-pandemic (2019)



- New routes established for Air Asia (Japan) and Cebu Pacific (Taipei) in June 2023
- Resumption of direct flights to Shanghai, China in July 2023





### Unity expands footprint across the country



- Globe SLB deal signed in May 2023 for 447 towers in Luzon and 200 future sites in VisMin
- Completed 1st closing and turnover of 135
   PLDT-Smart towers (May 2023) and 115 Globe towers (July 2023)
- Unity now with its first 3-tenant tower (Globe+Smart+Dito)

# Economic Estates transforming to smart, sustainable estates

 LIMA the largest and only industrial park to achieve a BERDE District Certification with a 5-star rating, the highest rating Philippine Green Building Council (PhilGBC)





Enerzone Group (of Aboitiz Power) partially **sources from renewables**, e.g. geothermal, hydroelectric, and solar to power LIMA



Reduced water loss across economic estates by responsibly managing water resources; leveraged technology to reduce fuel and repair costs



# West Cebu Estate celebrates 30 years of driving economic progress



- ~P32Bn in investments to date
- 12 locators with 14k+ employees driving countryside development and job creation in Balamban
- Ongoing progress towards
   BERDE-District Registration to ensure alignment with global sustainability standards
- To transform into a smart, sustainable mixed-use estate with commercial areas and central business district

# Apo Agua and LWC remain committed to providing safe, sustainable water



- Apo Agua's laboratory accredited by DOH, with the highest classification for Drinking Water Analysis
- Lima Water completed expanded scope of **recognition from DENR**, including nutrient parameters from the latest effluent standards



### TAKEAWAY AND OUTLOOK



- Expecting **acceleration in 2H** of this year as airlines restart major international routes and aircraft availability improves
- With 3 Regional Airport submissions now with the government, AIC on track to build first Philippine Airport Platform



 Unity Digital Infrastructure poised to reach 1,000+ macro towers and over 600+ poles for small cells by year end



- **Completion of facilities** going as planned, e.g. LIMA Tower 1, The Satellite, The Pods (dormitories)
- Looking to continue **developing new projects** as well as acquiring new ones to expand its portfolio



- Apo Agua gearing up for **full operations by Q4 2023**
- Estate Water aim to complete the hydrogeology or aquifer study covering the expansion areas of Economic Estates

### RCBM



### Leading in sustainability and innovation

- H1 market contraction but country fundamentals remain promising for a rebound particularly on infrastructure. RCBM capacity and product portfolio is poised to serve the potential growing demands.
- Sustainability is embedded in our operations. RCBM is geared to use AF ranging from 250,000 to 500,000 tons annually.
- H1 2023 contribution to AEV at PhP0.44B, lower by PhP0.62B vs H1 2022.



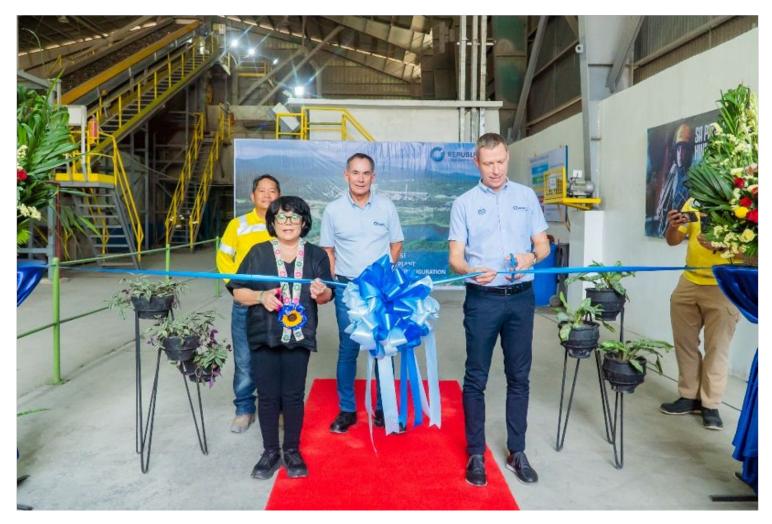








### Inauguration of the New AF Shredder Platform in Republic Batangas Plant









## AboitizLand



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### Aboitiz Land continues to navigate headwinds as of 1H 2023 indicated by its key operational and financial metrics







