

COVER SHEET

C E O 2 5 3 6

S.E.C. Registration Number

A B O I T I Z E Q U I T Y V E N T U R E S I N C

(Company's Full Name)

3 2 N D S T R E E T , B O N I F A C I O G L O B A L

C I T Y , T A G U I G C I T Y , M E T R O M A N I L A

P H I L I P P I N E S

(Business Address: No. Street City / Town / Province)

MANUEL ALBERTO R. COLAYCO

Contact Person

02-8 886-2338

Company Telephone Number

1 2 3 1

Month Day
Fiscal Year

I A C G R

FORM TYPE

4th Monday of

0 4 2 5

Month Day
Annual

N/A

Secondary License Type, if

SEC

Dept. Requiring this

N/A

Amended Articles

8,325

Total No. of

x

Domestic

Foreign

To be accomplished by SEC Personnel concerned

File Number

LCU

Document I.D.

Cashier

STAMPS

Remarks = Pls. use black ink for scanning

May 27, 2022

CORPORATE GOVERNANCE AND FINANCE DEPARTMENT

Securities and Exchange Commission

Secretariat Building, PICC Complex
Roxas Boulevard, Pasay City

ATTENTION : **Atty. Rachel Esther J. Gumbang-Remalante**
Director

via PSE EDGE

PHILIPPINE STOCK EXCHANGE, INC.
6/F PSE Tower, 5th Avenue, cor. 28th Street,
Bonifacio Global City, Taguig City

ATTENTION : **Ms. Alexandra D. Tom Wong**
Head - Disclosures Department

via electronic mail

PHILIPPINE DEALING & EXCHANGE CORP.
Market Regulatory Services Group
29th Floor BDO Equitable Tower
8751 Paseo de Roxas, Makati City

ATTENTION : **Ms. Marie Rose M. Magallen-Lirio**
OIC Head – Issuer Compliance and Disclosures Department

Gentlemen:

In compliance with the SEC Memorandum Circular No. 15, Series of 2017, we submit herewith Aboitiz Equity Ventures Inc.'s Integrated Annual Corporate Governance Report for the year 2021.

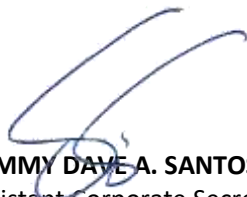
Kindly acknowledge receipt hereof.

Thank you.

Very truly yours,

ABOITIZ EQUITY VENTURES INC.

By:



SAMMY DAYE A. SANTOS
Assistant Corporate Secretary



SEC FORM – I-ACGR

INTEGRATED ANNUAL CORPORATE GOVERNANCE REPORT

GENERAL INSTRUCTIONS

A. Use of Form I-ACGR

This SEC Form shall be used as a tool to disclose Publicly-Listed Companies' compliance/non-compliance with the recommendations provided under the Code of Corporate Governance for Publicly-Listed Companies, which follows the "comply or explain" approach, and for harmonizing the corporate governance reportorial requirements of the SEC and the Philippine Stock Exchange (PSE).

B. Preparation of Report

These general instructions are not to be filed with the report. The report shall contain the numbers and captions of all items.

The I-ACGR has four columns, arranged as follows:

RECOMMENDED CG PRACTICE/POLICY	COMPLIANT/ NON-COMPLIANT	ADDITIONAL INFORMATION	EXPLANATION
<p>Contains CG Practices/ Policies, labelled as follows:</p> <p>(1) "Recommendations" – derived from the CG Code for PLCs;</p> <p>(2) "Supplement to Recommendation" – derived from the PSE CG Guidelines for Listed Companies;</p> <p>(3) "Additional Recommendations" – CG Practices not found in the CG Code for PLCs and PSE CG Guidelines but are expected already of PLCs; and</p> <p>(4) "Optional Recommendation" – practices taken from the ASEAN Corporate Governance Scorecard</p> <p>*Items under (1) – (3) must be answered/disclosed by the PLCs following the "comply or explain" approach. Answering of items under (4) are left to the discretion of PLCs.</p>	<p>The company shall indicate compliance or non-compliance with the recommended practice.</p>	<p>The company shall provide additional information to support their compliance with the recommended CG practice</p>	<p>The PLCs shall provide the explanations for any non-compliance, pursuant to the "comply or explain" approach.</p> <p>Please note that the explanation given should describe the non-compliance and include how the overall Principle being recommended is still being achieved by the company.</p> <p>**"Not Applicable" or "None" shall not be considered as sufficient explanation</p>

C. Signature and Filing of the Report

- Three (3) copies of a fully accomplished I-ACGR shall be filed with the Main Office of the Commission **on or before May 30 of the following year for every year that the company remains listed in the PSE;**
- At least one (1) complete copy of the I-ACGR shall be duly notarized and shall bear **original and manual** signatures
- The I-ACGR shall be signed under oath by: (1) Chairman of the Board; (2) Chief Executive Officer or President; (3) All Independent Directors; (4) Compliance Officer; and (5) Corporate Secretary.
- The I-ACGR shall cover all relevant information from January to December of the given year.
- All reports shall comply with the full disclosure requirements of the Securities Regulation Code.



SEC FORM – I-ACGR

INTEGRATED ANNUAL CORPORATE GOVERNANCE REPORT

1. For the fiscal year ended **2021**

2. SEC Identification Number **CE02536** 3. BIR Tax Identification No. **003-828-269-V**

4. Exact name of issuer as specified in its charter **ABOITIZ EQUITY VENTURES INC.**

5. **Philippines**

6. (SEC Use Only)

Province, Country or other jurisdiction of
incorporation or organization

Industry Classification Code:

7. **32nd Street, Bonifacio Global City, Taguig City, Metro Manila, Philippines** **1634**

Address of principal office

Postal Code

8. **(02) 8 886-2800**

Issuer's telephone number, including area code

9. **NA**

Former name, former address, and former fiscal year, if changed since last report.

**INTEGRATED ANNUAL CORPORATE GOVERNANCE REPORT
OF ABOUTIZ EQUITY VENTURES INC.**

	COMPLIANT/ NON-COMPLIANT	ADDITIONAL INFORMATION	EXPLANATION
The Board's Governance Responsibilities			
Principle 1: The company should be headed by a competent, working board to foster the long- term success of the corporation, and to sustain its competitiveness and profitability in a manner consistent with its corporate objectives and the long- term best interests of its shareholders and other stakeholders.			
Recommendation 1.1			
1. Board is composed of directors with collective working knowledge, experience or expertise that is relevant to the company's industry/sector.	Compliant	The Company's Directors are nominated and elected based on their professional experience, expertise, and relevant trainings to the industry or sector where the Company and its subsidiaries operate. In addition, the Directors are chosen based on their individual and collective contribution to the fulfillment of the short-term and long-term grown aspiration of the Company. As a result, they are a mix of legal and finance professionals, engineers, former or current CEO/COOs, auditors, and accountants, many of them with management experience in the private and government sectors, as well as in multilateral agencies. The Company's Board of Directors is composed of Directors with collective working knowledge, experience and expertise in the industries that is relevant to the Company and its subsidiaries. The Company's Revised Manual of Corporate Governance (the "Revised Manual") outlines the individual and collective qualifications of the Board as well as their duties and responsibilities Links/references are as follows: i. Amended By-Laws ¹ p. 2 Article II (The Board of Directors), available at : https://s3-ap-southeast-	
2. Board has an appropriate mix of competence and expertise.	Compliant		
3. Directors remain qualified for their positions individually and collectively to enable them to fulfill their roles and responsibilities and respond to the needs of the organization. <i>Provide information or link/reference to a document containing information on the following:</i> 1. <i>Academic qualifications, industry knowledge, professional experience, expertise and relevant trainings of directors</i> 2. <i>Qualification standards for directors to facilitate the selection of potential nominees and to serve as benchmark for the evaluation of its performance</i>	Compliant		

¹ Refers to the amended By-Laws approved in October 2020
SEC Form – I-ACGR * Updated 21Dec2017

		<p>1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2020/10/05133036/BL-ABOITIZ-EQUITY-VENTURES-INC.-Amended-10.01.2020.pdf</p> <p>ii. Amended Manual on Corporate Governance², p. 6 to 19, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p> <p>iii. Company website, available at: https://aboitiz.com/corporate-governance/the-governance-and-management-team/</p> <p>See write-up of the Directors' profiles in the Company's Reports:</p> <p>i. Definitive Information Statement (20-IS) p. 10 to 16, Item 5. Directors and Executive Officers available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/29155037/AEV-SEC-Form-2021-20-IS-Definitive-Information-Statement-03.28.2022-Full-Reportv2.pdf</p> <p>ii. Aboitiz 2021 Consolidated Annual and Sustainability Report, pp. 198, Board of Directors, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2021+Annual+and+Sustainability+Report.pdf</p>	
Recommendation 1.2			
<p>1. Board is composed of a majority of non-executive directors.</p> <p><i>Identify or provide link/reference to a document identifying the directors and the type of their directorships</i></p>	Compliant	<p>The Company's Board of Directors is composed of nine Directors, majority of whom are Non-Executive Directors. Out of the nine Directors, three are Independent Directors, five are Non-Executive Directors, and one Executive Director. The following are the members of the AEV Board as of December 31, 2021:</p>	

² Refers to the revised Manual on Corporate Governance approved in February 2022
SEC Form – I-ACGR * Updated 21Dec2017

		<table><tr><td>Non-Executive Director</td><td>Mr. Enrique M. Aboitiz (Chairman)</td></tr><tr><td>Non-Executive Director</td><td>Mr. Mikel A. Aboitiz (Vice-Chairman)</td></tr><tr><td>Non-Executive Director</td><td>Mr. Justo A. Ortiz</td></tr><tr><td>Non-Executive Director</td><td>Ms. Ana Maria A. Delgado</td></tr><tr><td>Non-Executive Director</td><td>Mr. Erramon I. Aboitiz</td></tr><tr><td>Executive Director</td><td>Mr. Sabin M. Aboitiz (<i>President and Chief Executive Officer</i>)</td></tr><tr><td>Lead Independent Director</td><td>Mr. Romeo L. Bernardo</td></tr><tr><td>Independent Director</td><td>Mr. Manuel R. Salak III</td></tr><tr><td>Independent Director</td><td>Ms. Joanne G. de Asis</td></tr></table>	Non-Executive Director	Mr. Enrique M. Aboitiz (Chairman)	Non-Executive Director	Mr. Mikel A. Aboitiz (Vice-Chairman)	Non-Executive Director	Mr. Justo A. Ortiz	Non-Executive Director	Ms. Ana Maria A. Delgado	Non-Executive Director	Mr. Erramon I. Aboitiz	Executive Director	Mr. Sabin M. Aboitiz (<i>President and Chief Executive Officer</i>)	Lead Independent Director	Mr. Romeo L. Bernardo	Independent Director	Mr. Manuel R. Salak III	Independent Director	Ms. Joanne G. de Asis	
Non-Executive Director	Mr. Enrique M. Aboitiz (Chairman)																				
Non-Executive Director	Mr. Mikel A. Aboitiz (Vice-Chairman)																				
Non-Executive Director	Mr. Justo A. Ortiz																				
Non-Executive Director	Ms. Ana Maria A. Delgado																				
Non-Executive Director	Mr. Erramon I. Aboitiz																				
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Lead Independent Director	Mr. Romeo L. Bernardo																				
Independent Director	Mr. Manuel R. Salak III																				
Independent Director	Ms. Joanne G. de Asis																				
		<p>Links/references are as follows:</p> <p>i. Amended By-Laws, p. 2 Article II (The Board of Directors) at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2020/10/05133036/BL-ABOITIZ-EQUITY-VENTURES-INC.-Amended-10.01.2020.pdf</p> <p>ii. Amended Manual on Corporate Governance, pp. 5 – 21, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p> <p>See write-up of the Directors’ profiles in the Company’s Reports:</p>																			

		<p>i. Definitive Information Statement (20-IS) p. 10 to 16, Item 5. Directors and Executive Officers available at: https://s3-ap-southeast-1.amazonaws.com/abotizcom-uploads/wp-content/uploads/2022/01/29155037/AEV-SEC-Form-2021-20-IS-Definitive-Information-Statement-03.28.2022-Full-Reportv2.pdf</p> <p>ii. Annual Report (SEC Form 17-A), pp.155-169, Item 9. Directors and Executive Officers, available at: https://s3-ap-southeast-1.amazonaws.com/abotizcom-uploads/wp-content/uploads/2022/01/13155824/AEV-SEC-FORM-17-A-2021-Annual-Report-Full-Report.pdf</p> <p>iii. Aboitiz 2021 Consolidated Annual and Sustainability Report, pp. 198, Board of Directors, available at: https://abotizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2021+Annual+and+Sustainability+Report.pdf</p>	
Recommendation 1.3			
1. Company provides in its Board Charter and Manual on Corporate Governance a policy on training of directors.	Compliant	<p>The Company's Policy on Training of Directors as provided in its Revised Manual consists of: (i) an initial onboarding session for new Director upon their first appointment to ensure that each Director is introduced to the Company's corporate governance practices and apprised of his/her duties and responsibilities as members of the Board and Board Committees; and (ii) a mandatory continuous training and development program, in order for Directors to be kept updated on current topics and recent developments, such as new laws and regulations, developments in corporate governance practices, and in the various business risks relevant to the Group.</p> <p>On September 8, 2021, the Directors and Officers attended the four-hour Aboitiz Group's annual in-house corporate governance seminar. The seminar was held virtually, using an online platform that allowed the Directors and Officers to interact with experts from across the globe on current and relevant corporate governance issues. This seminar</p>	
2. Company has an orientation program for first time directors.	Compliant		
<p>3. Company has relevant annual continuing training for all directors.</p> <p><i>Provide link or reference to the company's Board Charter and Manual on Corporate Governance relating to its policy on training of directors.</i></p> <p><i>Provide information or link/reference to a document containing information on the orientation program</i></p>	Compliant		

<p><i>and trainings of directors for the previous year, including the number of hours attended and topics covered.</i></p>		<p>was duly accredited by the SEC and monitored by representatives from the SEC in compliance with SEC Memorandum Circular No. 19, Series of 2016.</p> <p>During 2021, AEV also organized eight virtual learning sessions and four virtual asset tours to provide the members of the Board with current industry developments and business trends in order to promote the Group's competitiveness.</p> <p>For Company's Policy on training of its directors, kindly refer to the following:</p> <p>i. Amended Manual on Corporate Governance, p. 51: On-boarding and Training Process, available at: https://s3-ap-southeast-1.amazonaws.com/abotizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p> <p>ii. Board Charter, p.4-5: Board Leadership and the Role of Chairman available at: https://s3-ap-southeast-1.amazonaws.com/abotizcom-uploads/wp-content/uploads/2022/05/18133951/AEV-Board-Charter-as-of-2022-Final.pdf</p> <p>For the details and topics of the board learning sessions and virtual tours, kindly refer to the Company's website and the Consolidated Annual and Sustainability Report:</p> <p>i. Company Website, Annual Corporate Governance Seminar available at: https://abotiz.com/corporate-governance/governance-practices/</p> <p>ii. 2021 Disclosure on the Company's Compliance to the Annual Corporate Governance Seminar, available at : https://s3-ap-southeast-1.amazonaws.com/abotizcom-uploads/wp-content/uploads/2021/01/17165344/ANNEX-F-AEV-Certificate-of-Attendance.pdf</p>	
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		<p>For the details and topics of the board learning sessions and virtual tours, kindly refer to the Company's website and the Consolidated Annual and Sustainability Report:</p> <p>i. Aboitiz 2021 Consolidated Annual and Sustainability Report, pp. 204-205, Training of Directors – Board Learning Sessions, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2021+Annual+and+Sustainability+Report.pdf</p>	
Recommendation 1.4			
<p>1. Board has a policy on board diversity.</p> <p><i>Provide information on or link/reference to a document containing information on the company's board diversity policy.</i></p> <p><i>Indicate gender composition of the board.</i></p>	Compliant	<p>The Company's Revised Manual reflects the Board's policy of appointing a diverse set of Directors based on the individual's professional and personal backgrounds (namely: age, ethnicity, culture, skills, competence, gender and knowledge) in order to ensure: (i) that no Director or small group of Directors can dominate the decision-making process, (ii) that the members of the Board are a diverse mix of highly competent Directors and Officers with in-depth knowledge and experience in the core industries of the Company or corporate management, financial expertise, audit and governance experiences, and (iii) the independent-mindedness, ethical behavior, and value contribution of each Director.</p> <p>As of December 31, 2021, the Board of Directors was composed of professionals with expertise in power, finance, law, banking, economics, and risk management, among others, with ages ranging from 40 years old to 87 years old. In terms of gender mix, the AEV Board was composed of seven male Directors and two female Director, Ms. Ana Maria A. Delgado and Ms. Joanne de Asis.</p> <p>Links/references are as follows:</p>	

		<p>i. Amended Manual on Corporate Governance, p. 6: Composition of the Board, and p. 19: Selection of the members of the Board of Directors and Officers, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p> <p>ii. Board Charter, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133951/AEV-Board-Charter-as-of-2022-Final.pdf</p> <p>iii. Board ESCG Charter, p.1: Purpose and Membership available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133954/AEV-ESCG-Committee-Charter-as-of-2022-Final.pdf</p> <p>iv. Company Website at: https://aboitiz.com/corporate-governance/the-governance-and-management-team/</p> <p>v. Aboitiz 2021 Consolidated Annual and Sustainability Report, p.202 Board of Directors (Diversity), available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2021+Annual+and+Sustainability+Report.pdf</p> <p>vi. Results of the 2021 Annual Stockholders Meeting held on April 26, 2021, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/01/27162645/04.26.2021-AEV-17C-Disclosure-re-Results-of-the-Annual-Stockholders-Meeting.pdf</p>	
Optional: Recommendation 1.4			
1. Company has a policy on and discloses measurable objectives for implementing its	Compliant	The Company's Revised Manual mandates that membership of the Board may be a combination of executive and Non-Executive Directors (which include	

<p>board diversity and reports on progress in achieving its objectives.</p> <p><i>Provide information on or link/reference to a document containing the company's policy and measurable objectives for implementing board diversity.</i></p> <p><i>Provide link or reference to a progress report in achieving its objectives.</i></p>		<p>Independent Directors) with diverse professional and personal backgrounds in order that no Director or small group of Directors can dominate the decision-making process and that the Board can benefit from the professional expertise of each Director. Measurable standards included in the Company's Manual include diversity in age, business experience, behavioral and technical competencies, professional and personal background, and gender.</p> <p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance, p. 6: Composition of the Board, and p. 17: Selection of the members of the Board of Directors and Officer, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p> <p>ii. Board Charter, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133951/AEV-Board-Charter-as-of-2022-Final.pdf</p> <p>iii. Board ESCG Charter, p. 1: Purpose and Membership, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133954/AEV-ESCG-Committee-Charter-as-of-2022-Final.pdf</p> <p>iv. Company Website at: https://aboitiz.com/corporate-governance/policies-protocols/</p> <p>v. Aboitiz 2021 Consolidated Annual and Sustainability Report, p. 202 Board of Directors (Diversity), available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2021+Annual+and+Sustainability+Report.pdf</p>	
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Recommendation 1.5			
1. Board is assisted by a Corporate Secretary.	Compliant	<p>In 2021, the Board of Directors is assisted by a Corporate Secretary, Mr. Manuel Alberto R. Colayco, who is not a member of the Board of Directors.</p> <p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance, p. 48, The Corporate Secretary, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p>	
<p>2. Corporate Secretary is a separate individual from the Compliance Officer.</p> <p><i>Provide information on or link/reference to a document containing information on the Corporate Secretary, including his/her name, qualifications, duties and functions.</i></p>	Non-Compliant	<p>ii. Definitive Information Statement (20-IS) p.21: Officers for 2021 to 2022 available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/29155037/AEV-SEC-Form-2021-20-IS-Definitive-Information-Statement-03.28.2022-Full-Reportv2.pdf</p> <p>iii. Company Website, Profile of the Corporate Secretary and Chief Compliance Officer, available at: https://aboitiz.com/corporate-governance/the-governance-and-management-team/corporate-secretary-and-chief-compliance-officer/</p> <p>iv. Results of the Organizational Meeting of the Board held on April 26, 2021, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/01/27162720/04.26.2021-AEV-17C-Disclosure-re-Results-of-the-Organizational-Meeting.pdf</p>	<p>The functions of the Corporate Secretary and Chief Compliance Officer are vested in one individual – Mr. Manuel Alberto R. Colayco.</p> <p>The Company ensures that the functions of the Corporate Secretary are distinct and clearly delineated from the functions of the Compliance Officer. This distinction is laid down in the Company's Revised Manual, Board Charter, and Amended By Laws. Mr. Colayco is also supported by two different teams in the discharge of his functions as Corporate Secretary and Compliance Officer. In this regard, Mr. Colayco has been able to effectively perform both functions through the development and implementation of Board protocols and compliance procedures that ensure the Board exercises effective and timely oversight over the Company's corporate governance issues.</p> <p>In addition, the Company had no reported incidence of non-compliance in recent years.</p>
3. Corporate Secretary is not a member of the Board of Directors.	Compliant		

<p>4. Corporate Secretary attends training/s on corporate governance.</p> <p><i>Provide information or link/reference to a document containing information on the corporate governance training attended, including number of hours and topics covered</i></p>	<p>Compliant</p>	<p>The Company's Corporate Secretary, Manuel Alberto R. Colayco attended the four-hour Aboitiz Group in-house Annual Corporate Governance Seminar last September 8, 2021 and other Company initiated board learning sessions. The seminar was held virtually and was duly accredited by the SEC and duly monitored by representatives from the SEC in compliance with SEC Memorandum Circular No. 19, Series of 2016.</p> <p>Links/references are as follows:</p> <p>i. Disclosure on AEV Compliance Report for the Annual Mandatory Corporate Governance Seminar, available at: https://s3-ap-southeast-1.amazonaws.com/abotizcom-uploads/wp-content/uploads/2021/01/17165344/ANNEX-F-AEV-Certificate-of-Attendance.pdf</p>	
<p>Optional: Recommendation 1.5</p>			
<p>1. Corporate Secretary distributes materials for board meetings at least five business days before scheduled meeting.</p> <p><i>Provide proof that corporate secretary distributed board meeting materials at least five business days before scheduled meeting</i></p>	<p>Compliant</p>	<p>To ensure active participation and meaningful contribution in each meeting, the Board of Directors has adopted a policy of requiring all the materials for the Board and Board Committee Meetings to be distributed to the Directors and committee members at least five business days before the scheduled meeting. Materials are timely uploaded to the Diligent Boardbooks, a secure portal where the Corporate Secretary uploads the materials for the board meeting for easy access by the Board of Directors in their iPads, smartphones, or computers, wherever they might be.</p> <p>References:</p> <p>i. Board Charter, page 8-9, Board Meeting - Distribution of Board Meeting Materials, available at: https://s3-ap-southeast-1.amazonaws.com/abotizcom-uploads/wp-content/uploads/2022/05/18133951/AEV-Board-Charter-as-of-2022-Final.pdf</p>	

		<p>ii. Amended Manual on Corporate Governance, p. 48, The Corporate Secretary, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p> <p>iii. Aboitiz 2021 Consolidated Annual and Sustainability Report, p.198 Board of Directors (Conduct and Attendance at Board and Board Committee Meetings), available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2021+Annual+and+Sustainability+Report.pdf</p> <p>iv. See sample e-mail to the Board of Directors notifying them that the materials for the 2021 Regular Board Meeting have been uploaded to the Boardbooks. (Annex "A")</p>	
Recommendation 1.6			
1. Board is assisted by a Compliance Officer.	Compliant	<p>The Board of Directors is assisted by the Chief Compliance Officer, Mr. Manuel Alberto R. Colayco, who is not a member of the Board of Directors, and is one of the most senior officers in the Company with a rank of Senior Vice President.</p> <p>Mr. Colayco has adequate stature and authority in the Company to fulfill his obligation as its Chief Compliance Officer.</p> <p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance, pp. 4-5, The Chief Compliance Officer, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p> <p>ii. Results of the Organizational Meeting of the Board held on April 26, 2021, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p>	
2. Compliance Officer has a rank of Senior Vice President or an equivalent position with adequate stature and authority in the corporation.	Compliant		
<p>3. Compliance Officer is not a member of the board.</p> <p><i>Provide information on or link/reference to a document containing information on the Compliance Officer, including his/her name, position, qualifications, duties and functions.</i></p>	Compliant		

		<p>southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/01/27162720/04.26.2021-AEV-17C-Disclosure-re-Results-of-the-Organizational-Meeting.pdf</p> <p>iii. Definitive Information Statement (20-IS), p. 21, Officers for 2021 to2022, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/29155037/AEV-SEC-Form-2021-20-IS-Definitive-Information-Statement-03.28.2022-Full-Reportv2.pdf</p> <p>iv. Annual Report (SEC Form 17-A), pp.155-169: Item 9. Directors and Executive Officers of the Issuer, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/13155824/AEV-SEC-FORM-17-A-2021-Annual-Report-Full-Report.pdf</p> <p>v. Company Website, Profile of the Corporate Secretary and Chief Compliance Officer, available at: https://aboitiz.com/corporate-governance/the-governance-and-management-team/</p>	
<p>4. Compliance Officer attends training/s on corporate governance.</p> <p><i>Provide information on or link/reference to a document containing information on the corporate governance training attended, including number of hours and topics covered</i></p>	Compliant	<p>The Company's Chief Compliance Officer, Mr. Manuel Alberto R. Colayco attended the four-hour Aboitiz Group in-house Annual Corporate Governance Seminar on September 8, 2021. The seminar was held virtually and was duly accredited by the SEC and duly monitored by representatives from the SEC in compliance with SEC Memorandum Circular No. 19, Series of 2016.</p> <p>Links/references are as follows:</p> <p>i. Disclosure on AEV Compliance Report for the Annual Mandatory Corporate Governance Seminar, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/01/17165344/ANNEX-F-AEV-Certificate-of-Attendance.pdf</p>	

Principle 2: The fiduciary roles, responsibilities and accountabilities of the Board as provided under the law, the company's articles and by-laws, and other legal pronouncements and guidelines should be clearly made known to all directors as well as to stockholders and other stakeholders.

Recommendation 2.1

<p>1. Directors act on a fully informed basis, in good faith, with due diligence and care, and in the best interest of the company.</p> <p><i>Provide information or reference to a document containing information on how the directors performed their duties (can include board resolutions, minutes of meeting)</i></p>	<p>Compliant</p>	<p>The Company's Revised Manual mandates the Company's Directors to act judiciously and devote time and attention necessary to properly discharge their duties and responsibilities. With this mandate, the Directors are expected to act on a fully informed basis, in good faith, with due diligence and care, and in the best interest of the Company.</p> <p>To ensure that the Board of Directors act on a fully informed basis, with due diligence, and in the best interest of the Company; (i) the Board receives regular reports from Management and Heads of Strategic Business Units (SBUs) on the operations of the Company and its subsidiaries, (ii) any matter requiring the Board's attention is promptly elevated to the members of the Board, and deliberated upon in the Board meetings, and (iii) materials for the board meetings are distributed to the Board of Directors at least five days before the board meeting through the Diligent Boardbooks.</p> <p>In addition, the Board of Directors ensure that key financial decisions related to investment/capital expenditure considered by various businesses in which the Company has direct equity undergo appropriate processes and approval.</p> <p>Moreover, as an exercise of fairness and good faith, the decisions by the Board of Directors on appointment of Officer and material transactions, among others, including possible conflict of interest are immediately disclosed to the public.</p> <p>Lastly, in order to provide a better understanding of the Company's operations in different industries where it operates, the members of the Board of Directors conduct</p>	
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		<p>learning sessions and asset tours to keep abreast of the industries and businesses in which the Aboitiz Group operates.</p> <p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance, pp. 7-17: Duties and Functions of the Board and Duties and Responsibilities of Directors available at: https://s3-ap-southeast-1.amazonaws.com/abotizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p> <p>ii. AEV Board Charter, pp. 4-5: Part G, Board Leadership and the Role of the Chairman, available at: https://s3-ap-southeast-1.amazonaws.com/abotizcom-uploads/wp-content/uploads/2022/05/18133951/AEV-Board-Charter-as-of-2022-Final.pdf</p> <p>iii. Aboitiz 2021 Consolidated Annual and Sustainability Report, pp. 198: Board of Directors, available at: https://abotizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2021+Annual+and+Sustainability+Report.pdf</p>	
Recommendation 2.2			
1. Board oversees the development, review and approval of the company's business objectives and strategy.	Compliant	<p>As part of its duties and function mandated by the Company's Revised Manual, the Board must ensure that (i) the strategic business direction of the various businesses of the Company is soundly established and consistent or in line with the Group's goals and strategies, (ii) establish programs that can maintain its long-term viability, practicability, and strength in accordance with the objectives of the Company, (iii) periodically evaluate and monitor the implementation of existing policies and strategies, including business plans operating budget, and overall performance of the management team based on clear performance metrics and (iv) ensure that the</p>	
<p>2. Board oversees and monitors the implementation of the company's business objectives and strategy.</p> <p><i>Provide information or link/reference to a document containing information on how the directors performed this function (can include board resolutions, minutes of meeting)</i></p>	Compliant		

<p><i>Indicate frequency of review of business objectives and strategy</i></p>		<p>Company has a healthy pool of talents and team leaders that are capable to implement the strategy.</p> <p>In support of this function, Board regularly monitors strategy implementation as part of the agenda of its each Board meeting. In addition, the Board conducts an Annual Board Retreat and Strategy Refresh to discuss both the strategic roadmap and policies of the Company, and a review of the Company's vision and mission.</p> <p>In 2021, the Company's Board of Directors had their yearly board retreat/strategy workshop on November 30 and December 2, 2021. The workshop was conducted virtually.</p> <p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance, pp. 10-11: Part 5. Duties and Functions of the Board, available at: https://s3-ap-southeast-1.amazonaws.com/abotizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p> <p>ii. AEV Board Charter, page 2, Part C: Duties and Responsibilities of the Board, available at: https://s3-ap-southeast-1.amazonaws.com/abotizcom-uploads/wp-content/uploads/2022/05/18133951/AEV-Board-Charter-as-of-2022-Final.pdf</p> <p>iii. 2021 Consolidated Annual and Sustainability Report, p.198 Board of Directors, available at: https://abotizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2021+Annual+and+Sustainability+Report.pdf</p>	
Supplement to Recommendation 2.2			
<p>1. Board has a clearly defined and updated vision, mission and core values.</p>	<p>Compliant</p>	<p>The Company's mission – to create long term value for all our stakeholders and vision is stated in its Purpose Statement: <i>"Guided by our core values, we the Aboitiz Group, drive change for a better world by advancing</i></p>	

<p><i>Indicate or provide link/reference to a document containing the company's vision, mission and core values.</i></p> <p><i>Indicate frequency of review of the vision, mission and core values.</i></p>		<p><i>business and communities and creating long term value for our stakeholders.” This purpose statement has been deliberated and approved by the Board of Directors in 2017, and embodied in the Revised Company’s Manual. The Board abides by the Company’s core values – Integrity, Teamwork, Innovation, and Responsibility.</i></p> <p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance, p.7 Duties and Functions of the Board, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p> <p>ii. Board Charter, page 2, Part C: Duties and Responsibilities of the Board, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133951/AEV-Board-Charter-as-of-2022-Final.pdf</p> <p>iii. Company Website, The Aboitiz Way, available at: http://aboitiz.com/about-us/the-aboitiz-way</p> <p>iv. Definitive Information Statement (20-IS), p. 186 , Corporate Governance – Board of Directors, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/29155037/AEV-SEC-Form-2021-20-IS-Definitive-Information-Statement-03.28.2022-Full-Reportv2.pdf</p> <p>v. Aboitiz 2021 Consolidated Annual and Sustainability Report, p. 198: Board of Directors, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2021+Annual+and+Sustainability+Report.pdf</p>	
<p>2. Board has a strategy execution process that facilitates effective management performance</p>	<p>Compliant</p>	<p>The Board of Directors is at the helm of the governance structure of the Company. It performs the crucial role of</p>	

<p>and is attuned to the company's business environment, and culture.</p> <p><i>Provide information on or link/reference to a document containing information on the strategy execution process.</i></p>		<p>articulating and reviewing the Company's purpose, vision and mission, and strategies towards long-term growth, competitiveness, and building a sustainable enterprise.</p> <p>To ensure the faithful and effective discharge of its functions, the Board is supported in the performance of its functions by the six board committees – the Environmental, Social and Corporate Governance (ESCG) Committee, the Board Audit Committee, the Risk and Reputation Management Committee, the Related Party Transactions (RPT) Committee, the Executive Committee and the Cyber and Information Security Committee which was established in March 2021. Each committee oversees or implements an important aspect of the Company's strategy and governance framework. In turn, each committee is assisted by Senior Officers and highly qualified professionals to ensure that the Company's business objectives and strategies are cascaded, implemented, and properly monitored within their specific spheres of functions.</p> <p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance, p. 10-11, Duties and Functions of the Board, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p> <p>ii. Board Charter, p. 2, Section C: Duties and Responsibilities of the Board, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133951/AEV-Board-Charter-as-of-2022-Final.pdf</p> <p>iii. Aboitiz 2021 Consolidated Annual and Sustainability Report, pp.196-197, Governance Framework, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2021+Annual+and+Sustainability+Report.pdf</p>	
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Recommendation 2.3			
<p>1. Board is headed by a competent and qualified Chairperson.</p> <p><i>Provide information or reference to a document containing information on the Chairperson, including his/her name and qualifications</i></p>	Compliant	<p>The Chairman of the Board of Directors is Mr. Enrique M. Aboitiz. His extensive knowledge about the Company's core businesses and general management as a result of his years of service as a member of the Board makes him competent and highly qualified for the position. He is deeply committed to the Company's vision, mission, and brand purpose, and firmly believes that good corporate governance makes good business practice.</p> <p>Links/references are as follows:</p> <p>i. Results of the Organizational Meeting of the Board held on April 26, 2021, available at: https://s3-ap-southeast-1.amazonaws.com/abotizcom-uploads/wp-content/uploads/2021/01/27162720/04.26.2021-AEV-17C-Disclosure-re-Results-of-the-Organizational-Meeting.pdf</p> <p>ii. Amended Manual on Corporate Governance, pp. 6-7, The Chairman and the Chief Executive Officer (CEO), available at: https://s3-ap-southeast-1.amazonaws.com/abotizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p>	

		<p>iii. Board Charter, p. 3, Board Leadership and the Role of the Chairman, and p.5: The President and Chief Executive Officer, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133951/AEV-Board-Charter-as-of-2022-Final.pdf</p> <p>iv. Definitive Information Statement (20-IS), p.10: Item 5. Directors and Executive Officers available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/29155037/AEV-SEC-Form-2021-20-IS-Definitive-Information-Statement-03.28.2022-Full-Reportv2.pdf</p> <p>v. Company Website, Profiles of the Board of Directors, available at: https://aboitiz.com/corporate-governance/the-governance-and-management-team/board-of-directors/</p> <p>vi. Annual Report (SEC Form 17-A), pp. pp.155-169, Item 9. Directors and Executive Officers, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2021+Annual+and+Sustainability+Report.pdf</p>	
Recommendation 2.4			
1. Board ensures and adopts an effective succession planning program for directors, key officers and management.	Compliant	The Board of Directors, with the assistance of the ESCG Committee, approved a succession policy in place for Directors, Corporate Officers, and Senior Management. The Company retirement age for corporate offices is 60 years old, unless the Board of Directors, for meritorious and exceptional reasons, decides to extend the years of service of the officer.	
2. Board adopts a policy on the retirement for directors and key officers. <i>Disclose and provide information or link/reference to a document containing information on the company's succession planning policies and programs and its implementation</i>	Compliant	The Company also develops leaders from within and conducts a regular succession planning review twice a year – March and September. To-date, the successors for key positions have been identified and their corresponding	

		<p>development plans are being implemented and regularly reviewed as well.</p> <p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance, pp. 25-26, The Board Environmental, Social and Corporate Governance Committee, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p> <p>ii. Board ESCG Charter, p.2: Responsibilities of the Board Corporate Governance Committee, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/12150504/AEV-ESCG-Committee-Charter-as-of-May-3-2022-.pdf</p>	
Recommendation 2.5			
1. Board aligns the remuneration of key officers and board members with long-term interests of the company.	Compliant	The Company rewards its Directors and Corporate Officers based on ability to execute their respective duties and responsibilities. It is the Company's philosophy to reward based on individual and organizational performance. Performance is evaluated and compensation is reviewed on an annual basis.	
2. Board adopts a policy specifying the relationship between remuneration and performance.	Compliant	The Company has an established formal and transparent review process of its Board and executive compensation structure.	
3. Directors do not participate in discussions or deliberations involving his/her own remuneration. <i>Provide information on or link/reference to a document containing information on the company's remuneration policy and its implementation, including the relationship between remuneration and performance.</i>	Compliant	Changes in Board Remuneration Policy, if any, are discussed at the ESCG Committee and upon the recommendation of management thru the Chief Human Resources Officer (CHRO). The CHRO's recommendations are based on market salary surveys and independent remuneration consultants. The ESCG Committee endorses the proposal to the full Board for approval and eventually to the shareholders for the final approval.	