1H 2023 1,918M 1H 2022 **24%** 

**REVENUES** 

1H 2023 1,816M 1H 2022 **7%** 





**GROSS PROFIT** 

1H 2023 **759M**  1H 2022 8%

**CORE EBITDA** 

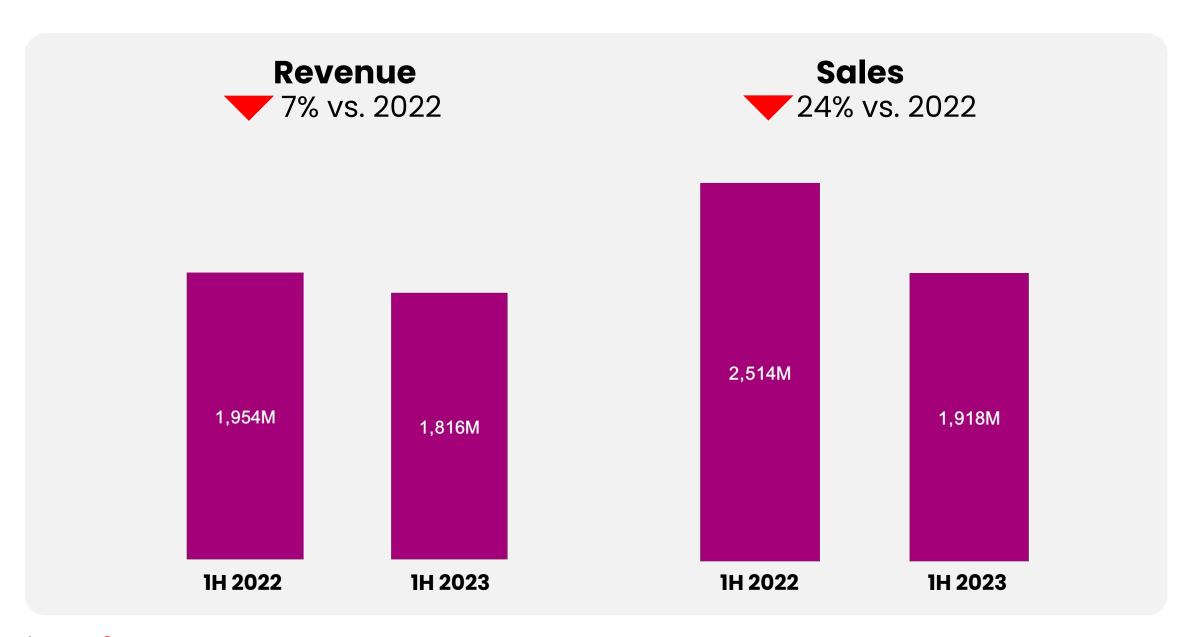
1H 2023 445M

1H 2022 13%





### Catch up plans are in motion to meet year-end targets







### Driving recovery with expanded horizons and impactful strategies



#### Sales

- Successful post-pandemic international sales deployments in Dubai and Singapore achieved
   421 Mn in reservation sales
- High booking conversion at **92%**



#### Marketing Campaigns

- "Phygital" approach to marketing resulting to steady yields in leads generation, currently 6% above target as of 1H
- Land Your Future campaign increasing Lot Only sales by 15% year-on-year





### Embracing innovative solutions for business growth



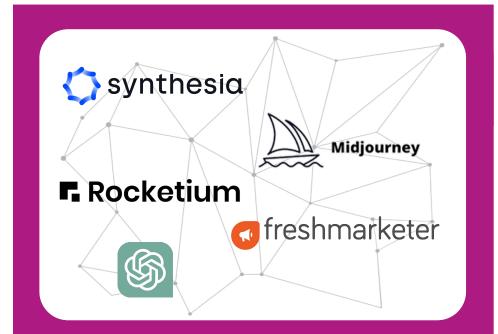
#### **OneVecino**

- Aboitiz Land's digital ecosystem
   comprising of digital services that guide
   buyers from pre-purchase to property
   experience
- Booking efficiency at **16 days**



#### Finance & Collections

- VENDOR PORTAL: enables streamlined payment processing for vendors with real-time status monitoring
- **GAVITI**: automated A/R collections solution



#### **Artificial Intelligence Tools**

 Utilizing generative AI tools to automate content creation in various areas such as instructional videos, marketing collaterals, and project launches materials

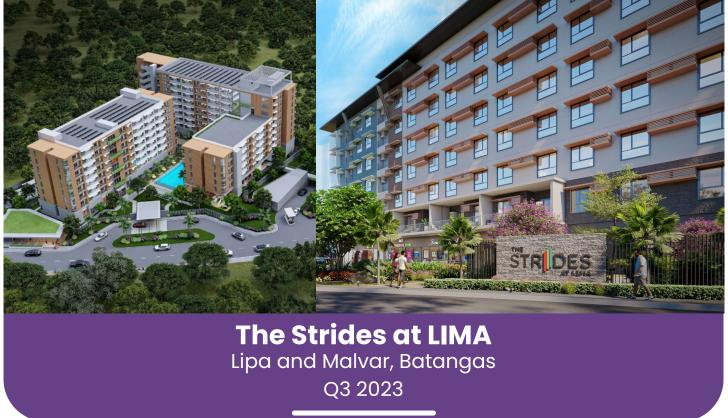




### New project phases to be launched in 2H 2023



Q3 2023







### Land SBU Key Takeaways

- **Progressing with Resolve**: Aboitiz Land confronted challenges in 1H 2023, notably construction delays affecting revenues and collections. However, resolute action plans are underway, reinforcing our commitment to catching up and restoring performance on track.
- **Driving Innovation Forward**: Aboitiz Land continues to lead the charge in driving innovation within core operations, exemplified not only by the recent launch of OneVecino but also by the successful implementation of our internal digital solutions that are revolutionizing the way we do our work.
- Anticipating Promising Phases: In 2H 2023, we are set to launch a new phase in Priveya Hills (Cebu), and a new product in The Strides at LIMA (Batangas).
- **Positive Outlook on Residential Demand**: Amidst challenges arising from the interest rate environment and surging inflation, Aboitiz Land maintains a confident outlook for Philippine residential demand in 2H 2023. We are seeing a robust, steady demand for our mid market inventory, and the interest rate environment becoming less of an issue to our buyers.



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### Revenues up 17% driven by strong performance of AboitizPower

Revenues

**→**₱158.6 bn

+17%

vs 1H2022

**Conso EBITDA** 

**→**₱40.5 bn

+24%

vs 1H2022

**Core Net Income** 



+23%

vs 1H2022

**Net Income** 



-11%

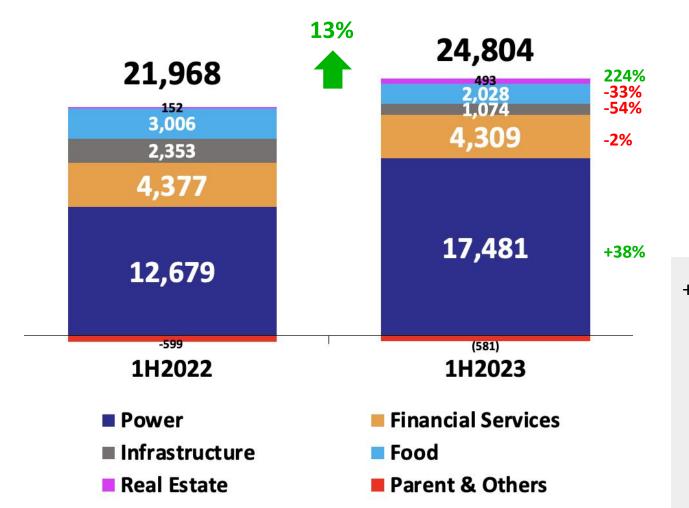
vs 1H2022



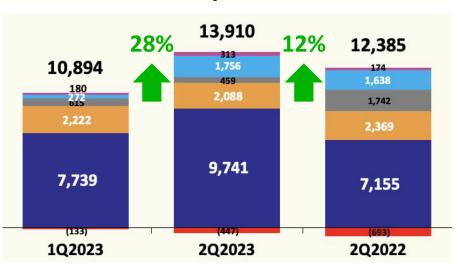


### Beneficial EBITDA up by 13%

In PHP Millions



#### **Quarterly Breakdown**



#### +13% vs LY:

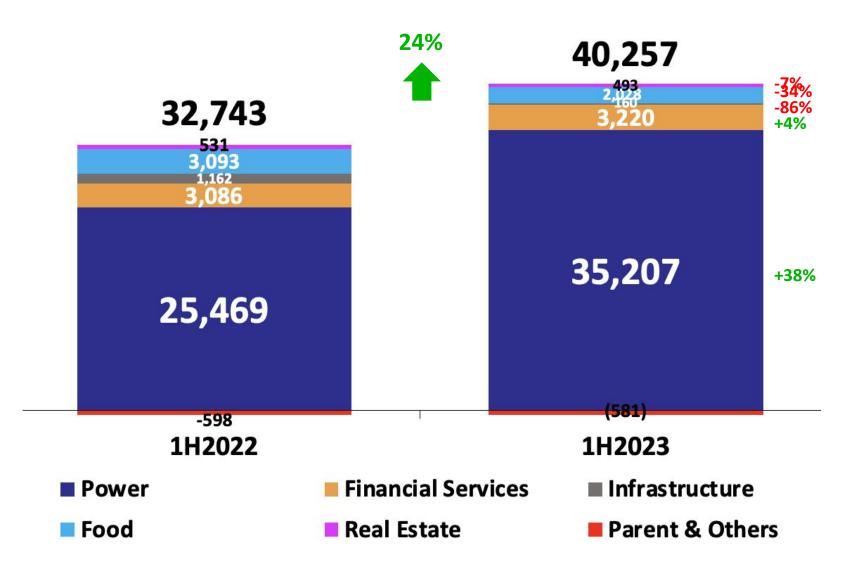
- +22% from Power due to fresh contributions from GNPD and higher plant availability
- +1% from Real Estate due to higher percentage of completion
- -4% from Food Group due to lower demand and profit margins
- -6% from Infrastructure due to lower cement market demand