		<p>The CHRO also presents to the ESCG Committee, on an annual basis, recommendations for compensation levels for all team members, including Corporate Officers and senior management. The recommendation is based on the Company's compensation philosophy to attract, maintain, and engage the best talents to contribute to the success of the business.</p> <p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance, pp. 30-31, The Board Environmental, Social and Corporate Governance Committee – Compensation & Policy on Executive Remuneration, available at: https://s3-ap-southeast-1.amazonaws.com/abotizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p> <p>ii. Board ESCG Charter, p.2: Responsibilities of the Board Corporate Governance Committee, available at: https://s3-ap-southeast-1.amazonaws.com/abotizcom-uploads/wp-content/uploads/2022/05/18133954/AEV-ESCG-Committee-Charter-as-of-2022-Final.pdf</p> <p>iii. Annual Report (SEC Form 17-A), p.171-172: Item 10. Executive Compensation, available at: https://s3-ap-southeast-1.amazonaws.com/abotizcom-uploads/wp-content/uploads/2022/01/13155824/AEV-SEC-FORM-17-A-2021-Annual-Report-Full-Report.pdf</p> <p>iv. Definitive Information Statement (20-IS), p.27: Item 6. Compensation of Directors and Executive Officers, available at: https://s3-ap-southeast-1.amazonaws.com/abotizcom-uploads/wp-content/uploads/2022/01/29155037/AEV-SEC-Form-2021-20-IS-Definitive-Information-Statement-03.28.2022-Full-Reportv2.pdf</p> <p>v. Aboitiz 2021 Consolidated Annual and Sustainability Report, p. 206: Director Compensation, available at:</p>	
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Optional: Recommendation 2.5			
<p>1. Board approves the remuneration of senior executives.</p> <p><i>Provide proof of board approval</i></p>	Compliant	<p>The Board, through the ESCG Committee, ensures that it pays its Corporate Officers and executives competitively by comparing rates with other Philippine-based companies through regular market salary surveys. The Board ESCG Committee, which includes the CHRO as an ex-officio member, deliberates and proposes to the Board of Directors compensation levels for all team members, including Corporate Officers and senior management.</p> <p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance, pp. 30-31, The Board Environmental, Social and Corporate Governance Committee – Compensation & Policy on Executive Remuneration, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p> <p>ii. Board ESCG Charter, p.2: Responsibilities of the Board Corporate Governance Committee, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133954/AEV-ESCG-Committee-Charter-as-of-2022-Final.pdf</p> <p>iii. Annual Report (SEC Form 17-A), pp. 172-173: Item 10. Executive Compensation, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/13155824/AEV-SEC-FORM-17-A-2021-Annual-Report-Full-Report.pdf</p> <p>iv. Definitive Information Statement (20-IS), p.27: Item 6. Compensation of Directors and Executive Officers,</p>	

		<p>available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/29155037/AEV-SEC-Form-2021-20-IS-Definitive-Information-Statement-03.28.2022-Full-Reportv2.pdf</p> <p>v. Aboitiz 2021 Consolidated Annual and Sustainability Report, p. 206, Director Compensation, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2021+Annual+and+Sustainability+Report.pdf</p>	
<p>2. Company has measurable standards to align the performance-based remuneration of the executive directors and senior executives with long-term interest, such as claw back provision and deferred bonuses</p> <p><i>Provide information on or link/reference to a document containing measurable standards to align performance-based remuneration with the long-term interest of the company.</i></p>	Compliant	<p>The Company rewards its individual Executive Directors and Corporate Officers based on the individual contributions to the overall performance of the Company. Performance is evaluated and compensation is reviewed annually based on the Company's established balanced performance scorecard.</p> <p>Performance assessment cycle starts with goal setting which happens at the start of the year. The team members and team leaders sign off on these goals which becomes the basis for the performance reviews. All team members and team leaders undergo regular performance reviews. This is scheduled every July and January (for performance from January – June and July- December respectively).</p> <p>The final performance ratings from their respective team leaders are the basis for both the bonus and merit increases.</p> <p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance, p. 30-31, The Board Environmental, Social and Corporate Governance Committee – Compensation & Policy on Executive Remuneration, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/29155037/AEV-SEC-Form-2021-20-IS-Definitive-Information-Statement-03.28.2022-Full-Reportv2.pdf</p>	

		<p>content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p> <p>ii. Board ESCG Charter, p.2: Responsibilities of the Board Corporate Governance Committee, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133954/AEV-ESCG-Committee-Charter-as-of-2022-Final.pdf</p> <p>iii. Annual Report (SEC Form 17-A), pp.172-173: Item 10. Executive Compensation, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/13155824/AEV-SEC-FORM-17-A-2021-Annual-Report-Full-Report.pdf</p> <p>iv. Definitive Information Statement (20-IS), p.28: Item 6. Compensation of Directors and Executive Officers; p.211: Corporate Governance – Board Performance, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/29155037/AEV-SEC-Form-2021-20-IS-Definitive-Information-Statement-03.28.2022-Full-Reportv2.pdf</p>	
Recommendation 2.6			
1. Board has a formal and transparent board nomination and election policy.	Compliant	<p>The Company's Board of Directors has a formal and transparent Board nomination, selection and election policy, which is disclosed as part of the Company's Revised Manual, Amended By Laws, Amended Guidelines in the Nomination and Election of Independent Directors (Amended Guidelines), and is explained by the Company's Corporate Secretary at every annual stockholders meeting.</p> <p>All shareholders have an equal right to nominate the members of the Board. Nominations for the position of a Director are received by the Corporate Secretary in accordance with procedures set forth in the Company's Amended By-Laws and the Amended Guidelines.</p>	
2. Board nomination and election policy is disclosed in the company's Manual on Corporate Governance.	Compliant		
3. Board nomination and election policy includes how the company accepted nominations from minority shareholders.	Compliant		
4. Board nomination and election policy includes how the board shortlists candidates.	Compliant		

<p>5. Board nomination and election policy includes an assessment of the effectiveness of the Board's processes in the nomination, election or replacement of a director.</p>	<p>Compliant</p>	<p>After proper screening, the ESCG Committee approves a shortlist of candidates that are qualified to be nominated and elected as Directors and Independent Directors of the Company. The shortlist is based on qualifications, standards, and guidelines provided in the Company's Revised Manual and board profile targets.</p>	
<p>6. Board has a process for identifying the quality of directors that is aligned with the strategic direction of the company.</p> <p><i>Provide information or reference to a document containing information on the company's nomination and election policy and process and its implementation, including the criteria used in selecting new directors, how the shortlisted candidates and how it encourages nominations from shareholders.</i></p> <p><i>Provide proof if minority shareholders have a right to nominate candidates to the board</i></p> <p><i>Provide information if there was an assessment of the effectiveness of the Board's processes in the nomination, election or replacement of a director.</i></p>	<p>Compliant</p>	<p>The ESCG Committee, acting as the Nomination Committee, oversees the nomination and selection process of potential candidates to the Board of Directors. Likewise, the ESCG Committee regularly assesses the effectiveness of the nomination and selection process.</p> <p>The overall procedure is in compliance with the Amended Implementing Rules and Regulations of the Securities Regulation Code.</p> <p>The Company's policies on the nomination and election of Directors are disclosed in the company's website and are found in the following:</p> <p>i. Amended By Laws, pp. 2-3, Article II (The Board of Directors) available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2020/10/05133036/BL-ABOITIZ-EQUITY-VENTURES-INC.-Amended-10.01.2020.pdf</p> <p>ii. Amended Manual on Corporate Governance, pp. 28-30: Nomination of Board of Directors, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p> <p>iii. Amended Guidelines for the Nomination and Election of Independent Directors, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizsite-mediafiles/wp-content/uploads/2018/11/12131013/aboitiz-guidelines.pdf</p>	

		<p>iv. Board ESCG Charter, page 2-3: Item D. Responsibilities of Board Environmental, Social and Corporate Governance Committee, available at: https://s3-ap-southeast-1.amazonaws.com/abotizcom-uploads/wp-content/uploads/2022/05/18133954/AEV-ESCG-Committee-Charter-as-of-2022-Final.pdf</p> <p>v. Definitive Information Statement (20-IS), p. 6-7 and 17-18: Item 4. Voting Securities and Principal Holders Thereof; Nomination for Independent Directors and Procedure for Nomination available at: https://s3-ap-southeast-1.amazonaws.com/abotizcom-uploads/wp-content/uploads/2022/05/12150501/AEV-Amended-CG-Manual-2022-Amendments-May-3-2022.pdf</p> <p>vi. Annual Report (SEC Form 17-A), p. 162-163: Nominations for Independent Directors and Procedure for Nomination and Other Nominees for Election as Members of the Board of Directors, available at: https://s3-ap-southeast-1.amazonaws.com/abotizcom-uploads/wp-content/uploads/2022/01/13155824/AEV-SEC-FORM-17-A-2021-Annual-Report-Full-Report.pdf</p>	
Optional: Recommendation to 2.6			
<p>1. Company uses professional search firms or other external sources of candidates (such as director databases set up by director or shareholder bodies) when searching for candidates to the board of directors.</p> <p><i>Identify the professional search firm used or other external sources of candidates</i></p>	Compliant	<p>The Revised Manual allows the engagement of professional search firms to identify potential candidates for Directors in the Company.</p> <p>The Company also seeks the recommendations from its current Directors, with particular emphasis on the recommendations of its Independent Directors, and the professional organizations to which they belong. Based on the recommendations gathered, the ESCG Committee evaluates the qualifications of the proposed candidates, and prepares a shortlist based on the list of qualifications and disqualifications for Directors and the board profile target. Preference is given to candidates who have expertise in the businesses the Company operates.</p>	

		<p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance, pp. 19-20 to 19; 28: Selection of the Members of the Board of Directors and Officers available at: https://s3-ap-southeast-1.amazonaws.com/abotizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p> <p>ii. Nomination, Selection & Election of Directors, Company Website, available at : https://abotiz.com/corporate-governance/governance-practices/nomination-selection-and-election-of-directors/</p>	
Recommendation 2.7			
1. Board has overall responsibility in ensuring that there is a group-wide policy and system governing related party transactions (RPTs) and other unusual or infrequently occurring transactions.	Compliant	<p>Per Company's Manual on Corporate Governance, the Board of Directors has the duty to ensure that there is a group-wide policy and system governing related parties and Related Party Transactions (RPT), particularly those which pass a certain threshold of materiality. In 2017, the Board of Directors approved the Company's RPT Policy, and created the RPT Committee to ensure that all RPTs are (i) at arm's length in accordance with transfer pricing rules; (ii) fair, or are based on market practices, and (iii) inure to the best interests of the Company and its shareholders. The RPT Policy also establishes a particular level of reporting and approval process for RPTs that pass a certain threshold of materiality.</p> <p>The RPT Committee, composed entirely of Independent Directors, deliberate on material and significant RPTs across the Group, taking into account the size, structure, risk profile and complexity of the Company's operations.</p> <p>In 2019, the Company's RPT Policy was amended in compliance with the SEC Memorandum Circular No. 10 series of 2019. The new rule focuses and regulates only material RPTs or RPTs amounting to ten percent (10%) or higher of a company's total assets. The new rule also</p>	
2. RPT policy includes appropriate review and approval of material RPTs, which guarantee fairness and transparency of the transactions.	Compliant		
<p>3. RPT policy encompasses all entities within the group, taking into account their size, structure, risk profile and complexity of operations.</p> <p><i>Provide information on or reference to a document containing the company's policy on related party transaction, including policy on review and approval of significant RPTs</i></p> <p><i>Identify transactions that were approved pursuant to the policy.</i></p>	Compliant		

		<p>specified an approval process for material RPTs and mandated publicly-listed companies to notify the SEC of their RPTs that breach the threshold.</p> <p>The Company's Revised RPT Policy ensures that all RPTs within the group are conducted at arms-length and at market prices, underwent the appropriate approval process, and material RPTs are reported within the period prescribed by the SEC.</p> <p>In 2021, the AEV Board amended the Revised RPT Policy to further strengthen the review, reportorial, and approval processes of RPTs, particularly those falling below the SEC-defined materiality threshold.</p> <p>In 2021, the Company did not enter into any material related party transactions and there was no reported case of non-compliance with the laws, rules and regulations pertaining to material RPTs.</p> <p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance, pp. 44-45, Part C. Board Related Party Transactions Committee, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p> <p>ii. Related Party Transactions Policy, available at : https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/11/23085009/AEV-REV-RPT-Policy-For-RPT-Comm-Oct-2021_v5.pdf</p> <p>iii. Board Related Party Transactions Committee Charter, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133959/AEV-Board-RPT-Committee-Charter-as-of-2022-Final.pdf</p>	
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Supplement to Recommendations 2.7			
<p>1. Board clearly defines the threshold for disclosure and approval of RPTs and categorizes such transactions according to those that are considered <i>de minimis</i> or transactions that need not be reported or announced, those that need to be disclosed, and those that need prior shareholder approval. The aggregate amount of RPTs within any twelve (12) month period should be considered for purposes of applying the thresholds for disclosure and approval.</p> <p><i>Provide information on a materiality threshold for RPT disclosure and approval, if any.</i></p> <p><i>Provide information on RPT categories</i></p>	Compliant	<p>In 2019, the Company's RPT Policy was amended in compliance with the SEC Memorandum Circular No. 10 series of 2019. The new rule focuses and regulates only material RPTs or RPTs amounting to ten percent (10%) or higher of a company's total assets. The new rule also specified an approval process for material RPTs and mandated publicly listed companies to notify the SEC of their RPTs that breach the threshold.</p> <p>Any RPT involving Directors or Corporate Officers, regardless of amount, require the review and approval by the Board of Directors.</p> <p>In 2021, the AEV Board amended the Revised RPT Policy to further strengthen the review, reportorial, and approval processes of RPTs, particularly those falling below the SEC-defined materiality threshold. The RPT Committee</p>	

		<p>continued to ensure that related party transactions are taken on an arm's-length basis, within market rates, and with sufficient documentation.</p> <p>In 2021, the AEV Board amended the Revised RPT Policy to further strengthen the review, reportorial, and approval processes of RPTs, particularly those falling below the SEC-defined materiality threshold.</p> <p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance, p. 45, Board Related Party Transactions Committee, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p> <p>ii. Related Party Transactions Policy available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/11/23085009/AEV-REV-RPT-Policy-For-RPT-Comm-Oct-2021_v5.pdf</p> <p>iii. Board Related Party Transactions Committee Charter, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133959/AEV-Board-RPT-Committee-Charter-as-of-2022-Final.pdf</p> <p>iv. Definitive Information Statement (20-IS), p. 190, Board Committees, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/12150501/AEV-Amended-CG-Manual-2022-Amendments-May-3-2022.pdf</p> <p>v. Annual Report (SEC Form 17-A), pp..9-10, 170-171: Transactions With and/or Dependence on Related Parties and Item 12. Certain Relationships and Related Transactions , available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/12150501/AEV-Amended-CG-Manual-2022-Amendments-May-3-2022.pdf</p>	
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		content/uploads/2022/01/13155824/AEV-SEC-FORM-17-A-2021-Annual-Report-Full-Report.pdf vi. Aboitiz 2021 Consolidated Annual and Sustainability Report , pp. 213-217: Key Company Policies (RPT Policy), available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2021+Annual+and+Sustainability+Report.pdf	
2. Board establishes a voting system whereby a majority of non-related party shareholders approve specific types of related party transactions during shareholders' meetings. <i>Provide information on voting system, if any.</i>	Non-Compliant		<p>The Company has adopted the statutory shareholder voter protection requirements under the Revised Corporation Code and the PSE and SEC rules. These require either supermajority vote or majority of minority vote on certain transactions. In addition, all common shareholders of the Company are entitled to the exact same voting rights.</p> <p>In addition, the Board has created the RPT Committee composed entirely of Independent Directors. The Company's RPT Policy also sets out clear guidelines as to the manner in which related-party transactions are presented to the RPT Committee and the transactions that require action on the part of the RPT Committee. Finally, the Company also presents all Board and Company actions (including all related-party transactions) for ratification at each annual shareholders meeting.</p> <p>In 2019, the Company has adopted the Revised RPT Policy in compliance with SEC Memorandum Circular No. 10 series of 2019. The new rule outlined the required reporting and approval process for material RPTs or RPTs amounting to ten percent (10%) or higher of a company's total assets, which includes the ratification by the stockholders representing 2/3 of the Company's outstanding capital stock</p>

			<p>if the majority vote of the Independent Directors were not secured.</p> <p>In 2021, the AEV Board amended the Revised RPT Policy to further strengthen the review, reportorial, and approval processes of RPTs, particularly those falling below the SEC-defined materiality threshold. The RPT Committee continued to ensure that RPTs are entered into on an arm's-length basis, within market rates, and with sufficient documentation.</p> <p>The Company believes that these measures provide sufficient protection to the interests of minority shareholders insofar as related-party transactions are concerned.</p> <p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance, pp. 45: Part C. Board Committees: Board Related Party Transactions (RPT) Committee, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p> <p>ii. Related Party Transactions Policy, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/11/23085009/AEV-REV-RPT-Policy-For-RPT-Comm-Oct-2021_v5.pdf</p> <p>iii. Related Party Transactions Committee Charter, available at: <a 230="" 54="" 902="" 922"="" data-label="Page-Footer" href="https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133959/AEV-</p> </td></tr> </table> </div> <div data-bbox="> <p>SEC Form – I-ACGR * Updated 21Dec2017</p> </p>
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			<p>Board-RPT-Committee-Charter-as-of-2022-Final.pdf</p> <p>The Rights of Shareholders are found and disclosed in the following documents:</p> <p>iv. Amended Manual on Corporate Governance, pp. 53, Shareholders' Benefit, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p> <p>v. Aboitiz 2021 Consolidated Annual and Sustainability Report, p. 218 : Rights of Shareholders, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2021+Annual+and+Sustainability+Report.pdf</p>
Recommendation 2.8			
<p>1. Board is primarily responsible for approving the selection of Management led by the Chief Executive Officer (CEO) and the heads of the other control functions (Chief Risk Officer, Chief Compliance Officer and Chief Audit Executive).</p> <p><i>Provide information on or reference to a document containing the Board's policy and responsibility for approving the selection of management.</i></p> <p><i>Identity the Management team appointed</i></p>	Compliant	<p>The ESCG Committee assists the Board in the selection, performance evaluation, and senior leadership succession planning throughout the Group. The Committee evaluates the balance of skills, knowledge and experience required for the CEO and other senior leadership roles, and on this basis, identify candidates who may be suitable as potential successors to those roles, and their state of readiness to assume those responsibilities, if necessary.</p> <p>The Board of Directors appoints the Company's CEO, CRO, CCO, CFO, and other Senior Officers at every organizational meeting following the annual stockholders meeting.</p> <p>On April 26, 2021, during the Organizational Board Meeting, the Board elected/appointed the following:</p>	

		<ul style="list-style-type: none"> ● Mr. Sabin M. Aboitiz – President & Chief Executive Officer ● Ms. Santanina Apolinaria B. Castro – First Vice President – Risk Management ● Mr. Manuel Alberto R. Colayco – Senior Vice President -Chief Legal and Compliance Officer/Corporate Secretary ● Ms. Maria Lourdes Y. Tanate – Vice President – Group Internal Audit Head <p>Links/references are as follows:</p> <p>i. 2021 Results of the Organizational Meeting, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/01/27162720/04.26.2021-AEV-17C-Disclosure-re-Results-of-the-Organizational-Meeting.pdf</p> <p>ii. Amended Manual on Corporate Governance, pp. –19-20: Item 9. Selection of the Board Directors and Officers; , available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p> <p>iii. Board Charter, p.2, Duties and Responsibilities of the Board, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133951/AEV-Board-Charter-as-of-2022-Final.pdf</p>	
2. Board is primarily responsible for assessing the performance of Management led by the Chief Executive Officer (CEO) and the heads of the other control functions (Chief Risk Officer, Chief Compliance Officer and Chief Audit Executive).	Compliant	The Company’s Revised Manual mandates the Board to assess annually the performance of the Board as a governing unit, the various Board Committees, the Individual Directors and Committee Members, and the Corporate Officers (including the CEO, the Chief Risk and Reputation Officer, the Chief Compliance Officer, and the Group Internal Audit Head).	

<p><i>Provide information on or reference to a document containing the Board's policy and responsibility for assessing the performance of management.</i></p> <p><i>Provide information on the assessment process and indicate frequency of assessment of performance.</i></p>		<p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance, p. 20: Item 9. Selection of the Members of the Board of Directors and Officers, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p> <p>ii. Board Charter, p.2-3, Duties and Responsibilities of the Board, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133951/AEV-Board-Charter-as-of-2022-Final.pdf</p> <p>iii. Board Assessment Forms, available at: https://aboitiz.com/corporate-governance/policies-protocols/board-performance-assessment/</p>	
Recommendation 2.9			
<p>1. Board establishes an effective performance management framework that ensures that Management's performance is at par with the standards set by the Board and Senior Management.</p>	<p>Compliant</p>	<p>The Board of Directors is responsible for ensuring that management's and team members' performance are within the standards set by the Board.</p> <p>The Company has a well-developed performance scorecard to which different business groups, business units, departments and individual's annual plans are developed and aligned to. These plans, which are all aligned to support the Company's mission, are presented to management every September and to the Board every November. These signed-off plans are then regularly reviewed on all levels.</p>	
<p>2. Board establishes an effective performance management framework that ensures that personnel's performance is at par with the standards set by the Board and Senior Management.</p> <p><i>Provide information on or link/reference to a document containing the Board's performance management framework for management and personnel</i></p>	<p>Compliant</p>	<p>Individual performance is regularly reviewed twice a year. Performance incentives are given at a team and individual levels: (i) the team performance incentive is based on the committed plans of both the team and the organization (financial and agreed group initiatives), while (ii) the</p>	

		<p>individual merit increase is based on the final performance score of the individual's aligned goals.</p> <p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance – p.9: Item 5.16. Duties and Responsibilities of the Board, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p> <p>ii. Board Charter, pp.2-3, Duties and Responsibilities of the Board, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133951/AEV-Board-Charter-as-of-2022-Final.pdf</p> <p>iii. Aboitiz 2021 Annual and Sustainability Report, p. 185-195 Talent Management in the Aboitiz Group, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2021+Annual+and+Sustainability+Report.pdf</p>	
Recommendation 2.10			
1. Board oversees that an appropriate internal control system is in place.	Compliant	<p>The Board Audit Committee represents the Board in discharging its oversight function to ensure the adequacy and effectiveness of the Company's internal control system, governance processes and risk management processes, and reviewing the performance of the Company's internal audit function.</p> <p>Under the Company's Amended Manual on Corporate Governance, an effective system of internal control, must include, among others, a mechanism for monitoring and managing potential conflict of interest among Directors, management, team members and shareholders.</p>	
<p>2. The internal control system includes a mechanism for monitoring and managing potential conflict of interest of the Management, members and shareholders.</p> <p><i>Provide information on or link/reference to a document showing the Board's responsibility for overseeing that an appropriate internal control system is in place and what is included in the internal control system</i></p>	Compliant		

		<p>The Company's Code of Ethics and Business Conduct clearly outline the company's policies on the conflicts of interest situations. The Board also approved a Conflict of Interest Policy and a Related Party Transaction to ensure that material RPTs involving Management, Directors, Officers, and Shareholders within a certain threshold undergo the proper review and approvals.</p> <p>Links/references are as follows:</p> <p>i. Board Charter, p.2-3, Duties and Responsibilities of the Board, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133951/AEV-Board-Charter-as-of-2022-Final.pdf</p> <p>ii. Board Audit Committee Charter, p. 7-8, Internal Control and Audit available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/01/28132540/AEV-Amended-Board-Audit-Charter-2020_Final_sigs-hidden.pdf</p> <p>iii. Amended Manual on Corporate Governance, pp. 32-34, Board Audit Committee – Purpose, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p> <p>iv. Code of Ethics and Business Conduct, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/08/05133704/5.1-AEV_Aboitiz-Code-of-Ethics-and-Business-Conduct.pdf</p> <p>v. Aboitiz 2021 Consolidated Annual and Sustainability Report, pp. 213-217: Compliance with Key Governance Policies, available at: https://aboitizcom-uploads.s3-ap-southeast-1.amazonaws.com/public/2021+Annual+and+Sustainability+Report.pdf</p>	
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3. Board approves the Internal Audit Charter. <i>Provide reference or link to the company's Internal Audit Charter</i>	Compliant	See the Company's Internal Audit Charter approved by the Board of Directors, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/06/03113214/AEV-Internal-Audit-Charter_amended_26Apr21-e-signed.pdf	
Recommendation 2.11			
1. Board oversees that the company has in place a sound enterprise risk management (ERM) framework to effectively identify, monitor, assess and manage key business risks.	Compliant	The Board of Directors, through the Board Risk and Reputation Management Committee, ensures that a sound Enterprise Risk Management (ERM) framework is in place to effectively identify, monitor, and manage key business risks. The committee assists the Board in defining the Company's risk appetite and overseeing the risk profile and performance against the defined risk appetite. The committee is also responsible for overseeing the identification, measurement, monitoring and controlling the Company's principal business risks. The Group's risk profile and risk management strategies are annually reviewed and assessed.	
2. The risk management framework guides the board in identifying units/business lines and enterprise-level risk exposures, as well as the effectiveness of risk management strategies. <i>Provide information on or link/reference to a document showing the Board's oversight responsibility on the establishment of a sound enterprise risk management framework and how the board was guided by the framework.</i> <i>Provide proof of effectiveness of risk management strategies, if any.</i>	Compliant	<p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance, p. 9: Item 5. Duties and Function of Board, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p> <p>ii. Board Charter, p.2, Duties and Responsibilities of the Board, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133951/AEV-Board-Charter-as-of-2022-Final.pdf</p> <p>iii. Board Risk and Reputation Management Committee Charter available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133944/2022-AEV-Board-RRM-Committee-Charter-as-of-2022-Final.pdf</p>	

		iv. Aboitiz 2021 Consolidated Annual and Sustainability Report , pp. 174-181, Risk Management, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/04111816/2022-Board-Risk-and-Reputation-Management-Committee-Charter-For-Final-Approval.pdf	
Recommendation 2.12			
1. Board has a Board Charter that formalizes and clearly states its roles, responsibilities and accountabilities in carrying out its fiduciary role.	Compliant	The Company has a Board Charter that articulates the duties of the Board, the processes and protocols that must be followed in the conduct of the board meetings, and the performance of their duties and responsibilities. A copy of the Board Charter is publicly available at the Company’s website at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133951/AEV-Board-Charter-as-of-2022-Final.pdf	
2. Board Charter serves as a guide to the directors in the performance of their functions.	Compliant		
3. Board Charter is publicly available and posted on the company’s website. <i>Provide link to the company’s website where the Board Charter is disclosed.</i>	Compliant		
Additional Recommendation to Principle 2			
1. Board has a clear insider trading policy. <i>Provide information on or link/reference to a document showing company’s insider trading policy.</i>	Compliant	The Company’s General Trading Policy prohibits every member of the Company’s organization, from any misuse of insider information. All team members of the Company are mandated to exercise prudence in handling material non-public information in the course of their work and in relation to the trading or dealing with AEV securities. The Company strictly enforces its trading blackout and insider trading policy to curtail opportunistic dealings in the Company’s shares. Any violations are required to be reported to the Board ESCG Committee. Links/references are as follows: i. General Trading Policy available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133956/AEV-General-Trading-Policy-2022-Final.pdf	

		<p>ii. Amended Manual on Corporate Governance, page 23: Item 15. Policy on Trading of Company Securities, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p> <p>iii. Code of Ethics and Business Conduct, page 6: Item 9. Commitment to the Group: Advance and Protect the Company's Interest, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/08/05133704/5.1-AEV_Aboitiz-Code-of-Ethics-and-Business-Conduct.pdf</p> <p>iv. Company's Website – Governance Practices (Insider Trading Prohibition), available at: https://aboitiz.com/corporate-governance/governance-practices/</p>	
Optional: Principle 2			
<p>1. Company has a policy on granting loans to directors, either forbidding the practice or ensuring that the transaction is conducted at arm's length basis and at market rates.</p> <p><i>Provide information on or link/reference to a document showing the company's policy on granting loans to directors, if any.</i></p>	Compliant	<p>The Company's Code of Ethics considers receiving a personal loan or guarantee of an obligation other than those enjoyed as Company benefit as a conflict-of-Interest situation, and therefore, must be avoided.</p> <p>See the Company's Code of Ethics and Business Conduct, page 8: E. Conflicts of Interest, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/08/05133704/5.1-AEV_Aboitiz-Code-of-Ethics-and-Business-Conduct.pdf</p>	
<p>2. Company discloses the types of decision requiring board of directors' approval.</p> <p><i>Indicate the types of decision requiring board of directors' approval and where there are disclosed.</i></p>	Compliant	<p>The Company's Amended By-Laws, Revised Manual, Board Charter, and various committee charters identify actions requiring the Board's approval.</p> <p>The resolutions approved by the Board of Directors in every board meeting are reported in the Company's Information Statement (SEC Form 20-IS). The Company's Compliance Team is also very diligent in ensuring that all</p>	

		<p>material transactions approved by the Board of Directors are disclosed within the periods required and in compliance with the Securities Regulation Code, PSE Disclosure Rules, and other applicable rules.</p> <p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance, pp. 52: Reportorial or Disclosure System of the Company's Corporate Policies, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p> <p>ii. Board Charter – https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133951/AEV-Board-Charter-as-of-2022-Final.pdf</p> <p>iii. List of 2021 Disclosures uploaded in the Company website at: https://aboitiz.com/investor-relations/disclosure/</p> <p>iv. Definitive Information Statement (20-IS), pp. 34-36, Item 16. Matters Not Required to be Submitted, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/12150501/AEV-Amended-CG-Manual-2022-Amendments-May-3-2022.pdf</p> <p>v. Annual Report (SEC Form 17-A), p.188, Part V – Exhibits and Schedules on SEC Form 17-C at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/13155824/AEV-SEC-FORM-17-A-2021-Annual-Report-Full-Report.pdf</p>	
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Principle 3: Board committees should be set up to the extent possible to support the effective performance of the Board’s functions, particularly with respect to audit, risk management, related party transactions, and other key corporate governance concerns, such as nomination and remuneration. The composition, functions and responsibilities of all committees established should be contained in a publicly available Committee Charter.