### **Consolidated EBITDA up by 24%**

#### **In PHP Millions**







### Net Income down by 11%, Core Income up 23%

In PHP Millions



**Core Net Income** 

Non-recurring Income/(Loss)

**Net Income** 

Core Net Income
Non-recurring Income/(Loss)
Net Income
EPS

1H2022	1H2023	Change
9,070	11,124	23%
2,726	(656)	(3,382)
11,796	10,468	-11%
2.10	1.86	

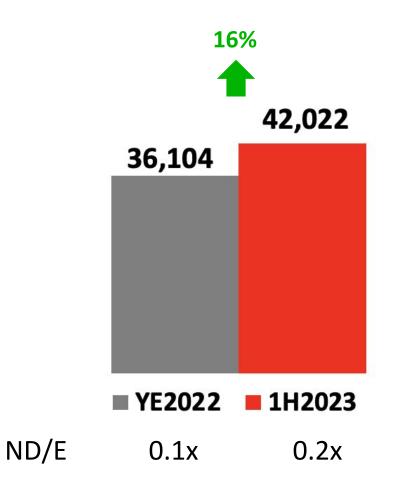




### Balance sheet remains strong, poised for more growth

In PHP Millions, except for ratios

#### **Parent Net Debt**



#### **Consolidated Balance Sheet/Key Ratios**

	December 31, 2022	June 30, 2023
Cash and Cash Equivalents	128,465	108,098
Total Assets	807,982	810,656
Total Liabilities	457,596	450,791
Total Equity	350,182	359,865
<b>Equity Attributable to Parent</b>	255,144	261,406
Book Value Per Share	45.58	46.50
Current Ratio	1.9x	1.8x
Debt to Equity	1.3x	1.3x
Net Debt to Equity	0.7x	0.7x

<sup>\*</sup>includes AEV international





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### We may have been operating in the Philippines for over 100 years, but our journey is just beginning





**Various Family Companies** 

1800s 1900s



1958

Flour-Milling 1975 Real Estate 1978 **Hedcor Incorporated** 

1950

1990



2018 **Expanded Animal Feeds** Business to Asia Pacific

2023 Coca-Cola Beverages Philippines

2014 Animal Feeds in Vietnam (1<sup>st</sup> Offshare investment)

> 2015 Cement (AEV-CRH)

GT2025

2010 2020 2023



1920 Aboitiz y Compania Incorporation

1918 **Integrated Power** 

1914-1916 **Financial Services** 



1994

**AEV IPO** 

1992 **UBP IPO** 



2007 AboitizPower IPO

> Established Aboitiz Data Innovation

2021

JERA Asia

Partnership



2022 Citibank Acquisition



Airport Platform





## Strategic Rationale:

# Increasing shareholder value by acquiring an iconic and profitable global brand



Strong JV
partner with
a shared
focus on
people,
sustainability
& long-term
mindset

Leverages
our local
know-how
and business
acumen and
familiarity
with the
Filipino
consumer

Opportunity
to leverage
best practice &
talent,
including
supporting
our Great
Transformation
journey

Builds on
Aboitiz'
portfolio
diversification
strategy as the
Philippines' 1st
Techglomerate
and plans
to enter
consumer
retail space









### **Transaction Overview**



- Acquiring a minority stake
- EV<sup>[1]</sup> of **\$1.8bn** on a debt free cash free basis
- Attractive & growing profitability:
   FY22 PBT ~\$90m<sup>[2]</sup>

Great deal for our shareholders, best use of our cash

Immediately EPS accretive

Enabled by our strong & flexible balance sheet

Modest impact on our leverage

Strong growth plans aligned with TCCC

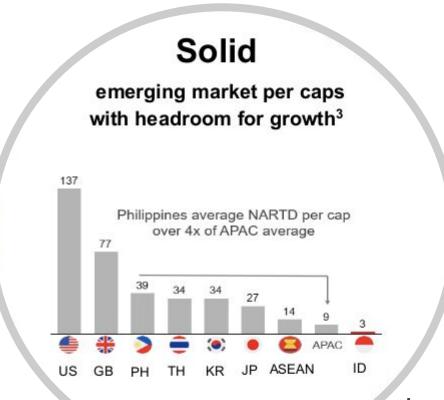
- [1] Enterprise Value
- [2] Profit Before Tax is based on CCBPI management information prepared on the basis of US GAAP, average 2022 USD/PHP FX rate of 54.40





## Coca-Cola Beverages Philippines

High attractive & growing NARTD category with strong long-term macros



Large market<sup>1</sup> ~\$8bn Expected to grow<sup>2</sup> ~10% p.a.

RTD Tea/Coffee. **Hydration Juices & Other** ~25% ~20%

~6% 5-year **GDP** CAGR<sup>4</sup>

2<sup>nd</sup> largest market in South East Asia after Indonesia

1.5%p.a. Population growth<sup>4</sup> & fast-growing middle class

~115m Population<sup>4</sup>

**Established** Sparkling category<sup>1</sup> ~55%

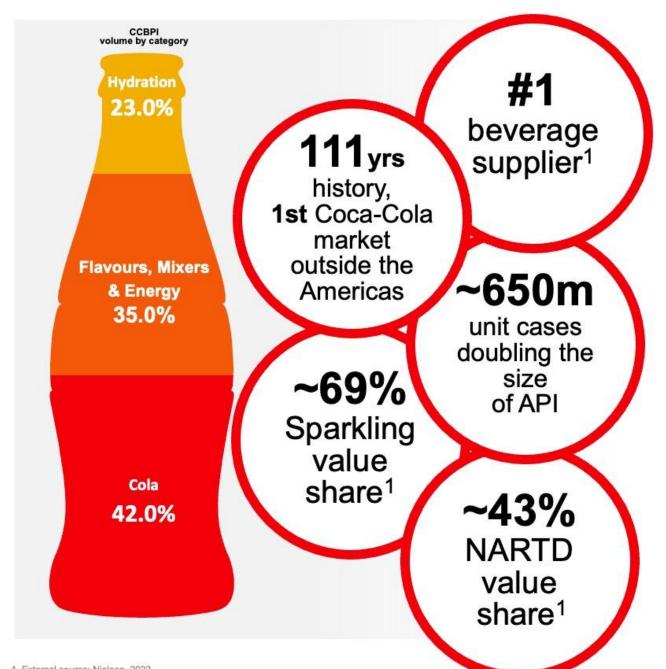
Cola

~25%

Flavours, Mixers & **Energy** ~30%

## Coca-Cola Beverages Philippines

### A Well-Run Business With a Solid Track Record





### JV Partner - Coca Cola Euro Pacific Partners (CCEP)

#### Largest Coca-Cola Bottler in the World

## CCEP has a presence in the region and track record for successful expansion:

- ✓ Precursor business formed in 1904
- ✓ One of the world's largest consumer goods companies and the world's largest Coca-Cola bottler by revenue
- ✓ Operates in 29 countries across Western Europe, Australia, the Pacific and Indonesia, with 33,000 employees, serving ~2 million customers and ~600 million consumers
- ✓ Category share of ~27% in NARTD and ~61% in sparkling
- Listed on 4 stock exchanges

## CCEP has a focus on people, culture, innovations and sustainability:

- ✓ Robust people strategy
- ✓ Access to TCCC's second-largest innovation center
- ✓ Clear ambition to be net zero by 2040
- ✓ MSCI ESG AAA Rated

### Aboitiz - What We Bring to the Table

- ✓ Publicly listed (~\$5B market cap)
- ✓ Well-respected business with >100 years experience across multiple sectors and with multinationals
- ✓ Solid focus on governance and corporate social responsibility
- ✓ Strong local connections

- ✓ Heightens credibility with local stakeholders
- ✓ Knowledge of local market and cultural dynamics
- ✓ Shared long-term investment mindset with large family ownership

### **Next Steps**



Satisfactory completion of due diligence (well underway)



Transaction subject to regulatory approvals



All parties concluding definitive agreements



Looking to complete the transaction around the end of the year

Updates to be provided in due course





### Here are AEV's key takeaways

- Our first half results showed good growth in our recurring income with CORE NIAT up 23%
- We have deployed capital in Aboitiz Infra and UnionBank to execute on our consumer market strategy
- Our investment in Coke's bottling business will further increase our consumer market presence and is expected lift synergies to a different level within the Aboitiz ecosystem



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