Recommendation 3.1

1. Board establishes board committees that focus on specific board functions to aid in the optimal performance of its roles and responsibilities.

Provide information or link/reference to a document containing information on all the board committees established by the company.

Compliant

The Company’s Board Committees consist of the following: Board Audit Committee, Board Risk and Reputation Management Committee, Board Environmental, Social and Corporate Governance Committee, Board Related Party Transactions Committee, Board Executive Committee, and Cyber and Information Security Committee.

The composition, functions, and powers of the Board Committees are found in the Company’s Revised Manual, Board Charter and the various committee charters duly approved by the Company’s Board of Directors. The current composition, including the charters of the various committees, are available on the Company’s website.

Links/references are as follows:

i. **Amended Manual on Corporate Governance**, pp. 25-46: Item C. Board Committees, available at: <https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf>

ii. **Results of the Organizational Meeting held on April 26, 2021**, available at: <https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/01/27162720/04.26.2021-AEV-17C-Disclosure-re-Results-of-the-Organizational-Meeting.pdf>

iii. **Company Website: Board & Committee Charters and Names and Profiles of Committee Members** available for download at: <https://aboitiz.com/corporate-governance/the-governance-and-management-team/board-committees/>

		<p>iv. Aboitiz 2021 Consolidated Annual and Sustainability Report, p.207-209 Board Committees, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2021+Annual+and+Sustainability+Report.pdf</p> <p>v. Definitive Information Statement (20-IS), pp.188-191: Board Committees available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/29155037/AEV-SEC-Form-2021-20-IS-Definitive-Information-Statement-03.28.2022-Full-Reportv2.pdf</p> <p>vi. Company Website: Governance Practices (Board Committees), available at: https://aboitiz.com/corporate-governance/governance-practices/</p>	
Recommendation 3.2			
<p>1. Board establishes an Audit Committee to enhance its oversight capability over the company's financial reporting, internal control system, internal and external audit processes, and compliance with applicable laws and regulations.</p> <p><i>Provide information or link/reference to a document containing information on the Audit Committee, including its functions.</i></p> <p><i>Indicate if it is the Audit Committee's responsibility to recommend the appointment and removal of the company's external auditor.</i></p>	Compliant	<p>The Company's Board Audit Committee assists the Board in fulfilling its tasks of: (a) Ensuring the integrity of the Company's financial reporting processes, including ensuring the integrity of financial reports and other financial information provided by the Company to the public, governmental and/or regulatory bodies; (b) Ensuring the adequacy and effectiveness of the Company's internal control system, governance processes and risk management processes and reviewing the performance on the Company's internal audit function; (c) Reviewing the annual independent audit of the Company's financial statements and the external auditors' qualifications and independence; (d) Ensuring compliance with applicable laws and regulations which may represent material financial exposure to the Company; and (e) Providing an avenue of communication among the Company</p> <p>It Committee has the responsibility to select, evaluate, review of the performance, scope of work and fees of the external auditor, and where appropriate, recommend the</p>	

		<p>re-appointment or replacement of the current external auditor.</p> <p>Links/references as follows:</p> <p>i. Amended Manual on Corporate Governance, pp.32 to 41, Board Committees: Board Audit Committee available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p> <p>ii. Board Audit Committee Charter available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/01/28132540/AEV-Amended-Board-Audit-Charter-2020_Final_sigs-hidden.pdf</p> <p>iii. Company Website: Governance Practices (Board Committees), available at: https://aboitiz.com/corporate-governance/governance-practices/</p> <p>iv. Definitive Information Statement (20-IS), pp.188-191: Board Committees available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/29155037/AEV-SEC-Form-2021-20-IS-Definitive-Information-Statement-03.28.2022-Full-Reportv2.pdf</p> <p>v. Aboitiz 2021 Consolidated Annual and Sustainability Report, pp.207-209: Board Committees, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2021+Annual+and+Sustainability+Report.pdf</p>	
2. Audit Committee is composed of at least three appropriately qualified non-executive directors, the majority of whom, including the Chairman is independent.	Compliant	The Company's Board Audit Committee is composed of five members, three of whom are independent directors including the chairman.	

Provide information or link/reference to a document containing information on the members of the Audit Committee, including their qualifications and type of directorship.

The members of the Board Audit Committee as of December 31, 2021 were:

Manuel R. Salak III	Committee Chairman, Independent Director
Romeo L. Bernardo	Lead Independent Director
Joanne G. de Asis	Independent Director
Erramon I. Aboitiz	Non-Executive Director
Ana Maria A. Delgado	Non-Executive Director

Links/references` as follows:

- i. **Amended Manual on Corporate Governance**, pp.32-33: Item C. Board Committees: Board Audit Committee available at: <https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf>
- ii. **Company website: Board and Committee Charters** available at: <https://aboitiz.com/corporate-governance/the-governance-and-management-team/board-committees/>
- iii. **Aboitiz 2021 Consolidated Annual and Sustainability Report**, pp. 220 , The Board Audit Committee Report to the Board of Directors, available at: <https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2021+Annual+and+Sustainability+Report.pdf>
- iv. **Definitive Information Statement (20-IS)**, pp.179-182: The Board Audit Committee Report to the Board of Directors, available at: <https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/29155037/AEV-SEC-Form-2021-20-IS-Definitive-Information-Statement-03.28.2022-Full-Reportv2.pdf>

<p>3. All the members of the committee have relevant background, knowledge, skills, and/or experience in the areas of accounting, auditing and finance.</p> <p><i>Provide information or link/reference to a document containing information on the background, knowledge, skills, and/or experience of the members of the Audit Committee.</i></p>	<p>Compliant</p>	<p>The members of the Board Audit Committee are well experienced in the areas of accounting, banking, audit, and finance. Their full profiles are available in the Definitive Information Statement and in the Company's website.</p> <p>Links/references as follows:</p> <p>i. Amended Manual on Corporate Governance , pp. 32-33, Part C. Board Committees: Board Audit Committee, available at: https://s3-ap-southeast-1.amazonaws.com/abotizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p> <p>ii. Definitive Information Statement (20-IS), p. 10-16: Item 5. Directors and Executive Officers; pp. , Board Committees, available at: https://s3-ap-southeast-1.amazonaws.com/abotizcom-uploads/wp-content/uploads/2022/05/12150501/AEV-Amended-CG-Manual-2022-Amendments-May-3-2022.pdf</p> <p>iii. Aboitiz 2021 Consolidated Annual and Sustainability Report, p.199-200, Board of Directors, available at: https://abotizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2021+Annual+and+Sustainability+Report.pdf</p> <p>ii. Annual Report (SEC Form 17-A), pp.155-169, Item 9. Directors and Executive Officers, available at: https://abotizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2021+Annual+and+Sustainability+Report.pdf</p> <p>iii. Company Website: Board Audit Committee and Charter available for download at: https://abotiz.com/corporate-governance/the-governance-and-management-team/</p>	
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<p>4. The Chairman of the Audit Committee is not the Chairman of the Board or of any other committee.</p> <p><i>Provide information or link/reference to a document containing information on the Chairman of the Audit Committee</i></p>	<p>Compliant</p>	<p>Mr. Manuel R. Salak III, the Chairman of the Board Audit Committee, is an Independent Director, and is not the Chairman of the Board of Directors, or any other committee.</p> <p>Links/references are as follows:</p> <p>i. Results of the Organizational Meeting of the Board, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/01/27162720/04.26.2021-AEV-17C-Disclosure-re-Results-of-the-Organizational-Meeting.pdf</p> <p>ii. Definitive Information Statement (20-IS), p. 16: Item 5. Directors and Officers available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/12150501/AEV-Amended-CG-Manual-2022-Amendments-May-3-2022.pdf</p> <p>iii. Company Website, Profile of the Board of Directors available at: https://aboitiz.com/corporate-governance/the-governance-and-management-team/</p>	
<p>Supplement to Recommendation 3.2</p>			
<p>1. Audit Committee approves all non-audit services conducted by the external auditor.</p> <p><i>Provide proof that the Audit Committee approved all non-audit services conducted by the external auditor.</i></p>	<p>Compliant</p>	<p>The Board Audit Committee selects, monitors, and reviews the independence, performance and effectiveness, scope of work, fees and remuneration of the Company's external auditor. In addition, the Board Audit Committee reviews periodically the non-audit fees paid to the external auditor vis-a-vis its total annual income and the Company's total consultancy expenses.</p> <p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance, pp. 32-36, Board Audit Committee (External Controls), available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-</p>	

		<p>uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p> <p>ii. Definitive Information Statement (20-IS), p. 184, Item 7. Information on Independent Accountant and Other Related Matters, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/12150501/AEV-Amended-CG-Manual-2022-Amendments-May-3-2022.pdf</p> <p>iii. Board Audit Committee Charter available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/01/28132540/AEV-Amended-Board-Audit-Charter-2020_Final_sigs-hidden.pdf</p> <p>iv. Internal Audit Charter, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/06/03113214/AEV-Internal-Audit-Charter_amended_26Apr21-e-signed.pdf</p> <p>v. Annual Report (SEC Form 17-A), pp. 153-154: External Audit Fees and Services, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/13155824/AEV-SEC-FORM-17-A-2021-Annual-Report-Full-Report.pdf</p>	
<p>2. Audit Committee conducts regular meetings and dialogues with the external audit team without anyone from management present.</p> <p><i>Provide proof that the Audit Committee conducted regular meetings and dialogues with the external audit team without anyone from management present.</i></p>	Compliant	<p>The Board Audit Committee, which is composed of three Independent Directors and two Non-Executive Directors, regularly dialogues with the External Auditors without the presence of the Company's management. The External Auditors directly report the results of their review to the Board Audit Committee as documented by both the agenda and minutes of quarterly Board Audit Committee meetings. In 2021, the Audit Committee conducted meetings with SGV without anyone from management present.</p> <p>Links/references are as follows:</p>	

		<p>i. Aboitiz 2021 Consolidated Annual and Sustainability Report, pp. 220-221, The Board Audit Committee Report - to the Board of Directors, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2021+Annual+and+Sustainability+Report.pdf</p> <p>ii. Definitive Information Statement (20-IS), pp. 238-239: The Board Audit Committee Report to the Board of Directors, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/12150501/AEV-Amended-CG-Manual-2022-Amendments-May-3-2022.pdf</p> <p>iii. Board Audit Committee Charter, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/01/28132540/AEV-Amended-Board-Audit-Charter-2020_Final_sigs-hidden.pdf</p>	
Optional: Recommendation 3.2			
<p>1. Audit Committee meet at least four times during the year.</p> <p><i>Indicate the number of Audit Committee meetings during the year and provide proof</i></p>	Compliant	<p>The Board Audit Committee Charter provided for the committee to hold at least four regular meetings a year, with the authority to convene special meetings, when deemed required. It also holds an annual joint meeting with the Board Risk and Reputation Management Committee. The Board Audit Committee members met six times in 2021.</p> <p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance, p. 32-33, Board Audit Committee, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p>	

		<p>ii. Board Audit Committee Charter, p.2: Frequency of Meetings, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/01/28132540/AEV-Amended-Board-Audit-Charter-2020_Final_sigs-hidden.pdf</p> <p>iii. Aboitiz 2021 Consolidated Annual and Sustainability Report, p. 220, The Board Audit Committee Report to the Board of Directors, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2021+Annual+and+Sustainability+Report.pdf</p> <p>iv. Definitive Information Statement (20-IS), p. 238-239: The Board Audit Committee Report to the Board of Directors, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/29155037/AEV-SEC-Form-2021-20-IS-Definitive-Information-Statement-03.28.2022-Full-Reportv2.pdf</p>	
<p>2. Audit Committee approves the appointment and removal of the internal auditor.</p> <p><i>Provide proof that the Audit Committee approved the appointment and removal of the internal auditor.</i></p>	Compliant	<p>The Group Internal Audit Head directly reports to the Board Audit Committee. The Board Audit Committee, on the other hand, evaluates, assesses, and recommends the re-appointment or replacement of Group Internal Audit Head to the Board of Directors.</p> <p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance p. 36 Item 2. Board Audit Committee, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p> <p>ii. Board Audit Committee Charter, p.7 available at : https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/01/28132540/AEV-</p>	

		<p>Amended-Board-Audit-Charter-2020_Final_sigs-hidden.pdf</p> <p>iii. Aboitiz 2021 Consolidated Annual and Sustainability Report, pp. 221-222, The Board Audit Committee Report to the Board of Directors, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2021+Annual+and+Sustainability+Report.pdf</p> <p>iv. Definitive Information Statement (20-IS), pp. 239-240: The Board Audit Committee Report to the Board of Directors, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/12150501/AEV-Amended-CG-Manual-2022-Amendments-May-3-2022.pdf</p>	
Recommendation 3.3			
<p>1. Board establishes a Corporate Governance Committee tasked to assist the Board in the performance of its corporate governance responsibilities, including the functions that were formerly assigned to a Nomination and Remuneration Committee.</p> <p><i>Provide information or reference to a document containing information on the Corporate Governance Committee, including its functions</i></p> <p><i>Indicate if the Committee undertook the process of identifying the quality of directors aligned with the company's strategic direction, if applicable.</i></p>	Compliant	<p>In 2014, the Board established the Corporate Governance Committee, which took over the functions of the Board Nomination and Compensation Committee.</p> <p>In 2020, the Board approved the amendment to the committee charter and renamed the committee as the ESCG Committee.</p> <p>The ESCG Committee was tasked to develop and recommend to the Board a set of corporate governance principles, including independence standards, governance guidelines applicable to the selection, contribution and conduct of Board members, ensuring that appropriate senior leadership succession planning is in place throughout the Group. The Committee ensures that the Directors nominated and elected have the necessary skill sets to steer the Company in the right direction.</p> <p>Links/references are as follows:</p>	

		<p>i. Amended Manual on Corporate Governance – pp. 25 – 30: Board ESCG Committee available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p> <p>ii. Board ESCG Committee Charter available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133954/AEV-ESCG-Committee-Charter-as-of-2022-Final.pdf</p> <p>iii. Definitive Information Statement (20-IS), p. 188-189, Board Committees, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/12150501/AEV-Amended-CG-Manual-2022-Amendments-May-3-2022.pdf</p> <p>iv. Aboitiz 2021 Consolidated Annual and Sustainability Report, pp.207-209: Board Committees, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2021+Annual+and+Sustainability+Report.pdf</p> <p>v. Company Website, Board Committees, available at: https://aboitiz.com/corporate-governance/the-governance-and-management-team/</p> <p>vi. Company’s Website – Governance Practices (Board Committees), available at: https://aboitiz.com/corporate-governance/governance-practices/</p>							
<p>2. Corporate Governance Committee is composed of at least three members, all of whom should be independent directors.</p> <p><i>Provide information or link/reference to a document containing information on the members of the Corporate Governance Committee, including their qualifications and type of directorship.</i></p>	Compliant	<p>The members of the ESCG Committee as of December 31, 2021 were:</p> <table><tr><td>Romeo L. Bernardo</td><td>Committee Chairman – Lead Independent Director</td></tr><tr><td>Joanne G. de Asis</td><td>Independent Director</td></tr><tr><td>Manuel R. Salak III</td><td>Independent Director</td></tr></table>	Romeo L. Bernardo	Committee Chairman – Lead Independent Director	Joanne G. de Asis	Independent Director	Manuel R. Salak III	Independent Director	
Romeo L. Bernardo	Committee Chairman – Lead Independent Director								
Joanne G. de Asis	Independent Director								
Manuel R. Salak III	Independent Director								

		<table><tr><td>Enrique M. Aboitiz</td><td>Non-Executive Director</td></tr><tr><td>Sabin M. Aboitiz</td><td>Executive Director</td></tr><tr><td>Susan V. Valdez</td><td>Ex-Officio – Chief Human Resources Officer</td></tr><tr><td>Manuel Alberto R. Colayco</td><td>Ex-Officio - Chief Compliance Officer</td></tr><tr><td>David Jude L. Sta. Ana</td><td>Ex-Officio – Chief External Relations Officer</td></tr></table>	Enrique M. Aboitiz	Non-Executive Director	Sabin M. Aboitiz	Executive Director	Susan V. Valdez	Ex-Officio – Chief Human Resources Officer	Manuel Alberto R. Colayco	Ex-Officio - Chief Compliance Officer	David Jude L. Sta. Ana	Ex-Officio – Chief External Relations Officer	
Enrique M. Aboitiz	Non-Executive Director												
Sabin M. Aboitiz	Executive Director												
Susan V. Valdez	Ex-Officio – Chief Human Resources Officer												
Manuel Alberto R. Colayco	Ex-Officio - Chief Compliance Officer												
David Jude L. Sta. Ana	Ex-Officio – Chief External Relations Officer												
		<p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance, p. 25, Board Environmental, Social and Corporate Governance Committee, available at: https://s3-ap-southeast-1.amazonaws.com/abotizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p> <p>ii. Board ESCG Charter available at: https://s3-ap-southeast-1.amazonaws.com/abotizcom-uploads/wp-content/uploads/2022/05/18133954/AEV-ESCG-Committee-Charter-as-of-2022-Final.pdf</p> <p>iii. Definitive Information Statement (20-IS), p.10-16, Board Committees, available at: https://s3-ap-southeast-1.amazonaws.com/abotizcom-uploads/wp-content/uploads/2022/05/12150501/AEV-Amended-CG-Manual-2022-Amendments-May-3-2022.pdf</p> <p>iv. Aboitiz 2021 Consolidated Annual and Sustainability Report, pp.207-209: Board Committees, available at: https://abotizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2021+Annual+and+Sustainability+Report.pdf</p> <p>v. Company Website, https://abotiz.com/corporate-governance/the-governance-and-management-team/</p>											

<p>3. Chairman of the Corporate Governance Committee is an independent director.</p> <p><i>Provide information or link/reference to a document containing information on the Chairman of the Corporate Governance Committee.</i></p>	<p>Compliant</p>	<p>The Chairman of the Board ESCG is Mr. Romeo L. Bernardo. He is also the Lead Independent Director.</p> <p>Links/references are as follows:</p> <p>i. Results of the Organizational Meeting on April 26, 2021, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/01/27162720/04.26.2021-AEV-17C-Disclosure-re-Results-of-the-Organizational-Meeting.pdf</p> <p>ii. Definitive Information Statement (20-IS), p. 10-16, Item 5. Directors and Executive Officers, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/12150501/AEV-Amended-CG-Manual-2022-Amendments-May-3-2022.pdf</p> <p>iii. Company Website, https://aboitiz.com/corporate-governance/the-governance-and-management-team/</p> <p>iv. Aboitiz 2021 Consolidated Annual and Sustainability Report, pp. 207-209, Board Committees, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2021+Annual+and+Sustainability+Report.pdf</p>	
<p>Optional: Recommendation 3.3.</p>			
<p>1. Corporate Governance Committee meet at least twice during the year.</p> <p><i>Indicate the number of Corporate Governance Committee meetings held during the year and provide proof thereof.</i></p>	<p>Compliant</p>	<p>During 2021, the Board ESCG Committee Members met thrice: February 16, July 12, and October 26, 2021.</p> <p>Links/references are as follows:</p> <p>i. Board ESCG Committee Charter, p. 3, Meetings of the Corporate Governance Committee, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133954/AEV-ESCG-Committee-Charter-as-of-2022-Final.pdf</p>	

		<p>ii. Company Website, Attendance at Board & Committee Meetings, available at: https://aboitiz.com/corporate-governance/governance-practices/attendance-at-board-and-board-committee-meetings/</p> <p>iii. Definitive Information Statement (20-IS), p.187, Board's Participation, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/12150501/AEV-Amended-CG-Manual-2022-Amendments-May-3-2022.pdf</p> <p>iv. Aboitiz 2021 Consolidated Annual and Sustainability Report, pp. 203, Attendance at Board and Committee Meetings, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2021+Annual+and+Sustainability+Report.pdf</p>	
Recommendation 3.4			
<p>1. Board establishes a separate Board Risk Oversight Committee (BROC) that should be responsible for the oversight of a company's Enterprise Risk Management system to ensure its functionality and effectiveness.</p> <p><i>Provide information or link/reference to a document containing information on the Board Risk Oversight Committee (BROC), including its functions</i></p>	Compliant	<p>The Board Risk and Reputation Management Committee is responsible for overseeing the Company's Enterprise Risk Management system to identify, measure, monitor, and manage the Company's principal business and reputation risks.</p> <p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance, pp. 41-44: Board Risk and Reputation Management Committee available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p> <p>ii. Board Risk and Reputation Management Committee Charter, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p>	

		content/uploads/2022/05/18133944/2022-AEV-Board-RRM-Committee-Charter-as-of-2022-Final.pdf iii. Company Website – Governance Practices (Board Committees), available at: https://aboitiz.com/corporate-governance/governance-practices/ iv. Definitive Information Statement (20-IS) , p.190, Board Committees, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/12150501/AEV-Amended-CG-Manual-2022-Amendments-May-3-2022.pdf v. Aboitiz 2021 Consolidated Annual and Sustainability Report , pp. 207-209, Board Committees, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2021+Annual+and+Sustainability+Report.pdf															
2. BROC is composed of at least three members, the majority of whom should be independent directors, including the Chairman. <i>Provide information or link/reference to a document containing information on the members of the BROC, including their qualifications and type of directorship</i>	Non-Compliant		<div>The members of the Risk and Reputation Management Committee as of December 31, 2021 were:</div> <table><tr><td>Enrique M. Aboitiz</td><td><i>Committee Chairman, Non-Executive Director</i></td></tr><tr><td>Mikel A. Aboitiz</td><td><i>Non-Executive Director</i></td></tr><tr><td>Erramon I. Aboitiz</td><td><i>Non-Executive Director</i></td></tr><tr><td>Sabin M. Aboitiz</td><td><i>Executive Director</i></td></tr><tr><td>Raphael P.M. Lotilla</td><td><i>Lead Independent Director</i></td></tr><tr><td>Joanne G. de Asis</td><td><i>Independent Director</i></td></tr><tr><td>Manuel R. Salak III</td><td><i>Independent Director</i></td></tr></table>	Enrique M. Aboitiz	<i>Committee Chairman, Non-Executive Director</i>	Mikel A. Aboitiz	<i>Non-Executive Director</i>	Erramon I. Aboitiz	<i>Non-Executive Director</i>	Sabin M. Aboitiz	<i>Executive Director</i>	Raphael P.M. Lotilla	<i>Lead Independent Director</i>	Joanne G. de Asis	<i>Independent Director</i>	Manuel R. Salak III	<i>Independent Director</i>
Enrique M. Aboitiz	<i>Committee Chairman, Non-Executive Director</i>																
Mikel A. Aboitiz	<i>Non-Executive Director</i>																
Erramon I. Aboitiz	<i>Non-Executive Director</i>																
Sabin M. Aboitiz	<i>Executive Director</i>																
Raphael P.M. Lotilla	<i>Lead Independent Director</i>																
Joanne G. de Asis	<i>Independent Director</i>																
Manuel R. Salak III	<i>Independent Director</i>																

			<table><tr><td>David Jude L. Sta. Ana</td><td><i>Ex-Officio – Chief External Relations Officer</i></td></tr><tr><td>Manuel R. Lozano</td><td><i>Ex-Officio – Chief Financial Officer</i></td></tr><tr><td>Santanina Apolinaria B. Castro</td><td><i>Ex-Officio – Risk Management</i></td></tr></table>	David Jude L. Sta. Ana	<i>Ex-Officio – Chief External Relations Officer</i>	Manuel R. Lozano	<i>Ex-Officio – Chief Financial Officer</i>	Santanina Apolinaria B. Castro	<i>Ex-Officio – Risk Management</i>
David Jude L. Sta. Ana	<i>Ex-Officio – Chief External Relations Officer</i>								
Manuel R. Lozano	<i>Ex-Officio – Chief Financial Officer</i>								
Santanina Apolinaria B. Castro	<i>Ex-Officio – Risk Management</i>								
			<p>Six of the seven or majority of the Company’s Risk and Reputation Management Committee are Independent Directors and Non-Executive Directors (including the Chairman), with only one committee member as an Executive Director. The committee is supported by non-voting Ex-Officio members who are members of AEV’s senior management.</p> <p>The Company believes that including the Non-Executive Directors and an Executive Director in the Committee allows it to have a more holistic view of the Company’s risk profile, as well as of the risks facing the businesses in which it operates. The composition of the Committee also enables it to take into consideration the perspective of senior management as it oversees the identification, measurement, monitoring and controlling of the Company’s principal business risks.</p> <p>Links/references are as follows:</p> <p>i. Results of the Organizational Meeting held on April 26, 2021, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/01/27162720/04.26.2021-AEV-17C-Disclosure-re-Results-of-the-Organizational-Meeting.pdf</p>						

			<p>ii. Amended Manual on Corporate Governance, pp. 41-44: Part C. Item 3. Board Risk and Reputation Management Committee available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p> <p>iii. Board Risk and Reputation Management Committee Charter, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133944/2022-AEV-Board-RRM-Committee-Charter-as-of-2022-Final.pdf</p> <p>iv. Company website – Board Committees available at https://aboitiz.com/corporate-governance/the-governance-and-management-team/</p>
<p>3. The Chairman of the BROCC is not the Chairman of the Board or of any other committee.</p> <p><i>Provide information or link/reference to a document containing information on the Chairman of the BROCC</i></p>	Non-Compliant		<p>Although the Chairman of the Board Risk and Reputation Management Committee, Mr. Enrique M. Aboitiz also acts as the Chairman of the Board, he nevertheless is a Non-Executive Director who has a wealth of experience in risk and reputation management.</p> <p>The profile of Mr. Enrique M. Aboitiz is found in the following documents:</p> <p>i. Company Website - https://aboitiz.com/corporate-governance/the-governance-and-management-team/</p> <p>ii. Results of the Organizational Meeting held on April 26, 2021, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133944/2022-AEV-Board-RRM-Committee-Charter-as-of-2022-Final.pdf</p>

			southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/01/27162720/04.26.2021-AEV-17C-Disclosure-re-Results-of-the-Organizational-Meeting.pdf iii. Definitive Information Statement (20-IS) , pp. 10-27, item 5, Directors and Executive Officers, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/29155037/AEV-SEC-Form-2021-20-IS-Definitive-Information-Statement-03.28.2022-Full-Reportv2.pdf iv. Annual Report (SEC Form 17-A) , pp.155-169: Item 9. Directors and Executive Officers for 2021-2022, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/13155824/AEV-SEC-FORM-17-A-2021-Annual-Report-Full-Report.pdf
4. At least one member of the BROC has relevant thorough knowledge and experience on risk and risk management. <i>Provide information or link/reference to a document containing information on the background, skills, and/or experience of the members of the BROC.</i>	Compliant	All the members of the Board Risk and Reputation Management Committee have relevant experience on risk and risk management. Links/references are as follows: i. Definitive Information Statement (20-IS) , pp.10-16: Item 5. Officers for 2021-2022 available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/12150501/AEV-Amended-CG-Manual-2022-Amendments-May-3-2022.pdf ii. Annual Report (SEC Form 17-A) , pp.155-169: Item 9. Directors and Executive Officers for 2021-2022, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/13155824/AEV-SEC-FORM-17-A-2021-Annual-Report-Full-Report.pdf	

		content/uploads/2022/01/13155824/AEV-SEC-FORM-17-A-2021-Annual-Report-Full-Report.pdf ii. Company Website - https://aboitiz.com/corporate-governance/the-governance-and-management-team/	
Recommendation 3.5			
1. Board establishes a Related Party Transactions (RPT) Committee, which is tasked with reviewing all material related party transactions of the company. <i>Provide information or link/reference to a document containing information on the Related Party Transactions (RPT) Committee, including its functions.</i>	Compliant	The Company has an existing Board Related Party Transactions Committee tasked to identify, monitor, and review all material related party transactions of the Company. Links/references are as follows: i. Amended Manual on Corporate Governance , p. 45: Board Related Party Transactions available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf ii. Related Party Transactions Policy , available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/11/23085009/AEV-REV-RPT-Policy-For-RPT-Comm-Oct-2021_v5.pdf iii. Board Related Party Transactions Committee Charter available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133959/AEV-Board-RPT-Committee-Charter-as-of-2022-Final.pdf iv. Company Website - Governance Practices (Board Committees), available at: https://aboitiz.com/corporate-governance/governance-practices/	
2. RPT Committee is composed of at least three non-executive directors, two of whom should be independent, including the Chairman.	Compliant	The Board Related Party Transactions Committee is composed solely of Independent Directors, including the Chairman of the Committee. The members of the RPT Committee as of December 31, 2021 were:	

Provide information or link/reference to a document containing information on the members of the RPT Committee, including their qualifications and type of directorship.

Manuel R. Salak III	<i>Committee Chairman - Independent Director</i>
Joanne G. de Asis	<i>Independent Director</i>
Romeo L. Bernardo	<i>Lead Independent Director</i>

Links/references are as follows:

i. **Results of the Organizational Meeting** held on April 26, 2021, available at: <https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/01/27162720/04.26.2021-AEV-17C-Disclosure-re-Results-of-the-Organizational-Meeting.pdf>

ii. **Amended Manual on Corporate Governance**, pp.44-45: Part C. Item 4. Board Related Party Transactions available at: <https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf>

iii. **Board Related Party Transactions Committee Charter** available at: <https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133959/AEV-Board-RPT-Committee-Charter-as-of-2022-Final.pdf>

iv. **Company Website** - <https://aboitiz.com/corporate-governance/the-governance-and-management-team/>

v. **Aboitiz 2021 Consolidated Annual and Sustainability Report**, pp. 198-199, Board of Directors, available at: <https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2021+Annual+and+Sustainability+Report.pdf>

Recommendation 3.6

<p>1. All established committees have a Committee Charter stating in plain terms their respective purposes, memberships, structures, operations, reporting process, resources and other relevant information.</p> <p><i>Provide information on or link/reference to the company's committee charters, containing all the required information, particularly the functions of the Committee that is necessary for performance evaluation purposes.</i></p>	<p>Compliant</p>	<p>The Company has six Committee Charters for each of its Committees duly approved by the Board, namely:</p> <ul style="list-style-type: none"> ● Environmental, Social and Corporate Governance Committee; ● Audit Committee ● Risk & Reputation Management Committee; ● Related Party Transaction Committee; ● Board Cyber & Information Security Committee; and ● Executive Committee. 	
<p>2. Committee Charters provide standards for evaluating the performance of the Committees.</p>	<p>Compliant</p>	<p>The Company's Committee Charters are available on the Company's website.</p>	
<p>3. Committee Charters were fully disclosed on the company's website.</p> <p><i>Provide link to company's website where the Committee Charters are disclosed.</i></p>	<p>Compliant</p>	<p>The full list of committee members are made available at: https://aboitiz.com/corporate-governance/the-governance-and-management-team/</p> <p>Links/references are as follows:</p> <p>i. Board ESCG Charter - https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/12150504/AEV-ESCG-Committee-Charter-as-of-May-3-2022-.pdf</p> <p>i-. Audit Committee Charter - https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/01/28132540/AEV-Amended-Board-Audit-Charter-2020_Final_sigs-hidden.pdf</p> <p>iii. Risk & Reputation Management Committee Charter - https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/04111816/2022-Board-Risk-and-Reputation-Management-Committee-Charter-For-Final-Approval.pdf</p> <p>iv. Related Party Transactions Committee Charter - https://s3-ap-southeast-1.amazonaws.com/aboitizcom-</p>	

		<p>uploads/wp-content/uploads/2022/05/18133959/AEV-Board-RPT-Committee-Charter-as-of-2022-Final.pdf</p> <p>v. Executive Committee Charter - https://s3-ap-southeast-1.amazonaws.com/aboitizsite-mediafiles/wp-content/uploads/2019/02/13133903/456f48bded36670c2709f784b4f77afb.pdf</p> <p>vi. Cyber and Information Security Committee Charter - https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/03/03145626/AEV-ISM-001-C001-Charter-AEV-Board-Cyber-and-Information-Security-Committee-pdf</p> <p>The assessment forms and assessment process are accessible through the following link:</p> <p>vi. Company Website - Governance Practices (Board Committees), available at: https://aboitiz.com/corporate-governance/governance-practic-s/</p> <p>vii. Company Website - Board Assessment Forms, available at: https://aboitiz.com/corporate-governance/policies-protocols/board-performance-assessment/</p>	
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Principle 4: To show full commitment to the company, the directors should devote the time and attention necessary to properly and effectively perform their duties and responsibilities, including sufficient time to be familiar with the corporation's business.

Recommendation 4.1

<p>1. The Directors attend and actively participate in all meetings of the Board, Committees and shareholders in person or through tele/video conferencing conducted in accordance with the rules and regulations of the Commission.</p> <p><i>Provide information or link/reference to a document containing information on the process and</i></p>	<p>Compliant</p>	<p>The Company's Revised Manual mandates each Director to devote time and attention necessary to properly discharge his duties and responsibilities.</p> <p>To this end, Directors attend and actively participate in Board and Committee meetings whether the meeting is via tele or video conference, or the Directors are physically present during the meeting. The Company provides</p>	
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<p><i>procedure for tele/video conferencing board and/or committee meetings.</i></p> <p><i>Provide information or link/reference to a document containing information on the attendance and participation of directors to Board, Committee and shareholders' meetings.</i></p>		<p>different secured online platforms to ensure attendance and active participation for all Directors.</p> <p>Despite the continued COVID-related restrictions 2021, the Board and committee activities remained business as usual. Meetings were conducted through a secure video-conferencing platform that allowed each member to interact and participate remotely.</p> <p>In addition, the Company held a Virtual Annual Stockholders' Meeting for the second consecutive year, which was attended by all of the Directors.</p> <p>These meetings were conducted in consonance with SEC Memorandum Circular No. 06, Series of 2020 on the participation of directors in regular and special meetings through tele/video conferencing and other remote or electronic means of communication.</p> <p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance, p.21-22, Board Meetings and Quorum Requirement, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p> <p>ii. Definitive Information Statement (20-IS), pp.186-191, Board Matters, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/29155037/AEV-SEC-Form-2021-20-IS-Definitive-Information-Statement-03.28.2022-Full-Reportv2.pdf</p> <p>iii. Aboitiz 2021 Consolidated Annual and Sustainability Report, p.204: Attendance at Board and Board Committee Meetings, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2021+Annual+and+Sustainability+Report.pdf</p>	
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2. The directors review meeting materials for all Board and Committee meetings.	Compliant	<p>The Company's Revised Manual mandates each Director to devote time and attention necessary to properly discharge his duties and responsibilities.</p> <p>Directors are expected to attend and actively participate in Board and Committee meetings, review meeting materials and ask questions or seek explanation. To facilitate a productive discussion during meetings, Board and Committee meeting materials are uploaded to the Diligent Boardbooks at least five days before the meeting.</p> <p>See response in Recommendation 1.5.</p> <p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance, p. 11: Duties and Responsibilities of a Director available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p> <p>ii. Board Charter, p. 10: Process Flow For Board and Committee Meetings, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133951/AEV-Board-Charter-as-of-2022-Final.pdf</p>	

		iii. See sample e-mail to the Board of Directors notifying them that the materials for the 2021 Regular Board Meeting have been uploaded to the Boardbooks. (Annex “A”)	
<p>3. The directors ask the necessary questions or seek clarifications and explanations during the Board and Committee meetings.</p> <p><i>Provide information or link/reference to a document containing information on any questions raised or clarification/explanation sought by the directors</i></p>	Compliant	<p>The Company’s Directors are expected to remain abreast of relevant industry developments and be knowledgeable regarding the Company’s operations to enable them to meaningfully contribute to the Board’s work. They are likewise expected to attend and actively participate in Board and Committee meetings, review meeting materials and, if called for, ask questions or seek explanations.</p> <p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance pp. 11: Item 6. Duties and Responsibilities of a Director, available at: https://s3-ap-southeast-1.amazonaws.com/abotizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p> <p>ii. Board Charter, p. 1: The Governance Style of the Board, available at: https://s3-ap-southeast-1.amazonaws.com/abotizcom-uploads/wp-content/uploads/2022/05/18133951/AEV-Board-Charter-as-of-2022-Final.pdf</p>	
Recommendation 4.2			
<p>1. Non-executive directors concurrently serve in a maximum of five publicly-listed companies to ensure that they have sufficient time to fully prepare for minutes, challenge Management’s proposals/views, and oversee the long-term strategy of the company.</p> <p><i>Disclose if the company has a policy setting the limit of board seats that a non-executive director can hold simultaneously.</i></p>	Compliant	<p>The Company’s Revised Manual limits the number of directorships of its members to a maximum of five publicly-listed companies outside Aboitiz Group.</p> <p>In 2021, none of the directors of the Company served in more than five boards of listed companies outside the Aboitiz Group.</p> <p>Links/references are as follows:</p>	

<p><i>Provide information or reference to a document containing information on the directorships of the company's directors in both listed and non-listed companies</i></p>		<p>i. Amended Manual on Corporate Governance page 20-21: Guidelines on the Number of Directorships, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p> <p>ii. Definitive Information Statement (20-IS), p. 187, Board of Directors, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/29155037/AEV-SEC-Form-2021-20-IS-Definitive-Information-Statement-03.28.2022-Full-Reportv2.pdf</p> <p>iii. Definitive Information Statement (20-IS), p.198-202; 174-179, Certification of Independent Directors, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/29155037/AEV-SEC-Form-2021-20-IS-Definitive-Information-Statement-03.28.2022-Full-Reportv2.pdf</p> <p>iv. Company Website, Profiles of the Directors, available at: https://aboitiz.com/corporate-governance/the-governance-and-management-team/board-of-directors/</p> <p>v. Annual Report (SEC Form 17-A), pp. 155-169, Item 9. Directors and Officers for 2021-2022, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/13155824/AEV-SEC-FORM-17-A-2021-Annual-Report-Full-Report.pdf</p> <p>vi. Aboitiz 2021 Consolidated Annual and Sustainability Report, p. 198, Board of Directors, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2021+Annual+and+Sustainability+Report.pdf</p>	
Recommendation 4.3			

<p>1. The directors notify the company's board before accepting a directorship in another company.</p> <p><i>Provide copy of written notification to the board or minutes of board meeting wherein the matter was discussed.</i></p>	<p>Compliant</p>	<p>The Company's Revised Manual, particularly on the Guidelines on the Number of Directorships, requires every Board member to disclose his directorships in other companies and notify the Board prior to his acceptance of any directorship outside the Aboitiz Group during his/her term.</p> <p>Links/references are as follows:</p> <p>Amended Manual on Corporate Governance, pp. 20-21, Guidelines in the Number of Directorships, available at: https://s3-ap-southeast-1.amazonaws.com/abotizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p>	
<p>Optional: Principle 4</p>			
<p>1. Company does not have any executive directors who serve in more than two boards of listed companies outside of the group.</p>	<p>Compliant</p>	<p>The Company's Revised Manual mandates that the CEO and other Executive Directors shall submit themselves to a low active limit on membership in other corporate boards.</p> <p>In 2021, the Executive Directors of the Company did not serve in more than two boards of listed companies outside the Aboitiz Group. The profiles of the Directors indicate all their directorship positions within and outside the Group and are found in the Definitive Information Statement and the Consolidated Annual and Sustainability Report.</p> <p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance, p. 21, Guidelines in the Number of Directorships, available at: https://s3-ap-southeast-1.amazonaws.com/abotizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p> <p>ii. Definitive Information Statement (20-IS), pp. 10-16: Item 5. Directors and Officers available at: https://s3-ap-southeast-1.amazonaws.com/abotizcom-uploads/wp-content/uploads/2022/01/29155037/AEV-SEC-Form-</p>	

		<p>2021-20-IS-Definitive-Information-Statement-03.28.2022-Full-Reportv2.pdf</p> <p>iii. Aboitiz 2021 Consolidated Annual and Sustainability Report, p. 198, Board of Directors, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2021+Annual+and+Sustainability+Report.pdf</p> <p>iv. Annual Report (SEC Form 17-A), pp. 155-169, Directors and Officers for 2021-2022, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/13155824/AEV-SEC-FORM-17-A-2021-Annual-Report-Full-Report.pdf</p>	
2. Company schedules board of directors' meetings before the start of the financial year.	Compliant	<p>The schedule of board meetings for the succeeding year is prepared before the end of the year, presented during the last board meeting for the year, and once confirmed, disseminated to the Board of Directors via email, calendar invitations, and through Diligent BoardBooks. The Company's Corporate Secretary assists the Board in preparing an annual Board calendar.</p> <p>i. Amended Manual on Corporate Governance, p. 48, Duties and Responsibilities of the Corporate Secretary, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p> <p>ii. Company Website: Attendance at Board & Board Committee Meetings, available at: https://aboitiz.com/corporate-governance/governance-practices/</p> <p>iii. Definitive Information Statement (20-IS), pp.188-191: Board Matters, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/29155037/AEV-SEC-Form-</p>	

		<p>2021-20-IS-Definitive-Information-Statement-03.28.2022-Full-Reportv2.pdf</p> <p>iv. Aboitiz 2021 Consolidated Annual and Sustainability Report, p. 203: Attendance at Board and Committee Meetings, available at: https://aboitizcom-uploads.s3.amazonaws.com/public/2021+Annual+and+Sustainability+Report.pdf</p> <p>v. Annual Report (SEC Form 17-A), pp.178-183: Board Matters, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/13155824/AEV-SEC-FORM-17-A-2021-Annual-Report-Full-Report.pdf</p>	
<p>3. Board of directors meet at least six times during the year.</p> <p><i>Indicate the number of board meetings during the year and provide proof</i></p>	<p>Compliant</p>	<p>In 2021, the Board of Directors met eleven (11) times.</p> <p>Links/references are as follows:</p> <p>i. Definitive Information Statement (20-IS), p.187: Board of Directors, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/29155037/AEV-SEC-Form-2021-20-IS-Definitive-Information-Statement-03.28.2022-Full-Reportv2.pdf</p> <p>ii. Aboitiz 2021 Consolidated Annual and Sustainability Report, Attendance at Board and Board Committee Meetings, p. 203, available at: https://aboitizcom-uploads.s3.amazonaws.com/public/2021+Annual+and+Sustainability+Report.pdf</p> <p>iii. Annual Report (SEC Form 17-A), pp. 178-183, Board Matters, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/13155824/AEV-SEC-FORM-17-A-2021-Annual-Report-Full-Report.pdf</p>	

		<p>iv. Company Website: Attendance at Board & Board Committee Meetings, available at: https://aboitiz.com/corporate-governance/governance-practices/</p>	
<p>4. Company requires as minimum quorum of at least 2/3 for board decisions.</p> <p><i>Indicate the required minimum quorum for board decisions</i></p>	Compliant	<p>In accordance with Section 4 Article 1 of the Company's By-laws, a majority of the members of the Board shall constitute a quorum and majority vote of the Directors is required to approve board decisions unless a higher voting percentage is required by law.</p> <p>However, the Company's Revised Manual requires that in any Board or Board Committee meetings, the attendance of at least two-thirds (⅔) of the members of the Board or Board Committee shall be required to constitute a quorum, and the decision of at least two-thirds (⅔) of the quorum duly assembled as a Board or Board Committee shall be valid as a corporate act, except as provided by law.</p> <p>Links/references are as follows:</p> <p>i. Amended By-Laws, p.5: Section 4: Quorum, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2020/10/05133036/BL-ABOITIZ-EQUITY-VENTURES-INC.-Amended-10.01.2020.pdf</p> <p>ii. Amended Manual on Corporate Governance, p. 21, Board Meetings and Quorum Requirement, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p> <p>iii. Board Charter, p.8 Board Meetings available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133951/AEV-Board-Charter-as-of-2022-Final.pdf</p>	

Principle 5: The board should endeavor to exercise an objective and independent judgment on all corporate affairs

Recommendation 5.1

<p>1. The Board has at least 3 independent directors or such number as to constitute one-third of the board, whichever is higher.</p> <p><i>Provide information or link/reference to a document containing information on the number of independent directors in the board</i></p>	<p>Compliant</p>	<p>Article Sixth of the Company's Articles of Incorporation allows the Company to have nine Directors. The Company's Revised Manual mandates that the Board must, as a general rule, have at least three (3) Independent Directors.</p> <p>In 2021, the Company had three Independent Directors, namely: Romeo L. Bernardo, Joanne G. de Asis, and Manuel R. Salak III. They constituted one-third of the Board members.</p> <p>Links/references are as follows:</p> <p>i . Amended Articles of Incorporation, Section Sixth, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2020/10/05133054/AOI-ABOITIZ-EQUITY-VENTURES-INC.-Amended-10.01.2020.pdf</p> <p>ii. Amended Manual on Corporate Governance p. 6: Composition of the Board, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p> <p>iii. Results of the Organizational Meeting held on April 26, 2021, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/01/27162720/04.26.2021-AEV-17C-Disclosure-re-Results-of-the-Organizational-Meeting.pdf</p> <p>iv. Definitive Information Statement (20-IS), p.10-16, 187: Item 5. Directors and Executive Officers available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/29155037/AEV-</p>
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Recommendation 5.2			
<p>1. The independent directors possess all the qualifications and none of the disqualifications to hold the positions.</p> <p><i>Provide information or link/reference to a document containing information on the qualifications of the independent directors.</i></p>	Compliant	<p>Under Company's Revised Manual, an Independent Director should, as a general rule, possess a general understanding of the business of the Company, and the qualifications and stature that would enable him to effectively and objectively participate in the deliberations of the Board.</p> <p>Pursuant to this, the Governance and Compliance Team maintains and applies a checklist of all the qualifications required by the Company's Revised Manual, Amended By-Laws, Securities Regulation Code, and applicable laws. All of the Company's three Independent Directors have met the requirements.</p> <p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance pp. 15-17: Item 7. Qualifications of the Board, available at: https://s3-ap-southeast-1.amazonaws.com/abotizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p> <p>ii. Definitive Information Statement (20-IS), p. 198-202 , Certification of Independent Directors, and p. 187, Board of Directors, available at: https://s3-ap-southeast-</p>	

		<p>1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/29155037/AEV-SEC-Form-2021-20-IS-Definitive-Information-Statement-03.28.2022-Full-Reportv2.pdf</p> <p>iii. Aboitiz 2021 Consolidated Annual and Sustainability Report, p.198: Board of Directors, available at: https://s3-ap-southeast-1.amazonaws.com/public/2021+Annual+and+Sustainability+Report.pdf</p> <p>iv. Annual Report (SEC Form 17-A), pp.155-169, Item 9. Directors and Executive Officers, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/13155824/AEV-SEC-FORM-17-A-2021-Annual-Report-Full-Report.pdf</p>	
Supplement to Recommendation 5.2			
<p>1. Company has no shareholder agreements, by-laws provisions, or other arrangements that constrain the directors' ability to vote independently.</p> <p><i>Provide link/reference to a document containing information that directors are not constrained to vote independently.</i></p>	Compliant	<p>The Company has no shareholder agreements, by-laws provisions, or other arrangements that constrain the Directors' ability to vote independently.</p> <p>Links/references are as follows:</p> <p>i. Amended By-Laws, p. 4, Powers of the Board, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2020/10/05133036/BL-ABOITIZ-EQUITY-VENTURES-INC.-Amended-10.01.2020.pdf</p> <p>ii. Amended Manual on Corporate Governance, p. 7-11, Duties and Functions of the Board, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p> <p>iii. Board Charter, p.8-9 Board Meetings, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p>	

		uploads/wp-content/uploads/2022/05/18133951/AEV-Board-Charter-as-of-2022-Final.pdf	
Recommendation 5.3			
<p>1. The independent directors serve for a cumulative term of nine years (reckoned from 2012).</p> <p><i>Provide information or link/reference to a document showing the years IDs have served as such.</i></p>	Compliant	<p>The Company complies with the requirements of SEC Memorandum Circular No. 4, Series of 2017 prescribing term limits for Independent Directors. Under the Revised Manual, Independent Directors may serve for a maximum of nine consecutive years, starting from 2012 making sure however that the shareholders' legal right to vote and voted as Directors remain inviolable.</p> <p>An Independent Director who has served for nine consecutive years may be permitted to be appointed for another term, provided the Board shall provide meritorious justifications and advise the shareholders of such justifications during the annual shareholders' meeting.</p> <p>As of December 31, 2021, no Independent Director has served for more than nine years.</p> <p>Links/references are as follows:</p> <p>i. Amended By-Laws, p.3: Section 2. Independent Directors, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2020/10/05133036/BL-ABOITIZ-EQUITY-VENTURES-INC.-Amended-10.01.2020.pdf</p> <p>ii. Amended Manual on Corporate Governance, p. 20: Selection of the Board Directors and Officers, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p>	

		<p>iii. Definitive Information Statement (20-IS), pp. 187: Board of Directors, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/29155037/AEV-SEC-Form-2021-20-IS-Definitive-Information-Statement-03.28.2022-Full-Reportv2.pdf</p> <p>iv. Aboitiz 2021 Consolidated Annual and Sustainability Report, p.198: Board of Directors, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2021+Annual+and+Sustainability+Report.pdf</p> <p>v. Annual Report (SEC Form 17-A), pp. 178-183, Board Matters, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/13155824/AEV-SEC-FORM-17-A-2021-Annual-Report-Full-Report.pdf</p>	
<p>2. The company bars an independent director from serving in such capacity after the term limit of nine years.</p> <p><i>Provide information or link/reference to a document containing information on the company's policy on term limits for its independent director</i></p>	Compliant	<p>The Company complies with the requirements of SEC Memorandum Circular No. 4, Series of 2017 prescribing term limits for Independent Directors.</p> <p>Pursuant to the Company's Revised Manual, the Independent Directors may serve for a maximum of nine consecutive years, starting from 2012 making sure however that the shareholders' legal right to vote and voted as Directors remain inviolable. An Independent Director who has served for nine consecutive years may be permitted to be appointed for another term, provided the Board shall provide meritorious justifications and advise the shareholders of such justifications during the Annual Shareholders' Meeting.</p> <p>Links/references are as follows:</p> <p>i. Amended By-Laws , p.3: Section 2. Independent Directors, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/13155824/AEV-SEC-FORM-17-A-2021-Annual-Report-Full-Report.pdf</p>	

		<p>content/uploads/2020/10/05133036/BL-ABOITIZ-EQUITY-VENTURES-INC.-Amended-10.01.2020.pdf</p> <p>ii. Amended Manual on Corporate Governance, p. 20: Selection of the Board Directors and Officers, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p> <p>iii. Definitive Information Statement (20-IS), p. 187: Board of Directors, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/29155037/AEV-SEC-Form-2021-20-IS-Definitive-Information-Statement-03.28.2022-Full-Reportv2.pdf</p> <p>iv. Aboitiz 2021 Consolidated Annual and Sustainability Report, p.199: Board of Directors, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2021+Annual+and+Sustainability+Report.pdf</p> <p>v. Annual Report (SEC Form 17-A), pp. 178-183, Board Matters, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/13155824/AEV-SEC-FORM-17-A-2021-Annual-Report-Full-Report.pdf</p>	
<p>3. In the instance that the company retains an independent director in the same capacity after nine years, the board provides meritorious justification and seeks shareholders' approval during the annual shareholders' meeting.</p> <p><i>Provide reference to the meritorious justification and proof of shareholders' approval during the annual shareholders' meeting.</i></p>	Compliant	<p>As of December 31, 2021, none of the Company's Independent Directors has exceeded the nine-year term limit.</p> <p>An Independent Director who has served for nine consecutive years may be permitted to be appointed for another term, provided the Board shall provide meritorious justifications and advise the shareholders of such justifications during the Annual Shareholders' Meeting.</p> <p>Links/references are as follows:</p>	

		<p>i. Amended By-Laws, p. 19: Part B Section 9. Independent Directors, available at: https://s3-ap-southeast-1.amazonaws.com/abotizcom-uploads/wp-content/uploads/2020/10/05133036/BL-ABOITIZ-EQUITY-VENTURES-INC.-Amended-10.01.2020.pdf</p> <p>iii. Amended Manual on Corporate Governance, p.20: Selection of the Board Directors and Officers, available at: https://s3-ap-southeast-1.amazonaws.com/abotizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p> <p>iv. Aboitiz 2021 Consolidated Annual and Sustainability Report, p.198: Board of Directors, available at: https://abotizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2021+Annual+and+Sustainability+Report.pdf</p> <p>v. Annual Report (SEC Form 17-A), pp. 178-183, Board Matters, available at: https://s3-ap-southeast-1.amazonaws.com/abotizcom-uploads/wp-content/uploads/2022/01/13155824/AEV-SEC-FORM-17-A-2021-Annual-Report-Full-Report.pdf</p>	
Recommendation 5.4			
<p>1. The positions of Chairman of the Board and Chief Executive Officer are held by separate individuals.</p> <p><i>Identify the company's Chairman of the Board and Chief Executive Officer</i></p>	Compliant	<p>During 2021, Mr. Enrique M. Aboitiz served as the Chairman of the Board and Mr. Sabin M. Aboitiz served as the President and CEO.</p> <p>Links/references are as follows</p> <p>i. Amended By Laws , p. 5: Article III Section 4 (Chairman) and Section 3 (Chief Executive Officer), available at: https://s3-ap-southeast-1.amazonaws.com/abotizcom-uploads/wp-content/uploads/2020/10/05133036/BL-ABOITIZ-EQUITY-VENTURES-INC.-Amended-10.01.2020.pdf</p>	

		<p>ii. Amended Manual on Corporate Governance, p. 6: The Chairman and Chief Executive Officer, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p> <p>iii. Definitive Information Statement (20-IS), p. 187, Board of Directors, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/29155037/AEV-SEC-Form-2021-20-IS-Definitive-Information-Statement-03.28.2022-Full-Reportv2.pdf</p> <p>iv. Company Website, Board of Directors available at: https://aboitiz.com/corporate-governance/the-governance-and-management-team/</p> <p>v. Aboitiz 2021 Consolidated Annual and Sustainability Report, p.198: Board of Directors, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2021+Annual+and+Sustainability+Report.pdf</p> <p>v. Annual Report (SEC Form 17-A), pp.155-169, Item 9. Directors and Executive Officers, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/13155824/AEV-SEC-FORM-17-A-2021-Annual-Report-Full-Report.pdf</p>	
<p>2. The Chairman of the Board and Chief Executive Officer have clearly defined responsibilities.</p> <p><i>Provide information or link/reference to a document containing information on the roles and responsibilities of the Chairman of the Board and Chief Executive Officer.</i></p> <p><i>Identify the relationship of Chairman and CEO.</i></p>	Compliant	<p>The Company's Amended By-Laws, Revised Manual, and Board Charter clearly and separately define the duties and responsibilities of the Company's Chairman of the Board of Directors and CEO.</p> <p>Links/references are as follows:</p> <p>i. Amended By-Laws, p. 2-3, The Board of Directors, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/13155824/AEV-SEC-FORM-17-A-2021-Annual-Report-Full-Report.pdf</p>	

		<p>content/uploads/2020/10/05133036/BL-ABOITIZ-EQUITY-VENTURES-INC.-Amended-10.01.2020.pdf</p> <p>ii. Amended Manual on Corporate Governance, p. 6-7: The Chairman and Chief Executive Officer, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p> <p>iii. Board Charter, p. 4: Board Leadership and the Role of the Chairman, and p. 6: The President and Chief Executive Officer, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133951/AEV-Board-Charter-as-of-2022-Final.pdf</p>	
Recommendation 5.5			
<p>1. If the Chairman of the Board is not an independent director, the board designates a lead director among the independent directors.</p> <p><i>Provide information or link/reference to a document containing information on a lead independent director and his roles and responsibilities, if any.</i></p> <p><i>Indicate if Chairman is independent.</i></p>	Compliant	<p>During 2021, Mr. Enrique M. Aboitiz, a Non-Executive Director, served as the Chairman of the Board. The Company's Lead Independent Director during 2021 was Mr. Romeo L. Bernardo.</p> <p>Links/references are as follows:</p> <p>i. Definitive Information Statement (20-IS), p. 187, Board of Directors, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/29155037/AEV-SEC-Form-2021-20-IS-Definitive-Information-Statement-03.28.2022-Full-Reportv2.pdf</p> <p>ii. Results of the Organizational Meeting held on April 26, 2021, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/01/27162720/04.26.2021-AEV-17C-Disclosure-re-Results-of-the-Organizational-Meeting.pdf</p>	

		<p>iii. Amended Manual on Corporate Governance, p. 6-7: , The Chairman and Chief Executive Officer (CEO), available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p> <p>iv. Board Charter, p. 4 – 6, Sections G and J, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133951/AEV-Board-Charter-as-of-2022-Final.pdf</p> <p>v. Annual Report (SEC Form 17-A), pp.155-169, Item 9. Directors and Executive Officers, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/13155824/AEV-SEC-FORM-17-A-2021-Annual-Report-Full-Report.pdf</p>	
Recommendation 5.6			
<p>1. Directors with material interest in a transaction affecting the corporation abstain from taking part in the deliberations on the transaction.</p> <p><i>Provide proof of abstention, if this was the case</i></p>	Compliant	<p>In a conflict-of-interest situation, the conflicted board member is required to promptly notify the Board, through the Company’s Corporate Secretary, of any actual or potential conflict of interest as soon as they become aware of it. The conflicted board member shall not participate in discussions on transactions in which he/she is a conflicted party and shall also abstain from voting on such issues.</p> <p>In addition, the Office of the Chief Financial Officer maintains a conflict of interest register where all declared potential and actual conflict of interest are recorded. To this end, Directors and Officers are required to submit and update an RPT Certification wherein they disclose potential conflict of interest situations.</p> <p>In 2021, the Company disclosed a transaction that involved an interlocking director. Although, the transaction is not a Material Related Party Transaction (“RPT”), as defined under SEC MC No. 10. Series of 2019, pursuant to the Company’s RPT policy it was presented to the Company’s</p>	

		<p>RPT Committee on February 16, 2021 and endorsed to the Company's Board for approval (to which the conflicted Director did not participate), which was obtained on March 5, 2021.</p> <p>Links/references are as follows:</p> <p>i. Policy on Related-Party Transaction, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizsite-mediafiles/wp-content/uploads/2018/11/12131029/aboitiz-related-party.pdf</p> <p>ii. Policy on Conflict of Interest, p. 3: Disclosure Policy, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizsite-mediafiles/wp-content/uploads/2018/11/12131053/aboitiz-coi.pdf</p> <p>iii. Amended Manual on Corporate of Governance, p.8, Item 5. Duties and Functions of the Board, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p> <p>iv. Disclosure on the Aboitiz Land, Inc. sale of its 50% equity stake in Cebu Homegrown Development, Inc. ("CHDI") to Ixidor Holdings, Inc., available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/01/07150446/04.30.21-AEV-17C-Disclosure-re-Sale-of-AboitizLands-CHDI-Shares-to-Ixidor-Holdings-Inc-2.pdf</p>	
Recommendation 5.7			
1. The non-executive Directors (NEDs) have separate periodic meetings with the external auditor and heads of the internal audit, compliance and risk functions, without any executive present.	Compliant	The Audit Committee annually holds a private session with the Group Internal Auditor, the external auditors, and if needed, management and Corporate Officers such as the CEO, the Chief Operating Officer, the CFO, the Chief Legal Officer, the Chief Compliance Officer, and the Chief Risk Officer. These meetings provide an opportunity to discuss	

<p>2. The meetings are chaired by the lead independent director.</p> <p><i>Provide proof and details of said meeting, if any.</i></p> <p><i>Provide information on the frequency and attendees of meetings.</i></p>	<p>Compliant</p>	<p>audit, management and Committee performance. All Non-Executive Directors including all Independent Directors attended the executive session. In 2021, the private session was held on November 15, 2021.</p> <p>For internal audit, the chairman of the Board Audit Committee engages with the AEV Internal Audit Head in quarterly meetings aside from the scheduled board audit committee meetings.</p> <p>Mr. Manuel R. Salak III, an Independent Director who served as the Chairman of the Board Audit Committee, is an expert on tax and audit issues, and can competently lead the Committee on the performance of its functions.</p> <p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance, p. 33: Board Audit Committee on Executive Sessions, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p> <p>ii. Internal Audit Charter, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/06/03113214/AEV-Internal-Audit-Charter_amended_26Apr21-e-signed.pdf</p> <p>iii. Board Audit Committee Charter, p. 2-3 – Private Sessions, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/01/28132540/AEV-Amended-Board-Audit-Charter-2020_Final_sigs-hidden.pdf</p> <p>iv. Aboitiz 2021 Consolidated Annual and Sustainability Report, pp.220-223, The Board Audit Committee Report to the Board of Directors, available at: https://aboitizcom-uploads.s3.ap-southeast-</p>	
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		1.amazonaws.com/public/2021+Annual+and+Sustainability+Report.pdf v. Definitive Information Statement (20-IS) , p. 238–240: Board Audit Committee Report to the Board of Directors, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/29155037/AEV-SEC-Form-2021-20-IS-Definitive-Information-Statement-03.28.2022-Full-Reportv2.pdf	
Optional: Principle 5			
1. None of the directors is a former CEO of the company in the past 2 years. <i>Provide name/s of company CEO for the past 2 years</i>	Non-Compliant		Mr. Erramon I. Aboitiz, a Non-Executive Director, served as the Company’s Chief Executive Officer until his retirement on December 31, 2019. His considerable experience in various capacities within the Group, exemplary leadership, and wealth knowledge about the Company, its businesses, and the industries where it operates are justifiable reasons for his nomination, selection and his subsequent election as member of the Board in 2021. Links/references are as follows: i. Results of the 2021 ASM on April 26, 2021 , available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/01/27162645/04.26.2021-AEV-17C-Disclosure-re-Results-of-the-Annual-Stockholders-Meeting.pdf
Principle 6: The best measure of the Board’s effectiveness is through an assessment process. The Board should regularly carry out evaluations to appraise its performance as a body, and assess whether it possesses the right mix of backgrounds and competencies.			
Recommendation 6.1			

1. Board conducts an annual self-assessment of its performance as a whole.	Compliant	<p>In accordance with the Revised Manual, the members of the Board and Board Committees annually conduct self-assessments of their collective and individual performance. In addition, the Directors assess the performance of Corporate Officers such as the Chairman of the Board, the Chief Executive Officer, the Chief Risk Officer, the Chief Compliance Officer, and the Group Internal Audit Head.</p> <p>The Chairman of the Board has the mandate to ensure that the performance of the Board, Board Committees and its members is evaluated at least once a year and discussed/followed up on.</p>	
2. The Chairman conducts a self-assessment of his performance.	Compliant	<p>The Chairman likewise conducts a self-assessment of his performance. In the event the Chairman of the Board is not independent, the Lead Independent Director shall contribute to the performance evaluation of the Chairman.</p>	
3. The individual members conduct a self-assessment of their performance.	Compliant		
<p>4. Each committee conducts a self-assessment of its performance.</p> <p><i>Provide proof of self-assessments conducted for the whole board, the individual members, the Chairman and the Committees</i></p>	Compliant	<p>The self-assessment forms to be answered by the Directors are available in the Company's website at:</p> <p>i. Board Assessment Forms, available at: https://aboitiz.com/corporate-governance/policies-protocols/board-performance-assessment/</p> <p>Links/references are as follows:</p> <p>ii. Amended Manual on Corporate Governance, p.24, Policy on Performance Assessment of the Board, Board Committees and Senior Management, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p> <p>iii. Definitive Information Statement (20-IS), pp.188-191, Board Matters, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/29155037/AEV-SEC-Form-</p>	

		<p>2021-20-IS-Definitive-Information-Statement-03.28.2022-Full-Reportv2.pdf</p> <p>iv. Aboitiz 2021 Consolidated Annual and Sustainability Report, p. 202: Board Performance Assessment, available at: https://abotizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2021+Annual+and+Sustainability+Report.pdf</p> <p>v. Annual Report (SEC Form 17-A), pp. 178-183, Part IV. Corporate Governance – Board Performance, available at: https://s3-ap-southeast-1.amazonaws.com/abotizcom-uploads/wp-content/uploads/2022/01/13155824/AEV-SEC-FORM-17-A-2021-Annual-Report-Full-Report.pdf</p>	
<p>5. Every three years, the assessments are supported by an external facilitator.</p> <p><i>Identify the external facilitator and provide proof of use of an external facilitator.</i></p>	Compliant	<p>Under the Revised Manual, the Board's annual assessments should be supported by an external facilitator at least once every three (3) years.</p> <p>In 2020, AEV engaged the Good Governance Advocates and Practitioners of the Philippines (GGAPP), an independent association of corporate governance practitioners, to support their Board performance assessment exercise. The next Board performance assessment that will be supported by an external facilitator must be conducted by 2023.</p> <p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance, p.24 Policy on Performance Assessment of the Board, Board Committees and Senior Management, available at: https://s3-ap-southeast-1.amazonaws.com/abotizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p> <p>ii. Company Website – Board Performance Assessment (The certification of GGAPP) is available at, https://abotiz.com/corporate-governance/policies-protocols/board-performance-assessment/</p>	

		<p>iii. Definitive Information Statement (20-IS), p. 16-17: Performance Assessment and Attendance Reports of the Board, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2020/10/05133036/BL-ABOITIZ-EQUITY-VENTURES-INC.-Amended-10.01.2020.pdf</p> <p>iv. Aboitiz 2021 Consolidated Annual and Sustainability Report, p. 202: Board Performance Assessment, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2021+Annual+and+Sustainability+Report.pdf</p> <p>v. Annual Report (SEC Form 17-A), p. 180, Part IV. Corporate Governance – Board Performance, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/13155824/AEV-SEC-FORM-17-A-2021-Annual-Report-Full-Report.pdf</p>	
Recommendation 6.2			
<p>1. Board has in place a system that provides, at the minimum, criteria and process to determine the performance of the Board, individual directors and committees.</p> <p><i>Provide information or link/reference to a document containing information on the system of the company to evaluate the performance of the board, individual directors and committees, including a feedback mechanism from shareholders</i></p>	Compliant	<p>Every year, the members of the Board answer a Self-Assessment Questionnaire that is composed of varying statements based on: (i) the Company's compliance with applicable, and best corporate governance practices and principles (ii) the individual Director's participation, engagement, and contribution to the Board and Board Committees; and (iii) an evaluation of the performance by the Board of its duties and responsibilities as provided in the Revised Manual, Charter Documents, and governing policies.</p> <p>In addition, the Company's Directors are evaluated by their respective key officers based on the following criteria: (i) business acumen, (ii) independent judgment, (iii) familiarity with the business, (iv) active participation and effective challenge, (v) professional expertise and network, (vi) value contribution, (vii) embodiment of Aboitiz core values, and (viii) reputation. Assessment results are</p>	

		<p>presented to the ESCG Committee as part of the nomination and selection process of incumbent Board members.</p> <p>The Chairman of the Board has the mandate to ensure that the self-assessment is done at least once a year and the results are discussed by the ESCG Committee.</p> <p>Lastly, the Shareholder Relations Officer submits to the Board Secretariat: (a) all comments and feedback received from individual shareholders gathered from the Company's ASM, and (b) all comments and feedback received via the shareholder's portal in the Company's website. The Corporate Secretary then reports such comments and feedback to the ESCG Committee.</p> <p>See response in Recommendations 6.1.1 to 6.1.4.</p> <p>Links/references are as follows:</p> <p>i. Company Website - Board Assessment Forms, available at: https://aboitiz.com/corporate-governance/policies-protocols/board-performance-assessment/</p> <p>ii. Amended Manual on Corporate Governance, p.24, Policy on Performance Assessment of the Board, Board Committees and Senior Management, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p> <p>iii. Company Website, Contact Us, available at: https://aboitiz.com/contact-us/</p> <p>iv. Definitive Information Statement (20-IS), p. 16-17: Performance Assessment and Attendance Reports of the Board, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2020/10/05133036/BL-ABOITIZ-EQUITY-VENTURES-INC.-Amended-10.01.2020.pdf</p>	
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2. The system allows for a feedback mechanism from the shareholders.	Compliant	<p>The Company makes available to its shareholders various communication channels to collect their feedback: (i) the Company's website contains the names of all Directors and a "Contact us" portion, where shareholders can reach out to the Directors; (ii) a specific portal for whistleblowing is also provided, with the report going directly to the inboxes of the intended person; and (iii) during the 2021 ASM, representatives from the Company's Investor Relations Office and Shareholder Relations Office were present to receive comments, feedbacks, and suggestions from shareholders.</p> <p>Links/references are as follows:</p> <p>i. Company Website, Contact Us, available at: https://aboitiz.com/contact-us/</p> <p>ii. Whistleblowing Hotline -https://aboitiz.com/contact-us/whistleblowing-hotline/</p>	
Principle 7: Members of the Board are duty-bound to apply high ethical standards, taking into account the interests of all stakeholders.			
Recommendation 7.1			
1. Board adopts a Code of Business Conduct and Ethics, which provide standards for professional and ethical behavior, as well as articulate	Compliant	The Company adopted the Code of Ethics and Business Conduct (the Code) in 2002, which was amended in 2017 and most recently in 2021. The Code sets out how the	

<p>acceptable and unacceptable conduct and practices in internal and external dealings of the company.</p> <p><i>Provide information on or link/reference to the company's Code of Business Conduct and Ethics.</i></p>		<p>Executive Management, team leaders, and team members can achieve and maintain ethical standards in the Company's day to day operations and summarize the Company's fundamental policies and directives. The Amended Code is to strengthen AEV's commitment to sustainability principles, and further elaborate AEV's commitment to its stakeholders, particularly on antibribery and anti-corruption, trade compliance, and anti-money laundering. Related guidelines on anticorruption, gift, meals, and entertainment, and business partner due diligence were also approved by senior management to operationalize the amendments to the Code.</p> <p>All Directors, Officers, and Employees have an individual responsibility to ensure that business practices adhere to the rules of the Code.</p> <p>Links/references are as follows:</p> <p>i. Code of Ethics and Business Conduct - https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/08/05133704/5.1-AEV_Aboitiz-Code-of-Ethics-and-Business-Conduct.pdf</p> <p>ii. Aboitiz 2021 Consolidated Annual and Sustainability Report, pp. 213-217: Compliance with Key Governance Policies, available at: https://aboitizcom-uploads.s3-ap-southeast-1.amazonaws.com/public/2021+Annual+and+Sustainability+Report.pdf</p>	
<p>2. The Code is properly disseminated to the Board, senior management and employees.</p> <p><i>Provide information on or discuss how the company disseminated the Code to its Board, senior management and employees.</i></p>	<p>Compliant</p>	<p>The Company's Code is part of the Aboitiz Academy Core Programs made available to every team member as a mandatory course to be taken on an annual basis. An e-learning course on the Code was developed and launched to promote self-paced and self-driven learning. New hires are required to take the e-learning course as part of their onboarding process. After taking the course, team</p>	

		<p>members are required to manifest or renew their personal commitment to the Code.</p> <p>The results of the yearly roll-out are reported to and discussed by the ESCG Committee.</p> <p>On September 30, 2021, the Company held its very first Compliance Summit in which the provisions of the Code and supporting guidelines were presented to the various compliance officers in the Aboitiz Group.</p> <p>Links/references are as follows:</p> <p>i. Code of Ethics and Business Conduct - https://s3-ap-southeast-1.amazonaws.com/abotizcom-uploads/wp-content/uploads/2021/08/05133704/5.1-AEV_Aboitiz-Code-of-Ethics-and-Business-Conduct.pdf</p> <p>ii. Aboitiz 2021 Consolidated Annual and Sustainability Report, pp. 213-217: Compliance with Key Governance Policies, available at: https://abotizcom-uploads.s3-ap-southeast-1.amazonaws.com/public/2021+Annual+and+Sustainability+Report.pdf</p>	
<p>3. The Code is disclosed and made available to the public through the company website.</p> <p><i>Provide a link to the company's website where the Code of Business Conduct and Ethics is posted/ disclosed.</i></p>	Compliant	<p>The copy of the Code is publicly disclosed and made available through the Company's website, at:</p> <p>Code of Ethics and Business Conduct - https://s3-ap-southeast-1.amazonaws.com/abotizcom-uploads/wp-content/uploads/2021/08/05133704/5.1-AEV_Aboitiz-Code-of-Ethics-and-Business-Conduct.pdf</p>	
Supplement to Recommendation 7.1			
<p>1. Company has clear and stringent policies and procedures on curbing and penalizing company involvement in offering, paying and receiving bribes.</p>	Compliant	<p>The Company has an existing anti-corruption policy and fully implemented through the Revised Code.</p> <p>In support of this mandate, AEV adopted new guidelines to combat bribery and corruption in 2021. The guidelines provided measures and protocols to complement existing</p>	

<p><i>Provide information on or link/reference to a document containing information on the company's policy and procedure on curbing and penalizing bribery</i></p>		<p>business processes, monitor compliance or deviations from the Code, and prohibit bribery and corruption.</p> <p>In addition, the anti-corruption guidelines aim to further strengthen the Company's internal controls and procedures in pursuing its commitment to provide social and economic development programs to targeted communities and beneficiaries.</p> <p>Links/references are as follows:</p> <p>i. Code of Ethics and Business Conduct - Page 5: C. Bribery and Corruption, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/08/05133704/5.1-AEV_Aboitiz-Code-of-Ethics-and-Business-Conduct.pdf</p> <p>ii. Aboitiz 2021 Consolidated Annual and Sustainability Report, pp. 213-217, Compliance with Key Governance Policies, available at: https://aboitizcom-uploads.s3-ap-southeast-1.amazonaws.com/public/2021+Annual+and+Sustainability+Report.pdf</p> <p>iii. Company Website, available at: https://aboitiz.com/corporate-governance/policies-protocols/</p>	
Recommendation 7.2			
<p>1. Board ensures the proper and efficient implementation and monitoring of compliance with the Code of Business Conduct and Ethics.</p>	Compliant	<p>The Company's Code requires all Directors, Corporate Officers, team leaders and team (i) to read and follow the Code, and (ii) to annually review and renew their personal commitment to the guiding principles of the Code.</p>	
<p>2. Board ensures the proper and efficient implementation and monitoring of compliance with company internal policies.</p> <p><i>Provide proof of implementation and monitoring of compliance with the Code of Business Conduct and Ethics and internal policies.</i></p>	Compliant	<p>The Company's HR Team is responsible for proper and efficient (i) cascade of the Code to existing and new Directors, Corporate Officers, and employees through the new hires' orientation, onboarding sessions, and other trainings, and by making the Code and other policies</p>	

<p><i>Indicate who are required to comply with the Code of Business Conduct and Ethics and any findings on non-compliance.</i></p>		<p>available in the Company portal for easy access; and (ii) assist in investigating any reported violations.</p> <p>Violations to the Company's Code or internal policies may be reported (i) to the relevant direct supervisor, Compliance Officer, or HR Head, or (ii) anonymously through the Whistleblowing Hotline available at the Company's website and internal engagement portal, Aboitiz Workplace.</p> <p>The Company will not tolerate any kind of retaliation for reports or complaints made in good faith.</p>	
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Disclosure and Transparency

Principle 8: The company should establish corporate disclosure policies and procedures that are practical and in accordance with best practices and regulatory expectations.

Recommendation 8.1

<p>1. Board establishes corporate disclosure policies and procedures to ensure a comprehensive, accurate, reliable and timely report to shareholders and other stakeholders that gives a fair and complete picture of a company's financial condition, results and business operations.</p> <p><i>Provide information on or link/reference to the company's disclosure policies and procedures including reports distributed/made available to shareholders and other stockholders</i></p>	<p>Compliant</p>	<p>The Board of Directors approved the Company's Disclosure Policy to ensure the principles of accuracy, accessibility, timeliness, completeness, and regularity in the Company's disclosures. In accordance with the Company's Revised Manual, the Board is committed at all times to fully disclose material information dealings.</p> <p>While the Company's disclosure policy seeks to maintain a reasonable balance between the transparency of the Company and the protection of its commercial interests, it aims to provide information to shareholders and interested parties to assist them in making sound investment decisions.</p> <p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance, p. 52, VII. Reportorial or Disclosure System of The Company's Corporate Governance Policies, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p> <p>ii. Disclosure Policy - https://s3-ap-southeast-1.amazonaws.com/aboitizsite-mediafiles/wp-content/uploads/2018/11/12130938/aboitiz-disclosure.pdf</p> <p>iii. Definitive Information Statement (20-IS), p. 184 Part III Corporate Governance, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/29155037/AEV-SEC-Form-2021-20-IS-Definitive-Information-Statement-03.28.2022-Full-Reportv2.pdf</p>	
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Supplement to Recommendations 8.1			
<p>1. Company distributes or makes available annual and quarterly consolidated reports, cash flow statements, and special audit revisions. Consolidated financial statements are published within ninety (90) days from the end of the fiscal year, while interim reports are published within forty-five (45) days from the end of the reporting period.</p> <p><i>Indicate the number of days within which the consolidated and interim reports were published, distributed or made available from the end of the fiscal year and end of the reporting period, respectively.</i></p>	Non-Compliant		<p>The Company's 2021 Audited Financial Statements (2021 AFS) were included in the Definitive Information Statement for the 2021 ASM which was disclosed, distributed, and uploaded to the Company's website on March 29, 2021, or 88 days from the end of the reporting period.</p> <p>The Company was unable to file its SEC 17-Q for the period ended March 31, 2021 within the prescribed 45-day period. The Company required additional time to assess and reflect the effects of the Republic Act No. 11534 or the Corporate Recovery and Tax Incentives for Enterprise Act (CREATE Act) to the Company's interim consolidated financial statements for the quarter ending March 31, 2021.</p> <p>Other Quarterly reports for the year 2021 were published and disclosed within 45 days from the end of the reporting period.</p> <p>Links/references are as follows:</p> <p>i. Definitive Information Statement (20-IS), https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/29155037/AEV-SEC-</p>

			<p>Form-2021-20-IS-Definitive-Information-Statement-03.28.2022-Full-Reportv2.pdf</p> <p>ii. Annual Report (SEC Form 17-A), disclosed on April 15, 2021, available at: https://s3-ap-southeast-1.amazonaws.com/abotizcom-uploads/wp-content/uploads/2022/01/13155824/AEV-SEC-FORM-17-A-2021-Annual-Report-Full-Report.pdf</p> <p>iii. Quarterly Reports, available at:</p> <ul style="list-style-type: none"> • SEC Form 17-L for the period ended March 31, 2021, disclosed on May 17, 2021, available at: https://s3-ap-southeast-1.amazonaws.com/abotizcom-uploads/wp-content/uploads/2021/01/17113934/AEV-SEC-FORM-17-L-03.31.2021-Request-for-extension-to-file-SEC-Form-17-Q.pdf • SEC Form 17-Q (First Quarterly Report 2021), disclosed on May 20, 2021, available at: https://s3-ap-southeast-1.amazonaws.com/abotizcom-uploads/wp-content/uploads/2021/01/20163623/AEV-SEC-FORM-17-Q-re-First-Quarter-Report-Full-Report.pdf • SEC Form 17-Q (Second Quarterly Report 2021), disclosed on July 29, 2021, available at: https://s3-ap-southeast-1.amazonaws.com/abotizcom-uploads/wp-content/uploads/2021/01/29224805/07.29.2021-AEV-17C-Disclosure-re-Second-Quarter-2021-Financial-and-Operating-Results1.pdf
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			<ul style="list-style-type: none"> • SEC Form 17-Q (Third Quarterly Report 2021), disclosed on November 2, 2021, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/01/02085555/10.29.2021-AEV-17C-Disclosure-re-Third-Quarter-2021-Financial-and-Operating-Results.pdf
<p>2. Company discloses in its annual report the principal risks associated with the identity of the company's controlling shareholders; the degree of ownership concentration; cross-holdings among company affiliates; and any imbalances between the controlling shareholders' voting power and overall equity position in the company.</p> <p><i>Provide link or reference to the company's annual report where the following are disclosed:</i></p> <ol style="list-style-type: none"> 1. <i>principal risks to minority shareholders associated with the identity of the company's controlling shareholders;</i> 2. <i>cross-holdings among company affiliates; and</i> 3. <i>any imbalances between the controlling shareholders' voting power and overall equity position in the company</i> 	Compliant	<p>The Company provides sufficient disclosures regarding the ownership interest of its controlling shareholders (i.e. Top 100 Shareholders and Public Ownership Report). The Group's conglomerate map detailing the cross holdings among company subsidiaries and affiliates are part of the Company's Annual Report, Information Statements, and is available at the Company's website.</p> <p>Transactions among related parties are also disclosed through the Annual Report and Information Statements.</p> <p>Lastly, the Company's Amended By-Laws and Revised Manual mandate that all shareholders, regardless of the amount of their shareholdings, are given the right to participate in company decision-making, pursuant to the one-share one-vote policy of the Company.</p> <p>Links/references are as follows:</p> <p>i. Definitive Information Statement (20-IS), p. 8-10, Security Ownership of Certain Record and Beneficial Ownership and Management, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/29155037/AEV-SEC-Form-2021-20-IS-Definitive-Information-Statement-03.28.2022-Full-Reportv2.pdf</p>	

		<p>ii. Annual Report (SEC Form 17-A), pp.173-175 Security Ownership of Certain Record and Beneficial Ownership and Management, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/13155824/AEV-SEC-FORM-17-A-2021-Annual-Report-Full-Report.pdf</p> <p>iii. Company Website – Investor Relations -Disclosures, available at: https://aboitiz.com/investor-relations/disclosure/</p>	
Recommendation 8.2			
1. Company has a policy requiring all directors to disclose/report to the company any dealings in the company's shares within three business days.	Compliant	The Company has a General Trading Policy requiring the Board of Directors and Corporate Officers to report to the Office of the Corporate Secretary/ Chief Compliance Officer any transaction related to the purchase and disposal of Company shares within one business day from the date of the transaction.	
<p>2. Company has a policy requiring all officers to disclose/report to the company any dealings in the company's shares within three business days.</p> <p><i>Provide information on or link/reference to the company's policy requiring directors and officers to disclose their dealings in the company's share.</i></p> <p><i>Indicate actual dealings of directors involving the corporation's shares including their nature, number/percentage and date of transaction.</i></p>	Compliant	<p>The Company complies with the requirements of the Securities Regulation Code and discloses the trading of the Company's shares by its Directors and Corporate Officers within five trading days from the close of the transaction.</p> <p>Links/references are as follows:</p> <p>i. General Trading Policy, page 3: Item F. Reportorial Requirements of the Directors and Corporate Officers, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133956/AEV-General-Trading-Policy-2022-Final.pdf</p> <p>ii. Policy on Information Disclosure, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizsite-mediafiles/wp-content/uploads/2018/11/12130938/aboitiz-disclosure.pdf</p>	

		iii. Company Disclosures , SEC Form 23-Bs, available at: https://aboitiz.com/investor-relations/disclosure/	
Supplement to Recommendation 8.2			
<p>1. Company discloses the trading of the corporation's shares by directors, officers (or persons performing similar functions) and controlling shareholders. This includes the disclosure of the company's purchase of its shares from the market (e.g. share buy-back program).</p> <p><i>Provide information on or link/reference to the shareholdings of directors, management and top 100 shareholders.</i></p> <p><i>Provide link or reference to the company's Conglomerate Map.</i></p>	Compliant	<p>The Company complies with the requirements of the Securities Regulation Code and discloses the trading of the Company's shares by its Directors and Corporate Officers within five trading days from the close of the transaction.</p> <p>The Company's Governance and Compliance Team monitors the share ownership of Directors, Executives, Officers, and Management Team through the regular SEC disclosures of beneficial ownership (SEC Form 23-B), and also monitors compliance with the Company's Insider Trading Policy and Trading Black-out Periods.</p> <p>The Company periodically submits to the PSE a public ownership report detailing the extent of ownership of controlling shareholders, including the shareholdings of their subsidiaries and affiliates, and that of the Directors and Corporate Officers. It submits to the PSE and PDEX a list of its top 100 shareholders every quarter. The Company also discloses its top 20 shareholders, including shareholders of record and beneficial owners owning more than five percent of the Company's outstanding capital stock, and shareholdings of its Directors and Officers in the Company's Information Statement, and sends this out to shareholders annually.</p> <p>In 2021, the Company did not purchase any of its own shares from the market.</p> <p>Transactions of the Company's Directors and Corporate Officers are available at:</p> <p>i. Company Disclosures, 23-Bs, available at: https://aboitiz.com/investor-relations/disclosure/</p> <p>ii. Report on Top 100 Shareholders, available at:</p>	

		<ul style="list-style-type: none"> • March 31, 2021: https://s3-ap-southeast-1.amazonaws.com/abotizcom-uploads/wp-content/uploads/2021/01/16105133/AEV-List-of-Top-100-Stockholders-as-of-March-31-2021.pdf • June 30, 2021: https://s3-ap-southeast-1.amazonaws.com/abotizcom-uploads/wp-content/uploads/2021/01/14113359/4.-AEV-List-of-Top-100-Stockholders-June-30-2021.pdf • September 30, 2021: https://s3-ap-southeast-1.amazonaws.com/abotizcom-uploads/wp-content/uploads/2021/01/13165910/AEV-List-of-Top-100-Stockholders-PCD-Beneficial-Owners-Report-09.30.2021.pdf • December 31, 2021: https://s3-ap-southeast-1.amazonaws.com/abotizcom-uploads/wp-content/uploads/2022/01/24155456/Revised-AEV-List-of-Top-100-Stockholders-PCD-Bensec-12.31.2021pdf-1.pdf <p>iii. Public Ownership Reports, available at:</p> <ul style="list-style-type: none"> • March 31, 2021: https://s3-ap-southeast-1.amazonaws.com/abotizcom-uploads/wp-content/uploads/2021/01/16105254/AEV-Public-Ownership-Report-as-of-03.31.20211.pdf • June 30, 2021: https://s3-ap-southeast-1.amazonaws.com/abotizcom-uploads/wp-content/uploads/2021/01/19064007/AEV-Public-Ownership-Report-as-of-06.30.2021.pdf • September 30, 2021: https://s3-ap-southeast-1.amazonaws.com/abotizcom-uploads/wp-content/uploads/2021/01/18104635/AEV-Public-Ownership-Report-as-of-09.30.2021.pdf • December 31, 2021: https://s3-ap-southeast-1.amazonaws.com/abotizcom-uploads/wp-content/uploads/2021/01/18104635/AEV-Public-Ownership-Report-as-of-09.30.2021.pdf 	
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Recommendation 8.3			
<p>1. Board fully discloses all relevant and material information on individual board members to evaluate their experience and qualifications, and assess any potential conflicts of interest that might affect their judgment.</p> <p><i>Provide link or reference to the directors' academic qualifications, share ownership in the company, membership in other boards, other executive positions, professional experiences, expertise and relevant trainings attended.</i></p>	Compliant	<p>The Company discloses all relevant and material information on individual board members to evaluate their experience, qualifications, and directorships within and outside the Aboitiz Group, and assess any potential conflicts of interest.</p> <p>Links/references are as follows</p> <p>i. Disclosure on the Profile of Nominees to the Board for the Year 2021-2022, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/01/19091756/02.16.2021-AEV-17C-Disclosure-re-List-of-Nominees-to-the-Board-of-Directors-for-2021-2020_Final.pdf</p>	

		<p>ii. Definitive Information Statement (20-IS), p. 10-15: Item 5. Directors and Executive Officers, p. 198-203 Certification of Independent Directors, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/29155037/AEV-SEC-Form-2021-20-IS-Definitive-Information-Statement-03.28.2022-Full-Reportv2.pdf</p> <p>iii. Annual Report (SEC Form 17-A), p.155-169: Item 5. Directors and Executive Officers available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/13155824/AEV-SEC-FORM-17-A-2021-Annual-Report-Full-Report.pdf</p> <p>iv. Company website, Board of Directors, available at: https://aboitiz.com/corporate-governance/the-governance-and-management-team/board-of-directors/</p>	
<p>2. Board fully discloses all relevant and material information on key executives to evaluate their experience and qualifications, and assess any potential conflicts of interest that might affect their judgment.</p> <p><i>Provide link or reference to the key officers' academic qualifications, share ownership in the company, membership in other boards, other executive positions, professional experiences, expertise and relevant trainings attended.</i></p>	Compliant	<p>The Company discloses all relevant and material information on Key Executives to evaluate their experience, qualifications, and directorships within and outside the Aboitiz Group, and assess any potential conflicts of interest.</p> <p>Links/references are as follows:</p> <p>i. Definitive Information Statement (20-IS), pp. 10 - 24: Item 5. Directors and Executive Officers, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/29155037/AEV-SEC-Form-2021-20-IS-Definitive-Information-Statement-03.28.2022-Full-Reportv2.pdf</p> <p>ii. Annual Report (SEC Form 17-A), p.163-169: Item 5. Directors and Executive Officers available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/13155824/AEV-SEC-FORM-17-A-2021-Annual-Report-Full-Report.pdf</p>	

		<p>iii. Company Website, available at: https://aboitiz.com/corporate-governance/the-governance-and-management-team/</p>	
Recommendation 8.4			
<p>1. Company provides a clear disclosure of its policies and procedure for setting Board remuneration, including the level and mix of the same.</p> <p><i>Disclose or provide link/reference to the company policy and practice for setting board remuneration</i></p>	Compliant	<p>The Company's policy on compensation for its Directors and Key Executives can be found in the Company's Revised Manual.</p> <p>Individual remuneration of Directors and the process of determining the same are disclosed and outlined in the Company's Annual Report, Definitive Information Statement, and the Company's website.</p> <p>Links/references are as follows</p> <p>i. Amended Manual on Corporate Governance, p.31-32, Policy on Executive Remuneration, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p> <p>ii. Definitive Information Statement (20-IS), pp.27-29: Item 6. Compensation of Directors and Executive Officers available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/29155037/AEV-SEC-Form-2021-20-IS-Definitive-Information-Statement-03.28.2022-Full-Reportv2.pdf</p> <p>iii. Annual Report (SEC Form 17-A), pp.171-172, Item 10. Executive Compensation, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/13155824/AEV-SEC-FORM-17-A-2021-Annual-Report-Full-Report.pdf</p> <p>iv. Aboitiz 2021 Consolidated Annual and Sustainability Report, pp. 206, Remuneration Policy, available at: https://aboitizcom-uploads.s3.ap-southeast-</p>	

		1.amazonaws.com/public/2021+Annual+and+Sustainability+Report.pdf v. Company Website – Governance Practices (Remuneration Policy), available at: https://abotiz.com/corporate-governance/governance-practices/	
2. Company provides a clear disclosure of its policies and procedure for setting executive remuneration, including the level and mix of the same. <i>Disclose or provide link/reference to the company policy and practice for determining executive remuneration</i>	Compliant	<p>The Company rewards its individual Executive Directors and Corporate Officers based on the individual's ability to execute his duties and responsibilities, coupled with his team's achievement of their identified goals. Performance is evaluated and compensation is reviewed on an annual basis.</p> <p>The Company's policy on compensation for its Key Executives and Corporate Officers can be found in the Company's Revised Manual and the Company's website.</p> <p>The compensation of the Company's President and Chief Executive Officer is disclosed together with the compensation of the top four highest paid officers of the Company.</p> <p>Links/references are as follows</p> <p>i. Amended Manual on Corporate Governance, pp. 31-32, Policy on Executive Remuneration, available at: https://s3-ap-southeast-1.amazonaws.com/abotizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p> <p>ii. Definitive Information Statement (20-IS), pp. 27-28: Item 6. Compensation of Directors and Executive Officers available at: https://s3-ap-southeast-1.amazonaws.com/abotizcom-uploads/wp-content/uploads/2022/01/29155037/AEV-SEC-Form-2021-20-IS-Definitive-Information-Statement-03.28.2022-Full-Reportv2.pdf</p>	

		<p>iii. Company Website – Governance Practices (Remuneration Policy), available at: https://aboitiz.com/corporate-governance/governance-practices/</p>																							
<p>3. Company discloses the remuneration on an individual basis, including termination and retirement provisions.</p> <p><i>Provide breakdown of director remuneration and executive compensation, particularly the remuneration of the CEO.</i></p>	<p>Compliant</p>	<p>The individual remuneration package (monthly allowance and per diems) of each Director is disclosed in the Company’s Annual Report and Information Statements.</p> <p>The Directors receive a monthly allowance equivalent to ₱150,000.00 for the Directors and ₱200,000.00 for the Chairman of the Board. They also receive per diem for every board and board committee meetings they attend, as follows:</p> <table><tr><th>Type of Meeting</th><th>Director / Member</th><th>Chairman of the Board/Committee</th></tr><tr><td>Board</td><td>₱150,000.00</td><td>₱225,000.00</td></tr><tr><td>Board Committee (except Audit Committee)</td><td>₱100,000.00</td><td>₱150,000.00</td></tr><tr><td>Audit Committee</td><td>₱100,000.00</td><td>₱200,000.00</td></tr></table> <p>In 2021, the Company disclosed the individual remuneration of the Company’s Directors in compliance with the Revised Corporation Code.</p> <table><tr><th>Name of Director</th><th>Total Compensation Received by Director</th></tr><tr><td>ENRIQUE M. ABOITIZ <i>Chairman of the Board</i></td><td>₱ 6,410,000.00</td></tr><tr><td>MIKEL A. ABOITIZ <i>Vice Chairman of the Board</i></td><td>₱4,300,000.00</td></tr><tr><td>ERRAMON I. ABOITIZ <i>Director</i></td><td>₱5,625,000.00</td></tr><tr><td>SABIN M. ABOITIZ <i>President and Chief Executive Officer</i></td><td>₱5,050,000.00</td></tr></table>	Type of Meeting	Director / Member	Chairman of the Board/Committee	Board	₱150,000.00	₱225,000.00	Board Committee (except Audit Committee)	₱100,000.00	₱150,000.00	Audit Committee	₱100,000.00	₱200,000.00	Name of Director	Total Compensation Received by Director	ENRIQUE M. ABOITIZ <i>Chairman of the Board</i>	₱ 6,410,000.00	MIKEL A. ABOITIZ <i>Vice Chairman of the Board</i>	₱4,300,000.00	ERRAMON I. ABOITIZ <i>Director</i>	₱5,625,000.00	SABIN M. ABOITIZ <i>President and Chief Executive Officer</i>	₱5,050,000.00	
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		<table><tr><td>ANA MARIA A. DELGADO <i>Director</i></td><td>₱4,050,000.00</td></tr><tr><td>JUSTO A. ORTIZ <i>Director</i></td><td>₱3,700,000.00</td></tr><tr><td>ROMEO L. BERNARDO <i>Lead Independent Director</i></td><td>₱3,960,000.00</td></tr><tr><td>JOANNE G. DE ASIS <i>Independent Director</i></td><td>₱3,850,000.00</td></tr><tr><td>MANUEL R. SALAK III <i>Independent Director</i></td><td>₱5,680,000.00</td></tr><tr><td>EDWIN R. BAUTISTA * <i>Director</i></td><td>₱1,200,000.00</td></tr><tr><td>RAPHAEL PERPETUO M. LOTILLA * <i>Lead Independent Director</i></td><td>₱1,580,000.00</td></tr><tr><td>JOSE C. VITUG * <i>Independent Director</i></td><td>₱1,580,000.00</td></tr></table>	ANA MARIA A. DELGADO <i>Director</i>	₱4,050,000.00	JUSTO A. ORTIZ <i>Director</i>	₱3,700,000.00	ROMEO L. BERNARDO <i>Lead Independent Director</i>	₱3,960,000.00	JOANNE G. DE ASIS <i>Independent Director</i>	₱3,850,000.00	MANUEL R. SALAK III <i>Independent Director</i>	₱5,680,000.00	EDWIN R. BAUTISTA * <i>Director</i>	₱1,200,000.00	RAPHAEL PERPETUO M. LOTILLA * <i>Lead Independent Director</i>	₱1,580,000.00	JOSE C. VITUG * <i>Independent Director</i>	₱1,580,000.00	
ANA MARIA A. DELGADO <i>Director</i>	₱4,050,000.00																		
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EDWIN R. BAUTISTA * <i>Director</i>	₱1,200,000.00																		
RAPHAEL PERPETUO M. LOTILLA * <i>Lead Independent Director</i>	₱1,580,000.00																		
JOSE C. VITUG * <i>Independent Director</i>	₱1,580,000.00																		
		<p><i>*not re-elected during the 2021 ASM</i></p> <p>The compensation of the Company’s President and Chief Executive Officer is disclosed together with the compensation of the top four highest paid officers of the Company.</p> <p>Links/references are as follows</p> <p>i. Amended Manual on Corporate Governance, p.31-32, Policy on Executive Remuneration, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p> <p>ii. Definitive Information Statement (20-IS), p. 27-28: Item 6. Compensation of Directors and Executive Officers available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/29155037/AEV-SEC-Form-2021-20-IS-Definitive-Information-Statement-03.28.2022-Full-Reportv2.pdf</p>																	

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Recommendation 8.5			
<p>1. Company discloses its policies governing Related Party Transactions (RPTs) and other unusual or infrequently occurring transactions in their Manual on Corporate Governance</p> <p><i>Disclose or provide reference/link to company's RPT policies</i></p> <p><i>Indicate if the director with conflict of interest abstained from the board discussion on that particular transaction.</i></p>	Compliant	<p>In addition to the RPT-related provisions found in the Company's Revised Manual, the Company has an existing Related Party Transactions Policy to set out proper review, approval, and reporting of transactions which may be entered into between or among the Company or any of its Subsidiaries, Affiliates, Directors and Officers.</p> <p>Both the Manual and the Revised RPT Policy are disclosed and are publicly available at the Company's website. In addition, material information and transactions are timely and publicly disclosed in compliance with the Company's Disclosure Policy.</p> <p>In 2021, the Company disclosed a transaction that involved a Director that involved an interlocking director. Although, the transaction is not a Material Related Party Transaction ("RPT"), as defined under SEC MC No. 10. series of 2019, pursuant to the Company's RPT policy it was presented to the Company's RPT Committee on February 16, 2021 and endorsed to the Company's Board for approval (to which</p>	

		<p>the conflicted Director did not participate), which was obtained on March 5, 2021.</p> <p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance, p.45: Board Related Party Transactions available at: https://s3-ap-southeast-1.amazonaws.com/abotizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p> <p>ii. Related Party Transaction Policy, available at: https://s3-ap-southeast-1.amazonaws.com/abotizsite-mediafiles/wp-content/uploads/2019/03/28091151/AEV-LETTER-10.24.2019-SEC-re-Related-Party-Transactions-Policy-SEC-received.pdf</p> <p>iii. Board Related Party Transactions Committee Charter, available at: https://s3-ap-southeast-1.amazonaws.com/abotizcom-uploads/wp-content/uploads/2022/05/18133959/AEV-Board-RPT-Committee-Charter-as-of-2022-Final.pdf</p> <p>iv. Company Website – Disclosures, available at: https://abotiz.com/investor-relations/disclosure/</p> <p>v. Disclosure on the Aboitiz Land, Inc. sale of its 50% equity stake in Cebu Homegrown Development, Inc. (“CHDI”) to Ixidor Holdings, Inc., available at: https://s3-ap-southeast-1.amazonaws.com/abotizcom-uploads/wp-content/uploads/2021/01/07150446/04.30.21-AEV-17C-Disclosure-re-Sale-of-AboitizLands-CHDI-Shares-to-Ixidor-Holdings-Inc-2.pdf</p>	
2. Company discloses material or significant RPTs reviewed and approved during the year.	Compliant	The Company’s Revised RPT Policy requires a summary of Material RPTs to be disclosed in the Company’s Integrated Annual Corporate Governance Report (I-ACGR). In addition, the Company is required to submit an Advisement Report signed by the Corporate Secretary or	

<p><i>Provide information on all RPTs for the previous year or reference to a document containing the following information on all RPTs:</i></p> <ol style="list-style-type: none"> <i>1. name of the related counterparty;</i> <i>2. relationship with the party;</i> <i>3. transaction date;</i> <i>4. type/nature of transaction;</i> <i>5. amount or contract price;</i> <i>6. terms of the transaction;</i> <i>7. rationale for entering into the transaction;</i> <i>8. the required approval (i.e., names of the board of directors approving, names and percentage of shareholders who approved) based on the company's policy; and</i> <p><i>other terms and conditions</i></p>		<p>any authorized representative within three calendar days from the execution date of any Material RPT.</p> <p>All of the Company's RPTs are disclosed in the Audited Financial Statements in accordance with Philippine Accounting Standard (PAS) 24. In addition, a brief discussion of the Company's related transactions are discussed in the Annual Report and Definitive Information Statement.</p> <p>No RPT has breached the materiality threshold during 2021.</p> <p>Links/references are as follows:</p> <p>i. Related Party Transactions Policy, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/11/23085009/AEV-REV-RPT-Policy-For-RPT-Comm-Oct-2021_v5.pdf</p> <p>ii. Annual Report (SEC Form 17-A), pp. 175-176, Certain Relationships and Related Transactions, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/13155824/AEV-SEC-FORM-17-A-2021-Annual-Report-Full-Report.pdf</p> <p>iii. Definitive Information Statement (20-IS), p. 25-26: Item 5. Certain Relationships and Related Transactions; p. 47-48, Transactions with and/or Dependence on Related Parties, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/29155037/AEV-SEC-Form-2021-20-IS-Definitive-Information-Statement-03.28.2022-Full-Reportv2.pdf</p> <p>iv. Aboitiz 2021 Consolidated Annual and Sustainability Report, pp.213-217, Key Company Policies, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2021+Annual+and+Sustainability+Report.pdf</p>	
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		<p>v. Amended Manual on Corporate Governance, p.45, Board Related Party Transactions Committee, available at: https://s3-ap-southeast-1.amazonaws.com/abotizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p>	
Supplement to Recommendation 8.5			
<p>1. Company requires directors to disclose their interests in transactions or any other conflict of interests.</p> <p><i>Indicate where and when directors disclose their interests in transactions or any other conflict of interests.</i></p>	Compliant	<p>The Company's Revised Manual and Revised RPT Policy mandates that if an actual or potential conflict of interest arises on the part of a Director, he/she must fully and immediately disclose the same, should not participate in the decision-making process, and shall abstain from voting on the approval of the transaction.</p> <p>The Office of the Chief Financial Officer maintains a conflict of interest register where all declared potential and actual conflict of interest are recorded. To this end, Directors and Officers are required to submit an RPT Certification wherein they disclose potential conflict of interest situations.</p> <p>In 2021, the Company disclosed a transaction that involved a Director that involved an interlocking director. Although, the transaction is not a Material Related Party Transaction ("RPT"), as defined under SEC MC No. 10. series of 2019, pursuant to the Company's RPT policy it was presented to the Company's RPT Committee on February 16, 2021 and endorsed to the Company's Board for approval (to which the conflicted Director did not participate), which was obtained on March 5, 2021.</p> <p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance, p.21, Conflict of Interest / Business Interest Disclosure, available at: https://s3-ap-southeast-1.amazonaws.com/abotizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p>	

		<p>content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p> <p>ii. Policy on Conflict of Interest, page 3: Item D. Disclosure Policy available at: https://s3-ap-southeast-1.amazonaws.com/aboitizsite-mediafiles/wp-content/uploads/2018/11/12131053/aboitiz-coi.pdf</p> <p>iii. Related Party Transaction Policy, pp 7-8: Reporting of Related Party Transactions, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizsite-mediafiles/wp-content/uploads/2019/03/28091151/AEV-LETTER-10.24.2019-SEC-re-Related-Party-Transactions-Policy-SEC-received.pdf</p> <p>iv. Aboitiz 2021 Consolidated Annual and Sustainability Report, pp. 213-217, Key Company Policies - Conflict of Interest, available at: https://aboitizcom-uploads.s3-ap-southeast-1.amazonaws.com/public/2021+Annual+and+Sustainability+Report.pdf</p> <p>v. Disclosure on the Aboitiz Land, Inc. sale of its 50% equity stake in Cebu Homegrown Development, Inc. ("CHDI") to Ixidor Holdings, Inc., available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/01/07150446/04.30.21-AEV-17C-Disclosure-re-Sale-of-AboitizLands-CHDI-Shares-to-Ixidor-Holdings-Inc-2.pdf</p>	
Optional : Recommendation 8.5			
1. Company discloses that RPTs are conducted in such a way to ensure that they are fair and at arms' length.	Compliant	The Company discloses its policy covering the review and approval of material/significant RPTs to ensure that (i) they are at arm's length and in accordance with transfer pricing rules; (ii) the terms are fair and at par with market practices; and (iii) they will inure to the best interests of the Company and its shareholders.	

<p><i>Provide link or reference where this is disclosed, if any</i></p>		<p>The CFO ensures that all significant and material RPTs are reported to the RPT Committee to ensure full and timely disclosures in the quarterly and annual reports of the Company and in the Company's Financial Statements in compliance with relevant accounting standards.</p> <p>All of the Company's RPTs are disclosed in the Audited Financial Statements in accordance with Philippine Accounting Standard (PAS) 24. In addition, a brief discussion of the Company's related transactions are discussed in the Company's Audited Financial Statements, Annual Report, and Definitive Information Statement.</p> <p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance, p.45, Board Related Party Transactions Committee, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p> <p>ii. Related Party Transaction Policy, page 3: Guidelines in Ensuring Arm's-Length Terms of a Related Party Transaction, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizsite-mediafiles/wp-content/uploads/2019/03/28091151/AEV-LETTER-10.24.2019-SEC-re-Related-Party-Transactions-Policy-SEC-received.pdf</p> <p>iii. Board Related Party Transactions Committee Charter, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133959/AEV-Board-RPT-Committee-Charter-as-of-2022-Final.pdf</p> <p>iv. Definitive Information Statement (20-IS), p. 25- 26: Item 5. Certain Relationships and Related Transactions; p. 47-48, Transactions with and/or Dependence on Related</p>	
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Recommendation 8.6			
<p>1. Company makes a full, fair, accurate and timely disclosure to the public of every material fact or event that occur, particularly on the acquisition or disposal of significant assets, which could adversely affect the viability or the interest of its shareholders and other stakeholders.</p> <p><i>Provide link or reference where this is disclosed</i></p>	Compliant	<p>The Company's Revised Manual mandates that all material information shall be publicly and timely disclosed. Such information shall include earnings results, acquisition or disposal of assets, Board changes, related party transactions, shareholdings of Directors and changes to ownership.</p> <p>The Company's disclosures are found in the Company's website and in the PSE EDGE website available at:</p> <p>i. Company Website – Company Disclosures, available at: https://aboitiz.com/investor-relations/disclosure/</p> <p>ii. AEV PSE EDGE Website, available at: https://edge.pse.com.ph/companyDisclosures/form.do?cmpr_id=16</p> <p>Links/references are as follows:</p> <p>iii. Amended Manual on Corporate Governance, p.52, VII. Reportorial or Disclosure System of The Company's Corporate Governance Policies, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p>	

		<p>iv. Definitive Information Statement (20-IS), p. 47-48, item viii. Transactions with and/or Dependence on Related Parties available at: https://s3-ap-southeast-1.amazonaws.com/abotizcom-uploads/wp-content/uploads/2022/01/29155037/AEV-SEC-Form-2021-20-IS-Definitive-Information-Statement-03.28.2022-Full-Reportv2.pdf</p> <p>v. Annual Report (SEC Form 17-A), pp.170-173: Item 12. Certain Relationships and Related Transactions available at: https://s3-ap-southeast-1.amazonaws.com/abotizcom-uploads/wp-content/uploads/2022/01/13155824/AEV-SEC-FORM-17-A-2021-Annual-Report-Full-Report.pdf</p>	
<p>2. Board appoints an independent party to evaluate the fairness of the transaction price on the acquisition or disposal of assets.</p> <p><i>Identify independent party appointed to evaluate the fairness of the transaction price</i></p> <p><i>Disclose the rules and procedures for evaluating the fairness of the transaction price, if any.</i></p>	Compliant	<p>The Company's Revised Manual gives the Board the power to appoint an independent party to evaluate the fairness of the transaction price for the acquisition or disposal of assets.</p> <p>There were no transactions in 2021 that required the Company to secure an evaluation of the fairness of the transaction price (fairness opinion report) from an independent party.</p> <p>Links/references are as follows:</p> <p>Amended Manual on Corporate Governance, p.52, VII. Reportorial or Disclosure System Of The Company's Corporate Governance Policies, available at: https://s3-ap-southeast-1.amazonaws.com/abotizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p>	
Supplement to Recommendation 8.6			
<p>1. Company discloses the existence, justification and details on shareholder agreements, voting trust agreements, confidentiality agreements,</p>	Compliant	<p>There are no shareholder agreements, voting trust agreements, confidentiality agreements, and such other</p>	

<p>and such other agreements that may impact on the control, ownership, and strategic direction of the company.</p> <p><i>Provide link or reference where these are disclosed</i></p>		<p>agreements that impacts the ownership, control and management of the Company.</p> <p>The Company's ownership structure is disclosed in the Company's website.</p> <p>Links/references are as follows:</p> <p>i. Company Website – Conglomerate Map, available at: https://aboitiz.com/about-us/conglomerate-map/</p> <p>ii. Public Ownership Reports, available at:</p> <ul style="list-style-type: none"> • March 31, 2021: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/01/16105254/AEV-Public-Ownership-Report-as-of-03.31.20211.pdf • June 30, 2021: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/01/19064007/AEV-Public-Ownership-Report-as-of-06.30.2021.pdf • September 30, 2021: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/01/18104635/AEV-Public-Ownership-Report-as-of-09.30.2021.pdf • December 31, 2021: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/24155621/AEV-Public-Ownership-Report-as-of-12.31.20211.pdf <p>iii. Annual Report (SEC Form 17-A), p.188, Item 14. Exhibits and Reports on SEC Form 17-C, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/11/23085009/AEV-REV-RPT-Policy-For-RPT-Comm-Oct-2021_v5.pdf</p>	
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Recommendation 8.7			
1. Company's corporate governance policies, programs and procedures are contained in its Manual on Corporate Governance (MCG).	Compliant	The Company's corporate governance policies, programs and procedures are contained in its Company's Revised Manual.	
2. Company's MCG is submitted to the SEC and PSE.	Compliant	There were no amendments to the Revised Manual for the 2021 compliance period.	
3. Company's MCG is posted on its company website.	Compliant	Links/references are as follows: i. Amended Manual on Corporate Governance , available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf ii. Company's Website , available at: https://aboitiz.com/corporate-governance/policies-protocols/manual-of-corporate-governance/	
Supplement to Recommendation 8.7			
1. Company submits to the SEC and PSE an updated MCG to disclose any changes in its corporate governance practices. <i>Provide proof of submission.</i>	Compliant	There were no amendments to the Revised Manual for the 2021 compliance period. Amended Manual on Corporate Governance , available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf	
Optional: Principle 8			
1. Does the company's Annual Report disclose the following information:	Compliant	The Company's Annual Report discloses the following information:	
a. Corporate Objectives	Compliant	(a) For the disclosures on the corporate objectives, see:	
b. Financial performance indicators	Compliant	i. Annual Report (SEC Form 17-A) pp.133-141, Outlook for the Upcoming Year, available at:	
c. -financial performance indicators	Compliant	https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf	

d. Dividend Policy	Compliant	1.amazonaws.com/abotizcom-uploads/wp-content/uploads/2022/01/13155824/AEV-SEC-FORM-17-A-2021-Annual-Report-Full-Report.pdf	
e. Biographical details (at least age, academic qualifications, date of first appointment, relevant experience, and other directorships in listed companies) of all directors	Compliant	ii. Aboitiz 2021 Consolidated Annual and Sustainability Report , p. 24, President and CEO Message About the Report, available at: https://abotizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2021+Annual+and+Sustainability+Report.pdf	
f. Attendance details of each director in all directors meetings held during the year	Compliant		
g. Total remuneration of each member of the board of directors	Compliant	<p>(b) For the disclosures on the Financial Performance Indicators, see:</p> <p>i. Consolidated Audited Financial Statements are part of the Annual Report (SEC Form 17-A), available at: https://s3-ap-southeast-1.amazonaws.com/abotizcom-uploads/wp-content/uploads/2022/01/13155824/AEV-SEC-FORM-17-A-2021-Annual-Report-Full-Report.pdf</p> <p>ii. Annual Report (SEC Form 17-A); pp. 125-153, Management Discussion and Analysis of Financial Condition and Results of Operations, available at: https://s3-ap-southeast-1.amazonaws.com/abotizcom-uploads/wp-content/uploads/2021/11/23085009/AEV-REV-RPT-Policy-For-RPT-Comm-Oct-2021_v5.pdf</p> <p>iii. Aboitiz 2021 Consolidated Annual and Sustainability Report, pp.14-15: Financial Highlights and Summary, available at: https://abotizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2021+Annual+and+Sustainability+Report.pdf</p> <p>(c) For the disclosures on Non-financial performance indicators, see: Aboitiz 2021 Consolidated Annual and</p>	

		<p>Sustainability Report, pp. 150-153, Our Sustainability Focus Areas and Metrics, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2021+Annual+and+Sustainability+Report.pdf</p> <p>(d) For the Dividend Policy, see:</p> <p>i. Aboitiz 2021 Consolidated Annual and Sustainability Report, p. 213: Corporate Governance, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2021+Annual+and+Sustainability+Report.pdf</p> <p>ii. Annual Report (SEC Form 17-A); https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/11/23085009/AEV-REV-RPT-Policy-For-RPT-Comm-Oct-2021_v5.pdf</p> <p>(e) For the Biographical details of all Directors, see:</p> <p>i. Annual Report (SEC Form 17-A) p.155-161, Item 9. Directors and Executive Officers, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/11/23085009/AEV-REV-RPT-Policy-For-RPT-Comm-Oct-2021_v5.pdf</p> <p>ii. Definitive Information Statement (20-IS) p. 156-157, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/29155037/AEV-SEC-Form-2021-20-IS-Definitive-Information-Statement-03.28.2022-Full-Reportv2.pdf</p> <p>(f) For the attendance of each Director in all Directors meetings held during the year, see:</p>	
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<p>2. The Annual Report contains a statement confirming the company's full compliance with the Code of Corporate Governance and where there is non-compliance, identifies and explains reason for each such issue.</p> <p><i>Provide link or reference to the company's Annual Report containing the said information</i></p>	Compliant	<p>The Company's Annual Report contains a statement confirming the Company's full compliance with the Revised Manual and the Company policies. There were no reported non-compliances for 2021.</p> <p>Links/references are as follows:</p>	

		<p>i. Aboitiz 2021 Consolidated Annual and Sustainability Report, pp.196-197: Corporate Governance, available at: https://abotizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2021+Annual+and+Sustainability+Report.pdf</p> <p>ii. Definitive Information Statement (20-IS), p. 185 Part III. Corporate Governance available at: https://s3-ap-southeast-1.amazonaws.com/abotizcom-uploads/wp-content/uploads/2022/01/29155037/AEV-SEC-Form-2021-20-IS-Definitive-Information-Statement-03.28.2022-Full-Reportv2.pdf</p> <p>iii. Annual Report (SEC Form 17-A), pp.183-184: Corporate Governance, available at: https://s3-ap-southeast-1.amazonaws.com/abotizcom-uploads/wp-content/uploads/2022/01/13155824/AEV-SEC-FORM-17-A-2021-Annual-Report-Full-Report.pdf</p>	
<p>3. The Annual Report/Annual CG Report discloses that the board of directors conducted a review of the company's material controls (including operational, financial and compliance controls) and risk management systems.</p> <p><i>Provide link or reference to where this is contained in the Annual Report</i></p>	Compliant	<p>The Company's Annual Report discloses that the Board of Directors reviewed and approved the Company's material controls and risk management systems.</p> <p>Links/references are as follows:</p> <p>i. Aboitiz 2021 Consolidated Annual and Sustainability Report, p.224, Internal Control and Compliance System Attestation, available at: https://abotizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2021+Annual+and+Sustainability+Report.pdf</p> <p>ii. Aboitiz 2021 Consolidated Annual and Sustainability Report, p.207, Corporate Governance Report – Board Committees, available at: https://abotizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2021+Annual+and+Sustainability+Report.pdf</p>	

		<p>iii. Annual Report (SEC Form 17-A), pp.20-23, Major Risk/s Involved in the Business of AEV and its Significant Subsidiaries, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/11/23085009/AEV-REV-RPT-Policy-For-RPT-Comm-Oct-2021_v5.pdf</p> <p>iv. Annual Report (SEC Form 17-A), pp. 181-182, Corporate Governance – Board Audit Committee, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/11/23085009/AEV-REV-RPT-Policy-For-RPT-Comm-Oct-2021_v5.pdf</p>	
<p>4. The Annual Report/Annual CG Report contains a statement from the board of directors or Audit Committee commenting on the adequacy of the company's internal controls/risk management systems.</p> <p><i>Provide link or reference to where this is contained in the Annual Report</i></p>	Compliant	<p>The Company's 2021 Annual Report, through the Board Audit Committee Report to the Board of Directors, contains a statement on the adequacy of the company's internal controls/risk management systems.</p> <p>i. Aboitiz 2021 Consolidated Annual and Sustainability Report, p. 208-209, Sufficiency of Internal Control and Compliance System, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2021+Annual+and+Sustainability+Report.pdf</p> <p>ii. Annual Report (SEC Form 17-A), pp. 3, 177, 181: Part IV - Corporate Governance, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/11/23085009/AEV-REV-RPT-Policy-For-RPT-Comm-Oct-2021_v5.pdf</p>	
<p>5. The company discloses in the Annual Report the key risks to which the company is materially exposed to (i.e. financial, operational including IT, environmental, social, economic).</p>	Compliant	<p>The Company's Annual Report contains the risks that the Company may encounter or is exposed to, in the businesses that it is involved in, or it intends to enter into.</p> <p>Links/references are as follows:</p>	

<p><i>Provide link or reference to where these are contained in the Annual Report</i></p>		<p>i. Annual Report (SEC Form 17-A), pp.20-23, Major Risk/s Involved in the Business, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/13155824/AEV-SEC-FORM-17-A-2021-Annual-Report-Full-Report.pdf</p> <p>ii. Aboitiz 2021 Consolidated Annual and Sustainability Report, p.174-181, Risk Management, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2021+Annual+and+Sustainability+Report.pdf</p>	
<p>Principle 9: The company should establish standards for the appropriate selection of an external auditor, and exercise effective oversight of the same to strengthen the external auditor's independence and enhance audit quality.</p>			
<p>Recommendation 9.1</p>			
<p>1. Audit Committee has a robust process for approving and recommending the appointment, reappointment, removal, and fees of the external auditors.</p> <p><i>Provide information or link/reference to a document containing information on the process for approving and recommending the appointment, reappointment, removal and fees of the company's external auditor.</i></p>	<p>Compliant</p>	<p>The process of approving and recommending the appointment, reappointment, removal and fees of the external auditors are available in Company's Revised Manual, Internal Audit Charter, and Board Audit Committee Charter. The Board Audit Committee annually evaluates the independent auditors' professional qualifications, performance, independence and compensation. The evaluation includes a review of the qualifications, performance and independence of the lead partner of the external auditors.</p> <p>Based on the Board Audit Committee's assessment, it recommends the re-appointment or replacement of an external auditor to the Board of Directors for endorsement and approval by the stockholders.</p> <p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance, p. 40, Board Audit Committee - Policy with regard to the External Auditor, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-</p>	

		<p>content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p> <p>ii. Board Audit Committee Charter, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/01/28132540/AEV-Amended-Board-Audit-Charter-2020_Final_sigs-hidden.pdf</p> <p>iii. Internal Audit Charter, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/06/03113214/AEV-Internal-Audit-Charter_amended_26Apr21-e-signed.pdf</p> <p>iv. Aboitiz 2021 Consolidated Annual and Sustainability Report, p.220-223, The Board Audit Committee Report to the Board of Directors, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2021+Annual+and+Sustainability+Report.pdf</p> <p>v. Definitive Information Statement (20-IS), p. 238-242- : The Board Audit Committee Report to the Board of Directors, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/29155037/AEV-SEC-Form-2021-20-IS-Definitive-Information-Statement-03.28.2022-Full-Reportv2.pdf</p>	
<p>2. The appointment, reappointment, removal, and fees of the external auditor is recommended by the Audit Committee, approved by the Board and ratified by the shareholders.</p> <p><i>Indicate the percentage of shareholders that ratified the appointment, reappointment, removal and fees of the external auditor.</i></p>	Compliant	<p>The appointment, reappointment, removal, and fees of the external auditor is recommended by the Board Audit Committee, approved by the Board, and ratified by the shareholders.</p> <p>Based on the 2021 tabulation of votes from stockholders attending in person, and votes indicated in proxies, 99.93% of the stockholders represented during the 2021 ASM (whether, in person, by proxy, or in absentia) approved the</p>	

<p>3. For removal of the external auditor, the reasons for removal or change are disclosed to the regulators and the public through the company website and required disclosures.</p> <p><i>Provide information on or link/reference to a document containing the company's reason for removal or change of external auditor.</i></p>	<p>Compliant</p>	<p>resolution to reappoint Sycip Gorres Velayo & Co. (SGV) as the Company's External Auditors. The breakdown the votes are as follows:</p> <ul style="list-style-type: none"> • YES (4,737,071,634 shares/99.76%) • NO (11,364,855 shares/0.07%) • ABSTAIN (0 shares/0%) <p>Links/references are as follows:</p> <p>i. ASM Quorum and Summary of Resolutions Approved (Posted April 26, 2021), p.2, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/04/27172844/AEV-ASM-Registration-Summary-of-Votes-April-26-2021.pdf</p> <p>ii. 2021 ASM Minutes, p. 4 – 5, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/04/28093313/AEV-Minutes-2021-04.26.2021-Annual-Stockholders-Meeting-Final-Draft.pdf</p>	
<p>Supplement to Recommendation 9.1</p>			
<p>1. Company has a policy of rotating the lead audit partner every five years.</p> <p><i>Provide information on or link/reference to a document containing the policy of rotating the lead audit partner every five years.</i></p>	<p>Compliant</p>	<p>The Company's Revised Manual mandates the regular rotation of the lead audit partner of its external auditor every five years, or as required by law, unless the Board Audit Committee recommends that the audit firm itself be changed.</p> <p>The Board of Directors discussed the Board Audit Committee's recommendation, and after discussion, approved the reappointment of SGV. The re-appointment of SGV as the Company's external auditor for 2021 was also approved during the 2021 ASM.</p> <p>Ms. Maria Veronica Andresa R. Pore is the Company's current audit partner, and has served as such starting 2017.</p>	

		<p>The Company complies with the requirements of Section 3(b)(ix) of SRC Rule 68 on the rotation of external auditors or signing partners and the two-year cooling-off period.</p> <p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance - Policy with regard to the External Auditor, p. 40-41, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p> <p>ii. Definitive Information Statement (20-IS), p. 29, Independent Public Accountant, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/29155037/AEV-SEC-Form-2021-20-IS-Definitive-Information-Statement-03.28.2022-Full-Reportv2.pdf</p> <p>iii. Annual Report (SEC Form 17-A), p.153, Information on Independent Public Accountant, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/13155824/AEV-SEC-FORM-17-A-2021-Annual-Report-Full-Report.pdf</p>	
Recommendation 9.2			
<p>1. Audit Committee Charter includes the Audit Committee's responsibility on:</p> <p>i. assessing the integrity and independence of external auditors;</p> <p>ii. exercising effective oversight to review and monitor the external auditor's independence and objectivity; and</p> <p>iii. exercising effective oversight to review and monitor the effectiveness of the audit process, taking into consideration relevant Philippine professional and regulatory requirements.</p>	Compliant	<p>Under the Board Audit Committee Charter, the Board Audit Committee has the primary duties to: (a) Ensuring the integrity of the Company's financial reporting processes, including ensuring the integrity of financial reports and other financial information provided by the Company to the public, governmental and/or regulatory bodies; (b) Ensuring the adequacy and effectiveness of the Company's internal control system, governance processes and risk management processes and reviewing the performance on the Company's internal audit function; (c) Reviewing the annual independent audit of the Company's financial statements and the external auditors' qualifications and independence; (d) Ensuring compliance with applicable</p>	

<p><i>Provide link/reference to the company's Audit Committee Charter</i></p>		<p>laws and regulations which may represent material financial exposure to the Company; and (e) Providing an avenue of communication among the Company's independent auditors, management, the internal auditing department and the Company.</p> <p>See:</p> <p>Board Audit Committee Charter pp: 4-6: Duties and Responsibilities of the Committee, available at: https://s3-ap-southeast-1.amazonaws.com/abotizcom-uploads/wp-content/uploads/2021/01/28132540/AEV-Amended-Board-Audit-Charter-2020_Final_sigs-hidden.pdf</p>	
<p>2. Audit Committee Charter contains the Committee's responsibility on reviewing and monitoring the external auditor's suitability and effectiveness on an annual basis.</p> <p><i>Provide link/reference to the company's Audit Committee Charter</i></p>	Compliant	<p>The Committee's responsibility to annually review and monitor the external auditor's suitability and effectiveness is found in its charter.</p> <p>See:</p> <p>Board Audit Committee Charter, p.6-7: Item B. Independent External Auditors, available at: https://s3-ap-southeast-1.amazonaws.com/abotizcom-uploads/wp-content/uploads/2021/01/28132540/AEV-Amended-Board-Audit-Charter-2020_Final_sigs-hidden.pdf</p>	
Supplement to Recommendations 9.2			
<p>1. Audit Committee ensures that the external auditor is credible, competent and has the ability to understand complex related party transactions, its counterparties, and valuations of such transactions.</p> <p><i>Provide link/reference to the company's Audit Committee Charter</i></p>	Compliant	<p>The Board Audit Committee ensures that the external auditor is credible, competent and has the ability to understand complex related party transactions, its counterparties, and valuations of such transactions.</p> <p>The Board Audit Committee conducts an annual evaluation of the external auditors' professional qualifications, performance, and independence.</p> <p>The committee also ensures that the external auditor complies with International Financial Reporting Standards (IFRS) and the Philippine Standards on Auditing (PSA).</p> <p>Links/references are as follows:</p>	

		<p>i. Amended Manual on Corporate Governance, p.36-37: Board Audit Committee – External Controls, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p> <p>ii. Board Audit Committee Charter, p. 6-7: Item B. Independent External Auditors, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/01/28132540/AEV-Amended-Board-Audit-Charter-2020_Final_sigs-hidden.pdf</p> <p>iii. Internal Audit Charter, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/06/03113214/AEV-Internal-Audit-Charter_amended_26Apr21-e-signed.pdf</p>	
<p>2. Audit Committee ensures that the external auditor has adequate quality control procedures.</p> <p><i>Provide link/reference to the company's Audit Committee Charter</i></p>	Compliant	<p>The Board Audit Committee ensures that the external auditor has adequate quality control procedures.</p> <p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance - Policy with regard to the External Auditor, p. 40-41, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p> <p>ii. Board Audit Committee Charter, page 6-7: Duties and Responsibilities of the Committee – B. Independent External Auditors, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/01/28132540/AEV-Amended-Board-Audit-Charter-2020_Final_sigs-hidden.pdf</p> <p>iii. Internal Audit Charter, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/06/03113214/AEV-Internal-Audit-Charter_amended_26Apr21-e-signed.pdf</p>	

		content/uploads/2021/06/03113214/AEV-Internal-Audit-Charter_amended_26Apr21-e-signed.pdf	
Recommendation 9.3			
<p>1. Company discloses the nature of non-audit services performed by its external auditor in the Annual Report to deal with the potential conflict of interest.</p> <p><i>Disclose the nature of non-audit services performed by the external auditor, if any</i></p>	Compliant	<p>The Company discloses in its Annual Report (SEC Form 17-A) and Definitive Information Statement (SEC Form 20-IS) the nature of the non-audit services done by the external auditor together with non-audit fees paid by the Company to SGV, if any.</p> <p>Audit Fees = ₱11,368,000.00 Audit Fees - ₱616,000.00 Audit Related Fees - ₱10,752,000.00 (Bond issuance)</p> <p>Non-Audit Fees = ₱317,408.00 (Consultancy Fees)</p> <p>Links/references are as follows:</p> <p>i. Definitive Information Statement (20-IS), p. 184: item 8. Information on Independent Accountant and other Related Matters, (A) External Audit Fees, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/29155037/AEV-SEC-Form-2021-20-IS-Definitive-Information-Statement-03.28.2022-Full-Reportv2.pdf</p> <p>ii. Annual Report (SEC Form 17-A), p.153-154, Item 8. Information on Independent Accountant and Other Related Matters, External Audit Fees, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/13155824/AEV-SEC-FORM-17-A-2021-Annual-Report-Full-Report.pdf</p>	
<p>2. Audit Committee stays alert for any potential conflict of interest situations, given the guidelines or policies on non-audit services,</p>	Compliant	<p>Pursuant to the Company's Revised Manual, the Internal Audit Charter, and Board Audit Committee Charter, the Board Audit Committee regularly evaluates the external auditors' professional qualifications, performance,</p>	

<p>which could be viewed as impairing the external auditor's objectivity.</p> <p><i>Provide link or reference to guidelines or policies on non-audit services</i></p>		<p>compensation, and most importantly its independence. The evaluation includes a review of the qualifications, performance, and independence of the lead partner of the external auditors.</p> <p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance – Policy with regard to the External Auditor – External Controls, p. 36-37, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p> <p>ii. Internal Audit Charter, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/06/03113214/AEV-Internal-Audit-Charter_amended_26Apr21-e-signed.pdf</p> <p>iii. Board Audit Committee Charter, page 6-7: Item B. Independent External Auditors, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/01/28132540/AEV-Amended-Board-Audit-Charter-2020_Final_sigs-hidden.pdf</p>	
Supplement to Recommendation 9.3			
<p>1. Fees paid for non-audit services do not outweigh the fees paid for audit services.</p> <p><i>Provide information on audit and non-audit fees paid.</i></p>	<p>Compliant</p>	<p>In 2021, the Company engaged SGV for non-audit/consultancy services for which the Company paid an amount that is significantly less than the fees paid for audit services.</p> <p>The following are the fees paid by the Company to SGV for its audit and non-audit services:</p> <p>Audit Fees = ₱11,368,000.00 Audit Fees - ₱616,000.00 Audit Related Fees - ₱10,752,000.00 (Bond issuance)</p>	

		<p>Non-Audit Fees = ₱317,408.00 (Consultancy Fees)</p> <p>Links/references are as follows:</p> <p>i. Definitive Information Statement (20-IS), p.184 : item 8. Information on Independent Accountant and other Related Matters, (A) External Audit Fees, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/29155037/AEV-SEC-Form-2021-20-IS-Definitive-Information-Statement-03.28.2022-Full-Reportv2.pdf</p> <p>ii. Annual Report (SEC Form 17-A), p.153-154, Item 8. Information on Independent Accountant and Other Related Matters, External Audit Fees, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/13155824/AEV-SEC-FORM-17-A-2021-Annual-Report-Full-Report.pdf</p>	
Additional Recommendation to Principle 9			
<p>1. Company's external auditor is duly accredited by the SEC under Group A category.</p> <p><i>Provide information on company's external auditor, such as:</i></p> <ol style="list-style-type: none"> <i>Name of the audit engagement partner;</i> <i>Accreditation number;</i> <i>Date Accredited;</i> <i>Expiry date of accreditation; and</i> <i>Name, address, contact number of the audit firm.</i> 	Compliant	<p>The Company's external auditor, SGV, is accredited by the SEC under Group A category.</p> <ol style="list-style-type: none"> The Company's lead audit partner is Ms. Maria Veronica Andresa R. Pore. SEC Accreditation number; 0662-AR-4 (Group A), Date Accredited: November 21, 2019 Expiry date of accreditation: November 20, 2022 BIR Accreditation No. 08-001998-71-2020, December 3, 2020, valid until December 2, 2023 PTR No. 8854348, January 3, 2022, Makati City Sycip Gorres Velayo & Co. 6760 Ayala Avenue, 1226 Makati City Tel no. (632) 8 891-0307 <p>Links/references are as follows:</p>	

		<p>i. Definitive Information Statement (20-IS), pp.29: Item 7. Independent Public Accountant, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/29155037/AEV-SEC-Form-2021-20-IS-Definitive-Information-Statement-03.28.2022-Full-Reportv2.pdf</p> <p>ii. Annual Report (SEC Form 17-A), p.153-154, Item 8. Information on Independent Accountant and Other Related Matters, External Audit Fees, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/13155824/AEV-SEC-FORM-17-A-2021-Annual-Report-Full-Report.pdf</p>	
<p>2. Company's external auditor agreed to be subjected to the SEC Oversight Assurance Review (SOAR) Inspection Program conducted by the SEC's Office of the General Accountant (OGA).</p> <p><i>Provide information on the following:</i></p> <ol style="list-style-type: none"> <i>Date it was subjected to SOAR inspection, if subjected;</i> <i>Name of the Audit firm; and</i> <i>Members of the engagement team inspected by the SEC.</i> 	Compliant	<p>The Company's external auditor, SGV, is subject to SOAR inspection once every three (3) years. SGV's most recent SOAR inspection occurred on November 12-23, 2018 and is within the specified three-year period.</p> <p>The names of the SGV members inspected were provided to the SEC representatives during the inspection.</p>	
Principle 10: The company should ensure that the material and reportable non-financial and sustainability issues are disclosed.			
Recommendation 10.1			
<p>1. Board has a clear and focused policy on the disclosure of non-financial information, with emphasis on the management of economic, environmental, social and governance (EESG) issues of its business, which underpin sustainability.</p>	Compliant	<p>The Revised Manual and Code of Ethics provide that the Company is committed to strike a balance between economic growth, social development, and environmental stewardship in the conduct of its business. As part of its Sustainability Policy, the Company shall determine focus areas which shall be monitored and reported to its stakeholders.</p>	

<p>2. Company adopts a globally recognized standard/framework in reporting sustainability and non-financial issues.</p> <p><i>Disclose or provide link on the company's policies and practices on the disclosure of non-financial information, including EESG issues.</i></p> <p><i>Provide link to Sustainability Report, if any. Disclose the standards used.</i></p>	<p>Compliant</p>	<p>The Company followed the Global Reporting Initiative (GRI), UN SGDs Alignment for its Aboitiz 2021 Consolidated Annual and Sustainability Report, which includes specific information about its policies, programs, performance and other non-financial issues.</p> <p>The Company's key performance indicators are aligned with the United Nations Sustainable Development Goals. This indicates our commitment to contribute solutions to poverty reduction, education, climate change, responsible consumption, disaster preparedness, technological innovation, and institutional partnering to achieve these goals.</p> <p>The Company's Consolidated Annual and Sustainability Report is prepared in accordance with the GRI Standards: Core Option, and indexed to help the readers locate specific information about the Company's policies, programs, and performance.</p> <p>Links/references are as follows:</p> <p>i. Aboitiz 2021 Consolidated Annual and Sustainability Report, pp.298-303, GRI Context Index, available at: https://abotizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2021+Annual+and+Sustainability+Report.pdf</p> <p>ii. Company Website – Sustainability at Work – Governance, available at: https://abotiz.com/sustainability/sustainability-at-abotiz/</p> <p>iii. Amended Manual on Corporate Governance, pp. 50, Sustainability Policy, available at: https://s3-ap-southeast-1.amazonaws.com/abotizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p>	
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Principle 11: The company should maintain a comprehensive and cost-efficient communication channel for disseminating relevant information. This channel is crucial for informed decision-making by investors, stakeholders and other interested users.

Recommendation 11.1

1. Company has media and analysts’ briefings as channels of communication to ensure the timely and accurate dissemination of public, material and relevant information to its shareholders and other investors.	Compliant	<p>The Company, as a matter of practice, regularly schedules media and analysts’ briefings to ensure timely and accurate dissemination of public, material and relevant information to its shareholders and other investors. In 2021, the Company held the Analysts Briefings on the following dates:</p> <table><tr><th><u>Dates</u></th><th><u>Coverage</u></th></tr><tr><td>March 10, 2021</td><td>Full Year 2020 Results</td></tr><tr><td>April 28, 2021</td><td>Q1 2021 Results</td></tr><tr><td>July 30, 2021</td><td>Q2 2021 Results</td></tr><tr><td>November 4, 2021</td><td>Q3 2021 Results</td></tr></table> <p>Analysts who are unable to attend these briefings in person may participate via a livestream portal made available by the Company.</p> <p>In addition, the materials presented during the analysts’ briefings are also available for download at: https://aboitiz.com/investor-relations/downloads/</p> <p>In addition, the Company maintains and regularly updates the information and public disclosures found in the Company’s website.</p> <p>Links/references are as follows:</p> <p>i. Analysts Briefings – https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/01/14204722/AEV-LETTER-</p>	<u>Dates</u>	<u>Coverage</u>	March 10, 2021	Full Year 2020 Results	April 28, 2021	Q1 2021 Results	July 30, 2021	Q2 2021 Results	November 4, 2021	Q3 2021 Results	
<u>Dates</u>	<u>Coverage</u>												
March 10, 2021	Full Year 2020 Results												
April 28, 2021	Q1 2021 Results												
July 30, 2021	Q2 2021 Results												
November 4, 2021	Q3 2021 Results												

		01.11.21-PSE-re-Schedule-of-2021-Analysts-Briefings2.pdf ii. Media Briefings – https://aboitiz.com/media-center/media-events/ iii. Company Disclosures – https://aboitiz.com/investor-relations/disclosure/	
Supplemental to Principle 11			
1. Company has a website disclosing up-to-date information on the following:	Compliant	<p>The Company's corporate website has comprehensive and updated information on the Company's businesses, policies, and management, among other matters.</p> <p>Copies of the Company's charter documents, governance policies and charters, annual and quarterly financial and operating reports, media and investor briefings and disclosures, and filings made with the SEC, and PSE are made available in the Company's website for the stakeholders to access and download.</p> <p>The Company discloses the following information on its website:</p> <p>Investor Relations Page: https://aboitiz.com/investor-relations/disclosure/</p> <p>Media Relations Page: https://aboitiz.com/media-center/press/</p> <p>Corporate Governance Page: https://aboitiz.com/corporate-governance/governance-practices/</p>	
a. Financial statements/reports (latest quarterly)	Compliant	<p>a. Financial statements/reports (annual and quarterly):</p> <p>Links/references are as follows:</p> <p>i. Definitive Information Statement (20-IS), available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom- </p>	

		<p>uploads/wp-content/uploads/2022/01/29155037/AEV-SEC-Form-2021-20-IS-Definitive-Information-Statement-03.28.2022-Full-Reportv2.pdf</p> <p>ii. 2021 Annual Report (SEC Form 17-A), available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/13155824/AEV-SEC-FORM-17-A-2021-Annual-Report-Full-Report.pdf</p> <p>Disclosure of Quarterly Financial and Operating Results:</p> <ul style="list-style-type: none"> ● AEV Disclosure re First Quarter 2021 Financial and Operating Results, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/01/29160115/04.27.2021-AEV-17C-First-Quarter-2021-Financial-and-Operating-Results.pdf ● AEV Disclosure re Second Quarter 2021 Financial and Operating Results available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/01/29224805/07.29.2021-AEV-17C-Disclosure-re-Second-Quarter-2021-Financial-and-Operating-Results1.pdf ● AEV Disclosure re Third Quarter 2021 Financial and Operating Results, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/01/02085555/10.29.2021-AEV-17C-Disclosure-re-Third-Quarter-2021-Financial-and-Operating-Results.pdf ● AEV Disclosure re Full Year Financial and Operating Results , available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/29155037/AEV-SEC-Form-2021-20-IS-Definitive-Information-Statement-03.28.2022-Full-Reportv2.pdf 	
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		<p>content/uploads/2022/01/04195128/03.04.2022-AEV-17C-Disclosure-re-Full-Year-2021-Financial-and-Operating-Results.pdf</p> <p>Disclosures on Quarterly Reports:</p> <ul style="list-style-type: none"> ● AEV SEC Form 17-Q (First Quarterly Report 2021), available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/01/20163623/AEV-SEC-FORM-17-Q-re-First-Quarter-Report-Full-Report.pdf ● AEV SEC Form 17-Q (Second Quarterly Report 2021), available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/01/16151435/AEV-SEC-FORM-17-Q-re-Second-Quarter-Report-Full-Report.pdf ● AEV SEC Form 17-Q (Third Quarterly Report 2021), available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/01/12165908/AEV-SEC-FORM-17-Q-re-Third-Quarter-Report-Full-Report.pdf ● AEV Disclosure re Full Year 2021 Financial and Operating Result, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/04195128/03.04.2022-AEV-17C-Disclosure-re-Full-Year-2021-Financial-and-Operating-Results.pdf 	
b. Materials provided in briefings to analysts and media	Compliant	<p>Links/references are as follows:</p> <p>Analysts Briefings – https://aboitiz.com/investor-relations/downloads/</p>	

		Media Briefings – https://aboitiz.com/media-center/media-events/	
c. Downloadable annual report	Compliant	<p>Links/references are as follows:</p> <p>i. Aboitiz 2021 Consolidated Annual and Sustainability Report – https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2021+Annual+and+Sustainability+Report.pdf</p> <p>ii. Annual Report (SEC Form 17-A) – https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/13155824/AEV-SEC-FORM-17-A-2021-Annual-Report-Full-Report.pdf</p>	
d. Notice of ASM and/or SSM	Compliant	<p>Links/references are as follows:</p> <p>2021 ASM Main Page – https://aboitiz.com/investor-relations/annual-stockholders-meeting/</p> <p>2021 Notice and Agenda: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/03/08165523/AEV-2021-ASM-Notice-and-Agenda-with-Rationale-FINAL.pdf</p>	
e. Minutes of ASM and/or SSM	Compliant	<p>Links/references are as follows:</p> <p>2021 ASM Main Page – https://aboitiz.com/investor-relations/annual-stockholders-meeting/</p> <p>2021 ASM Minutes – https://aboitiz.com/investor-relations/annual-stockholders-meeting/</p>	
<p>f. Company’s Articles of Incorporation and By-Laws</p> <p><i>Provide link to company website</i></p>	Compliant	AOI – https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2020/10/05133054/AOI-ABOITIZ-EQUITY-VENTURES-INC.-Amended-10.01.2020.pdf	

		Amended By-Laws - https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2020/10/05133036/BL-ABOITIZ-EQUITY-VENTURES-INC.-Amended-10.01.2020.pdf	
Additional Recommendation to Principle 11			
1. Company complies with SEC-prescribed website template.	Compliant	The Company complies with SEC-prescribed website template. Please see www.aboitiz.com .	
Internal Control System and Risk Management Framework			
Principle 12: To ensure the integrity, transparency and proper governance in the conduct of its affairs, the company should have a strong and effective internal control system and enterprise risk management framework.			
Recommendation 12.1			
<p>1. Company has an adequate and effective internal control system in the conduct of its business.</p> <p><i>List quality service programs for the internal audit functions.</i></p> <p><i>Indicate frequency of review of the internal control system</i></p>	Compliant	<p>All internal controls procedures and risk management systems are incorporated in the policies of the Board Audit Committee Charter and the revised Board Risk and Reputation Management Charter, respectively.</p> <p>The Company discloses its internal control procedures and risk management systems through the (i) Risk Management Report of its Chief Risk Officer and (ii) the report of the Internal Audit Heads in the Aboitiz 2020 Consolidated Annual and Sustainability Report. Regular reports to the Board assess the Company's material controls and risk management systems, key Group risk management developments, and a discussion of Group top risks.</p> <p>Links/references are as follows:</p> <p>i. Definitive Information Statement (20-IS), pp. 57-61: Major Risk/s Involved in the Business, and p. 243, Internal Control and Compliance System Attestation, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/29155037/AEV-SEC-Form-2021-20-IS-Definitive-Information-Statement-03.28.2022-Full-Reportv2.pdf</p>	

		<p>ii. Annual Report (SEC Form 17-A), pp.20-23 , Major Risk/s Involved in the Business, available at: https://s3-ap-southeast-1.amazonaws.com/abotizcom-uploads/wp-content/uploads/2022/01/13155824/AEV-SEC-FORM-17-A-2021-Annual-Report-Full-Report.pdf</p> <p>iii. Aboitiz 2021 Consolidated Annual and Sustainability Report, pp. 174-181: Risks Management available at: https://abotizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2021+Annual+and+Sustainability+Report.pdf</p>	
<p>2. Company has an adequate and effective enterprise risk management framework in the conduct of its business.</p> <p><i>Identify international framework used for Enterprise Risk Management</i></p> <p><i>Provide information or reference to a document containing information on:</i></p> <ol style="list-style-type: none"> 1. <i>Company's risk management procedures and processes</i> 2. <i>Key risks the company is currently facing</i> 3. <i>How the company manages the key risks</i> <p><i>Indicate frequency of review of the enterprise risk management framework.</i></p>	Compliant	<p>An integral part of the Company's risk management discipline is a clear understanding of its key risks, the consistent execution of activities to address them and continuous improvement of the Risk Management program.</p> <p>Part of the governance of Risk Management is the regular review of the Risk Management Plans of all its business units. This is being conducted at least twice a year across the Group for Strategic Risks, while for Operational Risks, the business units have a more frequent review of their risk management plan.</p> <p>Risk management was also integrated into the strategic planning process, wherein risks are also identified especially for those areas that could have an impact on the strategic objectives set by the Company. The Risk Management Team have also started to integrate Environment, Social and Governance (ESG) in the risk assessment process, including enhancement of business continuity plans to make sure climate change related risks are properly mitigated.</p> <p>For a thorough discussion on the Company's top risks and risk management programs and initiatives, see:</p>	

		<p>i. Definitive Information Statement (20-IS), pp. 57-61 Major Risk/s Involved in the Business available at: https://s3-ap-southeast-1.amazonaws.com/abotizcom-uploads/wp-content/uploads/2022/01/29155037/AEV-SEC-Form-2021-20-IS-Definitive-Information-Statement-03.28.2022-Full-Reportv2.pdf</p> <p>ii. Annual Report (SEC Form 17-A), pp.20-23, Major Risk/s Involved in the Business, available at: https://s3-ap-southeast-1.amazonaws.com/abotizcom-uploads/wp-content/uploads/2022/01/13155824/AEV-SEC-FORM-17-A-2021-Annual-Report-Full-Report.pdf</p> <p>iii. Aboitiz 2021 Consolidated Annual and Sustainability Report, p. 174-181: Risks Management available at: https://abotizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2021+Annual+and+Sustainability+Report.pdf</p>	
Supplement to Recommendations 12.1			
<p>1. Company has a formal comprehensive enterprise-wide compliance program covering compliance with laws and relevant regulations that is annually reviewed. The program includes appropriate training and awareness initiatives to facilitate understanding, acceptance and compliance with the said issuances.</p> <p><i>Provide information on or link/ reference to a document containing the company's compliance program covering compliance with laws and relevant regulations.</i></p> <p><i>Indicate frequency of review.</i></p>	Compliant	<p>Company has a formal comprehensive enterprise-wide compliance program, covering compliance with laws and relevant regulations. The Compliance Program is reviewed annually.</p> <p>In 2021, the Enterprise Compliance function was transferred back to the Legal Team. This move aims to align the Compliance Management Program with the Global Compliance Program efforts, and to ensure that the Chief Compliance Officer has a holistic view of all functional compliance areas. Data Privacy remains with the Risk Management Team as part of the Group's continued commitment to manage privacy risks and ensure compliance with privacy laws.</p> <p>Links/references are as follows:</p> <p>i. Aboitiz 2021 Consolidated Annual and Sustainability Report, p. 174-181: Risks Management available at:</p>	

		https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2021+Annual+and+Sustainability+Report.pdf ii. Amended Manual on Corporate Governance , p.4-5, Compliance System – Compliance Officer, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf iii. Board Risk & Reputation Management Committee Charter , available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133944/2022-AEV-Board-RRM-Committee-Charter-as-of-2022-Final.pdf	
Optional: Recommendation 12.1			
1. Company has a governance process on IT issues including disruption, cyber security, and disaster recovery, to ensure that all key risks are identified, managed and reported to the board. <i>Provide information on IT governance process</i>	Compliant	<p>In March 2021, the Company’s Board of Directors created the Board Cyber and Information Security Committee to formalize a Board-led system of governance over information and operation technology issues including cyber and information security, disruption and disaster recovery, among others. It assists the Board in providing strategic direction and ensuring the establishment of the company’s system of governance (processes, policies, controls and management) on matters relating to information security and cybersecurity.</p> <p>The activities of the Board Cyber and Information Security Committee is supported by the Office of the Chief Information Security Officer.</p> <p>Links/references are as follows:</p> <p>i. Aboitiz 2021 Consolidated Annual and Sustainability Report, pp. 207-209: Corporate Governance Report - Board Committees, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2021+Annual+and+Sustainability+Report.pdf</p>	

		<p>1.amazonaws.com/public/2021+Annual+and+Sustainability+Report.pdf</p> <p>ii. Definitive Information Statement (20-IS), p.57-61, item xv. Major Risk/s Involved in the Business of AEV and its Subsidiaries available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/29155037/AEV-SEC-Form-2021-20-IS-Definitive-Information-Statement-03.28.2022-Full-Reportv2.pdf</p> <p>iii. Annual Report (SEC Form 17-A), p. 20-23, Major Risk/s Involved in the Business, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/13155824/AEV-SEC-FORM-17-A-2021-Annual-Report-Full-Report.pdf</p> <p>iv. Aboitiz 2021 Consolidated Annual and Sustainability Report, pp.174-181: Managing our Top Risks – Information Security Risk, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2021+Annual+and+Sustainability+Report.pdf</p>	
Recommendation 12.2			

<p>1. Company has in place an independent internal audit function that provides an independent and objective assurance, and consulting services designed to add value and improve the company's operations.</p> <p><i>Disclose if the internal audit is in-house or outsourced. If outsourced, identify external firm.</i></p>	<p>Compliant</p>	<p>The Company has a well-entrenched independent Group Internal Audit team, which is overseen by the Board through the Board Audit Committee. Ms. Maria Lourdes Y. Tanate, the duly appointed Group Internal Audit Head, heads the Group Internal Audit.</p> <p>With an independent audit function, the Group Internal Audit Team provides reasonable assurance that the Company's key organizational and operational controls are effective, appropriate and complied with.</p> <p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance, p. 39-40: General Audit Policy, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p> <p>ii. Board Audit Committee Charter, p. 7: Internal Control and Audit, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/01/28132540/AEV-Amended-Board-Audit-Charter-2020_Final_sigs-hidden.pdf</p> <p>iii. Internal Audit Charter, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/06/03113214/AEV-Internal-Audit-Charter_amended_26Apr21-e-signed.pdf</p>	
<p>Recommendation 12.3</p>			
<p>1. Company has a qualified Chief Audit Executive (CAE) appointed by the Board.</p> <p><i>Identify the company's Chief Audit Executive (CAE) and provide information on or reference to a document containing his/her responsibilities.</i></p>	<p>Compliant</p>	<p>The Company has a Group Internal Audit Head that acts as the equivalent of a Chief Audit Executive. Ms. Marie Lourdes Y. Tanate, the Head of Group Internal Audit (GIA), currently acts as an equivalent of a Chief Audit Executive. Ms. Tanate was among the officers directly appointed by the Board of Directors during its Organizational Meeting held on April 26, 2021.</p>	

		<p>The functions of the Group Internal Audit Head are found in the following:</p> <p>i. Amended Manual on Corporate Governance, pp. 31-41: Board Audit Committee, available at: https://s3-ap-southeast-1.amazonaws.com/abotizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p> <p>ii. Board Audit Committee Charter – https://s3-ap-southeast-1.amazonaws.com/abotizcom-uploads/wp-content/uploads/2021/01/28132540/AEV-Amended-Board-Audit-Charter-2020_Final_sigs-hidden.pdf</p> <p>Ms. Tanate's appointment can be found at:</p> <p>Results of the Organizational Meeting held on April 26, 2021 available at: https://s3-ap-southeast-1.amazonaws.com/abotizcom-uploads/wp-content/uploads/2021/01/27162720/04.26.2021-AEV-17C-Disclosure-re-Results-of-the-Organizational-Meeting.pdf</p>	
2. CAE oversees and is responsible for the internal audit activity of the organization, including that portion that is outsourced to a third party service provider.	Compliant	<p>The Company's internal audit function is led by the Group Internal Audit Head who is responsible for the internal audit activity of the organization as well as oversight of any audit activity that is outsourced to a third party service provider.</p> <p>With an independent audit function, the Internal Audit Team provides reasonable assurance that the Company's key organizational and operational controls are effective, appropriate and complied with.</p> <p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance, pp. 32-41, Board Audit Committee, available at: https://s3-ap-southeast-1.amazonaws.com/abotizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p>	

		content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf ii. Board Audit Committee Charter – https://s3-ap-southeast-1.amazonaws.com/abotizcom-uploads/wp-content/uploads/2021/01/28132540/AEV-Amended-Board-Audit-Charter-2020_Final_sigs-hidden.pdf iii. Disclosure on the Results of AEV's Organizational Meeting held on April 26, 2021 available at: https://s3-ap-southeast-1.amazonaws.com/abotizcom-uploads/wp-content/uploads/2021/01/27162720/04.26.2021-AEV-17C-Disclosure-re-Results-of-the-Organizational-Meeting.pdf	
3. In case of a fully outsourced internal audit activity, a qualified independent executive or senior management personnel is assigned the responsibility for managing the fully outsourced internal audit activity. <i>Identify qualified independent executive or senior management personnel, if applicable.</i>	Compliant	The Company does not fully outsource its internal audit activity.	
Recommendation 12.4			
1. Company has a separate risk management function to identify, assess and monitor key risk exposures. <i>Provide information on company's risk management function.</i>	Compliant	In 2021, the Company's risk management function headed by the Chief Risk Officer, Ms. Santanina Apolinaria B. Castro, who is responsible for the Company's Risk Management initiatives. The Company's Board of Directors is committed to establishing a fully functioning enterprise risk management system for the Company and its businesses. The Board oversees the Company's risk management functions through the Board Risk and Reputation Management Committee. Links/references are as follows:	

		<p>i. Amended Manual on Corporate Governance, P. 41-45, Board Risk and Reputation Management Committee, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p> <p>ii. Board Risk and Reputation Committee Charter – https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133944/2022-AEV-Board-RRM-Committee-Charter-as-of-2022-Final.pdf</p>	
Supplement to Recommendation 12.4			
<p>1. Company seeks external technical support in risk management when such competence is not available internally.</p> <p><i>Identify source of external technical support, if any.</i></p>	Compliant	<p>See below the list of technical support tapped by the Company in 2021:</p> <p><u>Insurance</u></p> <ul style="list-style-type: none"> ○ Aon Global Risk Consulting ○ Marsh ○ Willis Tower Watson ○ Philinsure ○ Gallagher <p><u>Business Continuity</u></p> <ul style="list-style-type: none"> ○ Business Continuity Management: BCM Institute (BCMI) 	
Recommendation 12.5			
<p>1. In managing the company's Risk Management System, the company has a Chief Risk Officer (CRO), who is the ultimate champion of Enterprise Risk Management (ERM).</p> <p><i>Identify the company's Chief Risk Officer (CRO) and provide information on or reference to a document containing his/her responsibilities and qualifications/background.</i></p>	Compliant	<p>In 2021, the members of the Board appointed Ms. Santanina Apolinaria B. Castro to perform the functions of the Company's Chief Risk Officer. She heads the Company's Risk Management Team.</p> <p>Link/reference is as follows:</p> <p>i. Amended Manual on Corporate Governance, p. 41-45 Board Risk and Reputation Committee, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-</p>	

		uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf ii. Results of the Organizational Meeting held on April 26, 2021, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/01/27162720/04.26.2021-AEV-17C-Disclosure-re-Results-of-the-Organizational-Meeting.pdf iii. Board Risk & Reputation Committee Charter – https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133944/2022-AEV-Board-RRM-Committee-Charter-as-of-2022-Final.pdf	
2. CRO has adequate authority, stature, resources and support to fulfill his/her responsibilities.	Compliant	In 2021, the Company's Chief Risk Officer, Ms. Santanina Apolinaria B. Castro, had the rank of First Vice President – Risk Management and was supported by the Company's Risk Management Team composed of competent risk managers and compliance specialists. Link/reference is as follows: i. 2021 Results of Organizational Meeting , available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/01/27162720/04.26.2021-AEV-17C-Disclosure-re-Results-of-the-Organizational-Meeting.pdf ii. Board Risk & Reputation Committee Charter – https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133944/2022-AEV-Board-RRM-Committee-Charter-as-of-2022-Final.pdf	
Additional Recommendation to Principle 12			
1. Company's Chief Executive Officer and Chief Audit Executive attest in writing, at least annually, that a sound internal audit, control	Compliant	The Company's current Chief Executive Officer, Mr. Sabin M. Aboitiz and the Company's Group Internal Audit Head, Ms. Marie Y. Tanate attested in writing that a sound	

<p>and compliance system is in place and working effectively.</p> <p><i>Provide link to CEO and CAE's attestation</i></p>		<p>internal audit, control and compliance system is in place and working effectively.</p> <p>See:</p> <p>i. Definitive Information Statement (20-IS), p. 243, Internal Control and Compliance System Attestation, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/29155037/AEV-SEC-Form-2021-20-IS-Definitive-Information-Statement-03.28.2022-Full-Reportv2.pdf</p> <p>ii. Aboitiz 2021 Consolidated Annual and Sustainability Report, p.234, Internal Control and Compliance System Attestation, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2021+Annual+and+Sustainability+Report.pdf</p>	
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Cultivating a Synergic Relationship with Shareholders

Principle 13: The company should treat all shareholders fairly and equitably, and also recognize, protect and facilitate the exercise of their rights.

Recommendation 13.1

<p>1. Board ensures that basic shareholder rights are disclosed in the Manual on Corporate Governance.</p> <p><i>Provide link or reference to the company's Manual on Corporate Governance where shareholders' rights are disclosed.</i></p>	<p>Compliant</p>	<p>The rights of the shareholders are disclosed in the Company's Revised Manual. The Revised Manual's mandate is to ensure the free exercise of shareholder rights, regardless of the number of shares they own.</p> <p>See:</p> <p>Amended Manual on Corporate Governance, p. 53-55, Shareholder's Benefit – Investors' Right and Protection, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p>	
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<p>2. Board ensures that basic shareholder rights are disclosed on the company's website.</p> <p><i>Provide link to company's website</i></p>	<p>Compliant</p>	<p>The rights of the shareholders are disclosed and available in the Company's website, specifically (i) the corporate governance practices page, and (ii) the downloadable copy of the Company's Revised Manual.</p> <p>See:</p> <p>i. Amended Manual on Corporate Governance, p. 53-55, Shareholder's Benefit – Investors' Right and Protection, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p> <p>ii. Company Website, Governance Practices – Rights of Shareholders, available at : https://aboitiz.com/corporate-governance/governance-practices/rights-of-shareholders/</p>	
<p>Supplement to Recommendation 13.1</p>			
<p>1. Company's common share has one vote for one share.</p>	<p>Compliant</p>	<p>The Company's Amended By-Laws and Revised Manual mandate that all shareholders, regardless of the amount of their shareholdings, are given the right to participate in company decision-making, pursuant to the one-share one-vote policy of the Company.</p> <p>Link/reference is as follows:</p> <p>i. Amended By-Laws, p. 2: Section 5. Vote, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2020/10/05133036/BL-ABOITIZ-EQUITY-VENTURES-INC.-Amended-10.01.2020.pdf</p> <p>ii. Amended Manual on Corporate Governance, p. 53, Voting Right, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p>	

<p>2. Board ensures that all shareholders of the same class are treated equally with respect to voting rights, subscription rights and transfer rights.</p> <p><i>Provide information on all classes of shares, including their voting rights if any.</i></p>	<p>Compliant</p>	<p>Through the Company's Amended By-Laws and Revised Manual, the Board ensures that all shareholders of the same class are treated equally with respect to voting rights, subscription rights, and transfer rights.</p> <p>To protect and promote the shareholder's right to vote, the Company authorized the use of an online voting portal to allow its shareholders to participate remotely and cast their vote in absentia during the Company's ASM since 2020.</p> <p>Link/reference is as follows:</p> <p>i. Amended By-Laws, p. 2: Section 5. Vote, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2020/10/05133036/BL-ABOITIZ-EQUITY-VENTURES-INC.-Amended-10.01.2020.pdf</p> <p>ii. Amended Manual on Corporate Governance, p. 53, Voting Right, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p> <p>iii. Definitive Information Statement (20-IS), p.6-7 : Item 4. Voting Securities and Principal Holders Thereof available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/29155037/AEV-SEC-Form-2021-20-IS-Definitive-Information-Statement-03.28.2022-Full-Reportv2.pdf</p>	
<p>3. Board has an effective, secure, and efficient voting system.</p> <p><i>Provide link to voting procedure. Indicate if voting is by poll or show of hands.</i></p>	<p>Compliant</p>	<p>The Board has an effective, secure, and efficient voting system. To facilitate the Board's decision, matters submitted their approval and the proposed language of the Board resolutions are uploaded to a secured online portal (Diligent Boardbooks) within five days from the date of the</p>	

		<p>Board meeting. Once uploaded to the online portal, the Directors can review and are given the option to cast their votes online.</p> <p>The required number of votes to approve a corporate action is found in the following:</p> <p>i. Amended By-Laws – p. 4, Quorum, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2020/10/05133036/BL-ABOITIZ-EQUITY-VENTURES-INC.-Amended-10.01.2020.pdf</p> <p>ii. Board Charter, p. 8-9, Board Meetings, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133951/AEV-Board-Charter-as-of-2022-Final.pdf</p>	
<p>4. Board has an effective shareholder voting mechanisms such as supermajority or “majority of minority” requirements to protect minority shareholders against actions of controlling shareholders.</p> <p><i>Provide information on shareholder voting mechanisms such as supermajority or “majority of minority”, if any.</i></p>	Compliant	<p>The Company’s Revised Manual mandates that all shareholders should be treated equally or without discrimination. The Company abides by the requirements of the Revised Corporation Code regarding the protection of the rights of minority shareholders, including corporate actions requiring supermajority votes (2/3 of outstanding capital stock).</p> <p>To protect and promote the voting right of every shareholder, without discrimination, the Company launched its internally-developed online voting portal to allow its shareholders to participate remotely and cast their vote in absentia during the Company’s 2021 ASM.</p> <p>Link/reference is as follows:</p> <p>i. Amended By-Laws, p. 2: Section 5. Vote, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2020/10/05133036/BL-ABOITIZ-EQUITY-VENTURES-INC.-Amended-10.01.2020.pdf</p>	

		<p>ii. Amended Manual on Corporate Governance, p. 53: Voting Right, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p> <p>iii. Definitive Information Statement (20-IS), p. 6-7: Item 4. Voting Securities and Principal Holders Thereof available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/29155037/AEV-SEC-Form-2021-20-IS-Definitive-Information-Statement-03.28.2022-Full-Reportv2.pdf</p>	
<p>5. Board allows shareholders to call a special shareholders' meeting and submit a proposal for consideration or agenda item at the AGM or special meeting.</p> <p><i>Provide information on how this was allowed by board (i.e., minutes of meeting, board resolution)</i></p>	Compliant	<p>The Company's Amended By Laws allows shareholders to call a special shareholders' meeting and submit a proposal for consideration or agenda item at the ASM or special stockholders meeting.</p> <p>At any ASM or special stockholders meeting, stockholders in attendance are given the opportunity to raise and discuss matters outside of the disclosed Agenda in addition to those already indicated therein.</p> <p>Link/reference is as follows:</p> <p>i. Amended By-Laws, p. 2: Section 5. Vote, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2020/10/05133036/BL-ABOITIZ-EQUITY-VENTURES-INC.-Amended-10.01.2020.pdf</p> <p>ii. Amended Manual on Corporate Governance, p. 54, Shareholder's Benefit – Right to Information, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p>	

		<p>iii. Minutes of the 2021 Annual Stockholders Meeting, p.8 on Other Business and Adjournment, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/04/28093313/AEV-Minutes-2021-04.26.2021-Annual-Stockholders-Meeting-Final-Draft.pdf</p>	
<p>6. Board clearly articulates and enforces policies with respect to treatment of minority shareholders.</p> <p><i>Provide information or link/reference to the policies on treatment of minority shareholders</i></p>	Compliant	<p>The Company does not distinguish between stockholders' rights, whether they be a majority or a minority. All shareholders have the same rights.</p> <p>Link/reference is as follows</p> <p>i. Amended Manual on Corporate Governance, p. 53: Item B. Voting Right, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p> <p>ii. Amended By-Laws, p. 2: Section 5. Vote, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2020/10/05133036/BL-ABOITIZ-EQUITY-VENTURES-INC.-Amended-10.01.2020.pdf</p> <p>iii. Definitive Information Statement (20-IS), p. 6-7: Item 4. Voting Securities and Principal Holders Thereof available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/29155037/AEV-SEC-Form-2021-20-IS-Definitive-Information-Statement-03.28.2022-Full-Reportv2.pdf</p>	
<p>7. Company has a transparent and specific dividend policy.</p> <p><i>Provide information on or link/reference to the company's dividend Policy.</i></p>	Compliant	<p>The Company has a clear and transparent dividend policy. This is disclosed in the Operational and Financial Information section of the Annual Report, in the Information Statement and in the Report of its CFO, and disclosures on the Company's website if changes are made.</p>	

<p>Indicate if company declared dividends. If yes, indicate the number of days within which the dividends were paid after declaration. In case the company has offered scrip-dividends, indicate if the company paid the dividends within 60 days from declaration</p>		<p>For 2021, the Company declared dividends on March 5, 2021 in the amount of ₱0.91/share taken out of the unrestricted retained earnings as of December 31, 2020, to all stockholders of record as of the close of business hours on March 19, 2021, payable on March 31, 2021 or 25 days from Declaration Date.</p> <p>Link/reference is as follows:</p> <p>i. Amended Manual on Corporate Governance, p. 54, Right to Dividends, available at: https://s3-ap-southeast-1.amazonaws.com/abotizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p> <p>ii. Definitive Information Statement (20-IS), p. 155-156, Item 5. Market for Issuer's Common Equity and Related Stockholder Matters (Dividends), available at: https://s3-ap-southeast-1.amazonaws.com/abotizcom-uploads/wp-content/uploads/2022/01/29155037/AEV-SEC-Form-2021-20-IS-Definitive-Information-Statement-03.28.2022-Full-Reportv2.pdf</p> <p>iii. 2021 Cash Dividend Disclosure – https://s3-ap-southeast-1.amazonaws.com/abotizcom-uploads/wp-content/uploads/2021/01/08084835/03.05.2021-AEV-17C-Disclosure-re-Cash-Dividends-Declaration.pdf</p> <p>iv. Annual Report (SEC Form 17-A), p. 123: Right to Receive Dividends, available at: https://s3-ap-southeast-1.amazonaws.com/abotizcom-uploads/wp-content/uploads/2022/01/13155824/AEV-SEC-FORM-17-A-2021-Annual-Report-Full-Report.pdf</p> <p>v. Aboitiz 2021 Consolidated Annual and Sustainability Report, p.219: Right to Dividends, available at: https://abotizcom-uploads.s3-ap-southeast-1.amazonaws.com/public/2021+Annual+and+Sustainability+Report.pdf</p>	
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		vi. Company Website – Governance Practices – Rights of Shareholders , available at: https://aboitiz.com/corporate-governance/governance-practices/rights-of-shareholders/	
Optional: Recommendation 13.1			
<p>1. Company appoints an independent party to count and/or validate the votes at the Annual Shareholders' Meeting.</p> <p><i>Identify the independent party that counted/validated the votes at the ASM, if any.</i></p>	Compliant	<p>During the 2021 ASM, the Company appointed Luis Cañete & Company, an independent accounting firm, as the Independent Board of Election Inspectors who witnessed and verified counting of the votes. The method of counting the votes was done in accordance with the general provisions of the Revised Corporation Code by the representatives of the Office of the Corporate Secretary, who served as members of the Election Committee.</p> <p>Link/reference is as follows:</p> <p>i. Definitive Information Statement (20-IS), p. 36-37, The Method by which Votes will be Counted, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/29155037/AEV-SEC-Form-2021-20-IS-Definitive-Information-Statement-03.28.2022-Full-Reportv2.pdf</p> <p>ii. AEV Disclosure on the Appointment of the Board Election Inspectors - https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/01/08084719/03.05.2021-AEV-17C-Disclosure-Matters-Approved-by-the-Board-on-March-5-20211.pdf</p>	
Recommendation 13.2			
<p>1. Board encourages active shareholder participation by sending the Notice of Annual and Special Shareholders' Meeting with sufficient and relevant information at least 28 days before the meeting.</p>	Compliant	<p>To encourage active shareholder participation in the ASM, the Board ensures that the Notice and agenda of the ASM are released at least 28 days before the meeting.</p> <p>For the 2021 ASM, the Notice of the meeting, along with the rationale for each agenda item was released through the following:</p>	

<p><i>Indicate the number of days before the annual stockholders' meeting or special stockholders' meeting when the notice and agenda were sent out</i></p> <p><i>Indicate whether shareholders' approval of remuneration or any changes therein were included in the agenda of the meeting.</i></p> <p><i>Provide link to the Agenda included in the company's Information Statement (SEC Form 20-IS)</i></p>	<div></div> <div><div>1. Company Disclosure to the SEC, PSE, and PDEX on March 8, 2021, or 49 days from April 26, 2021.</div><div>2. Uploaded to the Company's Website on March 8, 2021, or 49 days from April 26, 2021.</div><div>3. Published in three newspapers of general circulation on March 24-25, 2021.</div></div> <div>During the 2021 ASM, the shareholders approved the following increase in the per diems of the Chairman of the Board and the Committee Chairmen:</div> <table><tr><th rowspan="2">Type of Meeting</th><th colspan="2">Chairman of the Board</th></tr><tr><th>From</th><th>To</th></tr><tr><td>Board Meeting</td><td>₱200,000.00</td><td>₱225,000.00</td></tr><tr><th rowspan="2">Type of Meeting</th><th colspan="2">Committee Chairmen</th></tr><tr><th>From</th><th>To</th></tr><tr><td>Board Committee (Except Audit Committee)</td><td>₱130,000.00</td><td>₱150,000.00</td></tr><tr><td>Audit Committee</td><td>₱130,000.00</td><td>₱200,000.00</td></tr></table> <div>Link/reference is as follows:</div> <div><div>i. AEV Disclosure on Notice and Agenda of ASM, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/01/08084627/03.05.2021-AEV-17C-Disclosure-Notice-and-Agenda-of-2021-ASM.pdf</div><div>ii. Definitive Information Statement (20-IS), p.4: Notice and Agenda of Annual Meeting of Stockholders, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/29155037/AEV-SEC-Form-2021-20-IS-Definitive-Information-Statement-03.28.2022-Full-Reportv2.pdf</div></div>	Type of Meeting	Chairman of the Board		From	To	Board Meeting	₱200,000.00	₱225,000.00	Type of Meeting	Committee Chairmen		From	To	Board Committee (Except Audit Committee)	₱130,000.00	₱150,000.00	Audit Committee	₱130,000.00	₱200,000.00	
Type of Meeting	Chairman of the Board																				
	From	To																			
Board Meeting	₱200,000.00	₱225,000.00																			
Type of Meeting	Committee Chairmen																				
	From	To																			
Board Committee (Except Audit Committee)	₱130,000.00	₱150,000.00																			
Audit Committee	₱130,000.00	₱200,000.00																			

		iii. Company Website , 2021 ASM Page - http://aboitiz.com/investor-relations/annual-stockholders-meeting	
Supplemental to Recommendation 13.2			
1. Company's Notice of Annual Stockholders' Meeting contains the following information:	Compliant	The Company's Notice of ASM contains the following information:	
a. The profiles of directors (i.e., age, academic qualifications, date of first appointment, experience, and directorships in other listed companies)	Compliant	(a) For the Profiles of Directors, see: i. Definitive Information Statement (20-IS) , p. 10-15, Item 5: Directors and Executive Officers, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/29155037/AEV-SEC-Form-2021-20-IS-Definitive-Information-Statement-03.28.2022-Full-Reportv2.pdf	
b. Auditors seeking appointment/re-appointment	Compliant	(b) For the auditor seeking re-appointment, see: i. Definitive Information Statement (20-IS) , p.4, Notice and Agenda; and pp.195-197, Explanation Of Agenda Items Requiring Stockholders' Approval, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/29155037/AEV-SEC-Form-2021-20-IS-Definitive-Information-Statement-03.28.2022-Full-Reportv2.pdf ii. AEV Disclosure on Notice and Agenda of ASM , available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/01/08084627/03.05.2021-AEV-17C-Disclosure-Notice-and-Agenda-of-2021-ASM.pdf	
c. Proxy documents	Compliant	(c) A copy of a sample proxies (individual, corporate, PCD participants) were attached to the 2021 Definitive Information Statements distributed to the stockholders. Sample proxies are also available at the Company Website at: https://aboitiz.com/investor-relations/annual-stockholders-meeting/	

Optional: Recommendation 13.2			
<p>1. Company provides rationale for the agenda items for the annual stockholders meeting</p> <p><i>Provide link or reference to the rationale for the agenda items</i></p>	Compliant	<p>The Company provides a rationale for the agenda items for the ASM. Each resolution for approval relates to only one agenda item, with a brief rationale or explanation for its inclusion in the ASM. The Company does not include any additional and unannounced agenda item in the ASM.</p> <p>In 2021, the Company posted the Notice and Agenda together with the rationale on its website and disclosed the same with the SEC, PSE, and PDEx on March 8, 2021. The Notice and Agenda were also published in 3 newspapers of general circulation on March 24 & 25, 2021.</p> <p>Links/references are as follows:</p> <p>i. AEV Disclosure on the Notice and Agenda of the ASM - https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/01/08084627/03.05.2021-AEV-17C-Disclosure-Notice-and-Agenda-of-2021-ASM.pdf</p> <p>ii. Definitive Information Statement (20-IS), p.4, Notice and Agenda; p. 195-197, Explanation Of Agenda Items Requiring Stockholders' Approval available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/29155037/AEV-SEC-Form-2021-20-IS-Definitive-Information-Statement-03.28.2022-Full-Reportv2.pdf</p>	
Recommendation 13.3			
<p>1. Board encourages active shareholder participation by making the result of the votes taken during the most recent Annual or Special Shareholders' Meeting publicly available the next working day.</p> <p><i>Provide information or reference to a document containing information on all relevant questions</i></p>	Compliant	<p>Results of the votes taken during the Annual Stockholders' Meeting, as verified by the Independent Board of Election Inspectors, were immediately flashed to the stockholders after the annual stockholders' meeting adjourned. Copies of the voting tally sheet, as confirmed by the board of election inspectors, are immediately uploaded to the Company's website by the next business day.</p>	

<p><i>raised and answers during the ASM and special meeting and the results of the vote taken during the most recent ASM/SSM.</i></p>		<p>Link/reference is as follows:</p> <p>i. 2021 ASM Minutes , posted in the Company's website on April 27, 2021, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/04/28093313/AEV-Minutes-2021-04.26.2021-Annual-Stockholders-Meeting-Final-Draft.pdf</p> <p>ii. ASM Quorum and Summary of Resolutions Approved (Posted April 26, 2021) - https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/04/27172844/AEV-ASM-Registration-Summary-of-Votes-April-26-2021.pdf</p> <p>iii. Company Website – https://aboitiz.com/investor-relations/annual-stockholders-meeting/</p>	
<p>2. Minutes of the Annual and Special Shareholders' Meetings were available on the company website within five business days from the end of the meeting.</p> <p><i>Provide link to minutes of meeting in the company website.</i></p> <p><i>Indicate voting results for all agenda items, including the approving, dissenting and abstaining votes.</i></p> <p><i>Indicate also if the voting on resolutions was by poll.</i></p> <p><i>Include whether there was opportunity to ask question and the answers given, if any</i></p>	<p>Compliant</p>	<p>The Minutes of the 2021 ASM were uploaded to the Company's website on April 27, 2020 one day after the ASM.</p> <p>Results of the votes taken during the 2021 ASM, as verified by the Independent Board of Election Inspectors, were immediately flashed to the stockholders after the adjournment of the ASM. Copies of the voting tally sheet, as confirmed by the Independent Board of Election Inspectors, were uploaded to the company's website on the following day after the ASM.</p> <p>The stockholders had the opportunity to ask questions.</p> <p>Links/references are as follows:</p> <p>i. 2021 ASM Minutes , posted in the Company's website on April 27, 2021, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/04/28093313/AEV-Minutes-2021-04.26.2021-Annual-Stockholders-Meeting-Final-Draft.pdf</p>	

		<p>ii. ASM Quorum and Summary of Resolutions Approved (Posted April 26, 2021) - https://s3-ap-southeast-1.amazonaws.com/abotizcom-uploads/wp-content/uploads/2021/04/27172844/AEV-ASM-Registration-Summary-of-Votes-April-26-2021.pdf</p> <p>iii. Company Website – https://abotiz.com/investor-relations/annual-stockholders-meeting/</p>	
Supplement to Recommendation 13.3			
1. Board ensures the attendance of the external auditor and other relevant individuals to answer shareholders questions during the ASM and SSM.	Compliant	<p>The Company's External Auditor attended the 2021 ASM.</p> <p>Link/reference is as follows:</p> <p>i. 2021 ASM Minutes https://s3-ap-southeast-1.amazonaws.com/abotizcom-uploads/wp-content/uploads/2021/04/28093313/AEV-Minutes-2021-04.26.2021-Annual-Stockholders-Meeting-Final-Draft.pdf</p>	
Recommendation 13.4			
<p>1. Board makes available, at the option of a shareholder, an alternative dispute mechanism to resolve intra-corporate disputes in an amicable and effective manner.</p> <p><i>Provide details of the alternative dispute resolution made available to resolve intra-corporate disputes</i></p>	Compliant	<p>The Company's Revised Manual authorizes that the Board may adopt the rules and procedures set forth under Republic Act No. 9285, otherwise known as the Alternative Dispute Resolution Act of 2004, as an alternative means to amicably and fairly settle such disputes, conflicts, or differences, in order to ease the tedious process of court litigation.</p>	
<p>2. The alternative dispute mechanism is included in the company's Manual on Corporate Governance.</p> <p><i>Provide link/reference to where it is found in the Manual on Corporate Governance</i></p>	Compliant	<p>See:</p> <p>Amended Manual on Corporate Governance, p. 11-15: https://s3-ap-southeast-1.amazonaws.com/abotizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p>	
Recommendation 13.5			
1. Board establishes an Investor Relations Office (IRO) to ensure constant engagement with its shareholders.	Compliant	The Company's Investor Relations Officer who ensures constant engagement with shareholders. The Company's Governance and Compliance Team also makes itself	

		<p>available to shareholders to address any questions or concerns.</p> <p>In 2021, the Company's Investor Relations Officer is:</p> <ol style="list-style-type: none"> 1. Name of the person – Francisco Victor "Judd" Salas 2. Telephone number – (632) 8886-2702/8886-2423 3. Fax number - (632) 8817-3560 4. E-mail address: ir@aboitiz.com <p>Links/references are as follows:</p> <p>i. Company Website – https://aboitiz.com/investor-relations/annual-stockholders-meeting/</p>	
<p>2. IRO is present at every shareholder's meeting.</p> <p><i>Indicate if the IRO was present during the ASM.</i></p>	Compliant	<p>The Company's Investor Relations Officer, Mr. Francisco "Judd" Salas attends every shareholders meeting, including the 2021 ASM.</p> <p>See:</p> <p>2021 ASM Minutes - https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/04/28093313/AEV-Minutes-2021-04.26.2021-Annual-Stockholders-Meeting-Final-Draft.pdf</p>	
Supplemental Recommendations to Principle 13			
<p>1. Board avoids anti-takeover measures or similar devices that may entrench ineffective management or the existing controlling shareholder group</p> <p><i>Provide information on how anti-takeover measures or similar devices were avoided by the board, if any.</i></p>	Compliant	<p>The Board of Directors has not instituted any anti-takeover measures. The shares of the Company are available for purchase at the Philippine Stock Exchange at prevailing market prices.</p> <p>See:</p> <p>PSE EDGE Website, available at: http://edge.pse.com.ph/companyDisclosures/form.do?company_id=16</p>	
<p>2. Company has at least thirty percent (30%) public float to increase liquidity in the market.</p>	Compliant	<p>The Company's Public Float as of December 31, 2021 is 47.23%.</p>	

		<p>See:</p> <p>AEV Disclosure on Public Ownership Report as of December 31, 2021, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/24155621/AEV-Public-Ownership-Report-as-of-12.31.20211.pdf</p>	
Optional: Principle 13			
<p>1. Company has policies and practices to encourage shareholders to engage with the company beyond the Annual Stockholders' Meeting</p> <p><i>Disclose or provide link/reference to policies and practices to encourage shareholders' participation beyond ASM</i></p>	Compliant	<p>The Company has an Investor Relations Officer who ensures constant engagement with shareholders.</p> <p>In order to engage the Company's shareholders beyond the ASM, the Company also has a dedicated Shareholder Relations Officer to respond to address any issues and concerns. The contact details of the Shareholders Relation Officer is as follows:</p> <p>Name: Marinel E. Mangubat Email: marinel.mangubat@aboitiz.com Contact Details: 032 8886 1757</p> <p>In addition, the Company has a dedicated portals to address or accommodate any shareholder requests.</p> <p>(i) Shareholder Online Request Portal, available at: https://aboitiz.com/contact-us/shareholders-online-request/</p> <p>(ii) Contact Us page, available at: https://aboitiz.com/contact-us</p> <p>(iii) AboitizEyes, available at: https://aboitizeyes.aboitiz.com/</p> <p>Lastly, the Company launched its sustainability microsite as an avenue to communicate its ESG initiatives to its various</p>	

		stakeholders. The Company's sustainability microsite is available at: https://sustainability.aboitiz.com/	
<p>2. Company practices secure electronic voting in absentia at the Annual Shareholders' Meeting.</p> <p><i>Disclose the process and procedure for secure electronic voting in absentia, if any.</i></p>	Compliant	<p>On October 1, 2020, the SEC approved the amendments to Article I Sections 4, 5, and 6, of the Company's Amended By-Laws allowing the shareholders to participate remotely and cast their votes <i>in absentia</i> at any shareholders meeting.</p> <p>On October 1, 2020, the SEC approved the amendments to Article I Sections 4, 5, and 6, of the Company's Amended By-Laws allowing the shareholders to participate remotely and cast their votes in absentia at any shareholders meeting.</p> <p>Links/references are as follows:</p> <p>i. Definitive Information Statement (20-IS), p.244, Annex E - Requirements and Procedure for Voting and Participation in the 2022 ASM, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/01/29155037/AEV-SEC-Form-2021-20-IS-Definitive-Information-Statement-03.28.2022-Full-Reportv2.pdf</p> <p>ii. Company website, 2021 Annual Stockholders Meeting, available at : https://aboitiz.com/investor-relations/annual-stockholders-meeting/</p> <p>iii. Amended By Laws, pp. 1-2 Article I Sections 4 and 5, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2020/10/05133036/BL-ABOITIZ-EQUITY-VENTURES-INC.-Amended-10.01.2020.pdf</p>	
Duties to Stakeholders			
Principle 14: The rights of stakeholders established by law, by contractual relations and through voluntary commitments must be respected. Where stakeholders' rights and/or interests are at stake, stakeholders should have the opportunity to obtain prompt effective redress for the violation of their rights.			
Recommendation 14.1			

<p>1. Board identifies the company's various stakeholders and promotes cooperation between them and the company in creating wealth, growth and sustainability.</p> <p>. <i>Identify the company's shareholder and provide information or reference to a document containing information on the company's policies and programs for its stakeholders</i></p>	<p>Compliant</p>	<p>The Company follows a three-step process to identify, understand, and engage its stakeholders to ensure that the Company lives by its mission to create long term value for all its stakeholders.</p> <p>Key stakeholders include: (i) team leaders and team members who work toward achieving business strategies; (ii) host communities of the companies and business units; (iii) local government units that support and host the Group's businesses; (iv) regulators of the businesses; (v) the suppliers and contractors who are the Company's partners in growth; and (vi) customers whom the Company serves.</p> <p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance, p. 53-55 to 50, Shareholder's Benefit, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p> <p>ii. Aboitiz 2021 Consolidated Annual and Sustainability Report, p.155, Key Dialogue Channel for Stakeholders, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2021+Annual+and+Sustainability+Report.pdf</p>	
<p>Recommendation 14.2</p>			
<p>1. Board establishes clear policies and programs to provide a mechanism on the fair treatment and protection of stakeholders.</p> <p><i>Identify policies and programs for the protection and fair treatment of company's stakeholders</i></p>	<p>Compliant</p>	<p>The Group's Purpose Statement: <i>"Guided by our core values, we drive change for a better world by advancing business and communities and creating long term value for our stakeholders"</i> shows the importance that the Aboitiz Group puts in its stakeholders. The Company's business model is anchored on sustainable growth of its businesses with full engagement of their stakeholders.</p> <p>Link/reference is as follows:</p>	

		<p>i Code of Ethics and Business Conduct, p.3, Commitment to our Stakeholders, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/08/05133704/5.1-AEV_Aboitiz-Code-of-Ethics-and-Business-Conduct.pdf</p> <p>ii. Amended Manual on Corporate Governance, p. 53-55, Shareholder's Benefit, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p>	
Recommendation 14.3			
<p>1. Board adopts a transparent framework and process that allow stakeholders to communicate with the company and to obtain redress for the violation of their rights.</p> <p><i>Provide the contact details (i.e., name of contact person, dedicated phone number or e-mail address, etc.) which stakeholders can use to voice their concerns and/or complaints for possible violation of their rights.</i></p> <p><i>Provide information on whistleblowing policy, practices and procedures for stakeholders</i></p>	Compliant	<p>The Company's Whistleblowing Policy and portal allows all stakeholders to report and seek redress for wrongdoings and unethical practices. The whistleblowing hotline and portal are easily accessible at the Company's website.</p> <p>The Whistleblowing Policy ensures that the whistleblower may file an anonymous report. and submit it to any or all of the following officers: Chairman of the Board, President, Chief Executive Officer, Lead Independent Director, Chief Compliance Officer, and Group Internal Audit Head.</p> <p>Links/references are as follows:</p> <p>i. Whistleblowing Hotline - https://aboitiz.com/contact-us/whistleblowing-hotline/</p> <p>ii. Contact Us - https://aboitiz.com/contact-us</p> <p>iii. Whistle-blowing Policy, available at : https://s3-ap-southeast-1.amazonaws.com/aboitizsite-mediafiles/wp-content/uploads/2018/11/12131122/aboitiz-whistleblowing.pdf</p> <p>iv. Shareholder's Online Request Form - https://aboitiz.com/contact-us/shareholders-online-request/</p>	

Supplement to Recommendation 14.3			
<p>1. Company establishes an alternative dispute resolution system so that conflicts and differences with key stakeholders is settled in a fair and expeditious manner.</p> <p><i>Provide information on the alternative dispute resolution system established by the company.</i></p>	Compliant	<p>The Company's Revised Manual authorized the Board to establish and maintain an alternative dispute resolution system that can amicably settle disputes, conflicts, or differences between the Company and its shareholders, between shareholders. and between the Company and third parties, including the regulatory authorities. To this end, the Company may adopt the rules and procedures set forth under Republic Act No. 9285, otherwise known as the Alternative Dispute Resolution Act of 2004, as an alternative means to amicably and fairly settle such disputes, conflicts, or differences, in order to ease the tedious process of court litigation.</p> <p>See:</p> <p>Amended Manual on Corporate Governance, pp. 11-15: Duties and Responsibilities of the Board, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p>	
Additional Recommendations to Principle 14			
<p>1. Company does not seek any exemption from the application of a law, rule or regulation especially when it refers to a corporate governance issue. If an exemption was sought, the company discloses the reason for such action, as well as presents the specific steps being taken to finally comply with the applicable law, rule or regulation.</p> <p><i>Disclose any requests for exemption by the company and the reason for the request.</i></p>	Compliant	<p>The Company has not sought any exemption from the application of a law, rule or regulation especially when it refers to a corporate governance issue.</p> <p>The Company's commitment to good corporate governance is a necessary component of what constitutes sound strategic business management.</p> <p>See:</p> <p>Code of Ethics and Business Conduct - https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/08/05133704/5.1-AEV_Aboitiz-Code-of-Ethics-and-Business-Conduct.pdf</p>	

<p>2. Company respects intellectual property rights.</p> <p><i>Provide specific instances, if any.</i></p>	<p>Compliant</p>	<p>The Company's Code of Ethics mandates every team member to respect the intellectual and other property rights owned by the Group, its customers or shareholders.</p> <p>See:</p> <p>Code of Ethics and Business Conduct - Proprietary and Confidential Information, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/08/05133704/5.1-AEV_Aboitiz-Code-of-Ethics-and-Business-Conduct.pdf</p>	
<p>Optional: Principle 14</p>			
<p>1. Company discloses its policies and practices that address customers' welfare</p> <p><i>Identify policies, programs and practices that address customers' welfare or provide link/reference to a document containing the same.</i></p>	<p>Compliant</p>	<p>The Company's policies on customer welfare are embodied in the Code of Ethics.</p> <p>Link/reference is as follows:</p> <p>i. Code of Ethics and Business Conduct, pp. 2-3: Commitment to our Stakeholders: Dealing with Clients, Suppliers, Business Partners and the Public, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/08/05133704/5.1-AEV_Aboitiz-Code-of-Ethics-and-Business-Conduct.pdf</p> <p>ii. Whistleblowing Hotline – https://aboitiz.com/contact-us/whistleblowing-hotline/</p> <p>iii. Contact Us – https://aboitiz.com/contact-us/</p> <p>iv. Whistle-blowing Policy, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizsite-mediafiles/wp-content/uploads/2018/11/12131122/aboitiz-whistleblowing.pdf</p> <p>v. Shareholder's Online Request Form - https://aboitiz.com/contact-us/shareholders-online-request/</p>	

<p>2. Company discloses its policies and practices that address supplier/contractor selection procedures</p> <p><i>Identify policies, programs and practices that address supplier/contractor selection procedures or provide link/reference to a document containing the same.</i></p>	<p>Compliant</p>	<p>The Company's Code of Ethics provides guidance on supplier/contractor selection process. The Code is disclosed in the Company's website.</p> <p>See:</p> <p>Code of Ethics and Business Conduct, pp. 2-3: Commitment to our Stakeholders: Dealing with Clients, Suppliers, Business Partners and the Public, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/08/05133704/5.1-AEV_Aboitiz-Code-of-Ethics-and-Business-Conduct.pdf</p>	
<p>Encouraging employees' participation</p>			
<p>Principle 15: A mechanism for employee participation should be developed to create a symbiotic environment, realize the company's goals and participate in its corporate governance processes.</p>			
<p>Recommendation 15.1</p>			
<p>1. Board establishes policies, programs and procedures that encourage employees to actively participate in the realization of the company's goals and in its governance.</p> <p><i>Provide information on or link/reference to company policies, programs and procedures that encourage employee participation.</i></p>	<p>Compliant</p>	<p>One of the strategic pillars of the Company - Build Human Capital – is a recognition of the important role that employees, or “team members” as they are referred to, play in the realization of the Company's goals. The Company recognizes that attracting, optimizing, and retaining top caliber professionals is crucial to the Company's success. Because of this, there are a number of policies and programs developed to ensure that team members are actively engaged and invested in the Company's success. These include activities that address an individuals' needs – to give back, to grow, to belong, and to contribute.</p> <p>Links/references are as follows:</p> <p>i. Code of Ethics and Business Conduct – pp. 2-3, Commitment to our Stakeholders: Dealing with Clients, Suppliers, Business Partners and the Public, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/08/05133704/5.1-AEV_Aboitiz-Code-of-Ethics-and-Business-Conduct.pdf</p>	

		ii. Aboitiz 2021 Consolidated Annual and Sustainability Report , p.155, Key Dialogue Channel for Stakeholders, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2021+Annual+and+Sustainability+Report.pdf	
Supplement to Recommendation 15.1			
<p>1. Company has a reward/compensation policy that accounts for the performance of the company beyond short-term financial measures.</p> <p><i>Disclose if company has in place a merit-based performance incentive mechanism such as an employee stock option plan (ESOP) or any such scheme that awards and incentivizes employees, at the same time aligns their interests with those of the shareholders.</i></p>	Compliant	<p>The Company rewards its team members with annual merit increase and productivity bonuses, depending on the performance of the Company and the individual. The Company offers not only statutory benefits but also additional internal benefit programs to enhance the quality of life of its employees.</p> <p>The Company has a well-developed performance scorecard, which includes financial and non-financial targets, and to which different business groups, business units, departments and individual's annual plans are developed and aligned to. These plans, which are all aligned to support the Company's mission, are presented to management every September and to the Board every November. These signed-off plans are then regularly reviewed on all levels.</p> <p>See:</p> <p>Aboitiz 2021 Consolidated Annual and Sustainability Report, pp. 185-195, Talent Management, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2021+Annual+and+Sustainability+Report.pdf</p>	
<p>2. Company has policies and practices on health, safety and welfare of its employees.</p> <p><i>Disclose and provide information on policies and practices on health, safety and welfare of employees. Include statistics and data, if any.</i></p>	Compliant	<p>The Company has a number of policies and programs to address the health, safety and welfare of the employees which are aligned with the government mandates.</p> <p>Links/references are as follows:</p>	

		<p>i. Aboitiz 2021 Consolidated Annual and Sustainability Report, pp.185-195, Talent Management, available at:https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2021+Annual+and+Sustainability+Report.pdf</p> <p>ii. Code of Ethics and Business Conduct, p.2: Commitment to Each Other: Dealing with Team Members, available at : https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/08/05133704/5.1-AEV_Aboitiz-Code-of-Ethics-and-Business-Conduct.pdf</p>	
<p>3. Company has policies and practices on training and development of its employees.</p> <p><i>Disclose and provide information on policies and practices on training and development of employees.</i></p> <p><i>Include information on any training conducted or attended.</i></p>	Compliant	<p>The Company's philosophy in talent development is based on the individual needs of the team members based on one's current and foreseeable future role. The Company has a refreshed learning program called the Aboitiz Academy which entails a blended learning combination of formal classroom training, on-the-job training coaching and mentoring, and e-learning. The Aboitiz Academy has core programs which are mandatory and should be taken by the team members depending on their level and years of service with the Company.</p> <p>In addition to the core programs, the Company also offers elective programs consisting of business, finance and management programs. The Company also partners with online learning platforms such as LinkedIn Learning, Coursera, and ExecOnline to provide practical and higher-level training programs for the team members.</p> <p>See:</p> <p>Aboitiz 2021 Consolidated Annual and Sustainability Report, pp.185-195, Talent Management, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2021+Annual+and+Sustainability+Report.pdf</p>	
Recommendation 15.2			

<p>1. Board sets the tone and makes a stand against corrupt practices by adopting an anti-corruption policy and program in its Code of Conduct.</p> <p><i>Identify or provide link/reference to the company's policies, programs and practices on anti-corruption</i></p>	<p>Compliant</p>	<p>The Company's policy on anti-bribery and corruption is included in its Code of Ethics.</p> <p>In support of this mandate, AEV adopted new guidelines to combat bribery and corruption in 2021. The guidelines provided measures and protocols to complement existing business processes, monitor compliance or deviations from the Codes, and prohibit bribery and corruption.</p> <p>Links/references are as follows:</p> <p>i. Code of Ethics and Business Conduct, p.3: Bribery and Corruption, available at : https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/08/05133704/5.1-AEV_Aboitiz-Code-of-Ethics-and-Business-Conduct.pdf</p> <p>ii. Aboitiz 2021 Consolidated Annual and Sustainability Report, pp.213-217, Compliance with Key Governance Policies, available at: https://aboitizcom-uploads.s3-ap-southeast-1.amazonaws.com/public/2021+Annual+and+Sustainability+Report.pdf</p> <p>iii. Company Website – Anti-Corruption Policy, available at: https://aboitiz.com/corporate-governance/policies-protocols/</p>	
<p>2. Board disseminates the policy and program to employees across the organization through trainings to embed them in the company's culture.</p> <p><i>Identify how the board disseminated the policy and program to employees across the organization</i></p>	<p>Compliant</p>	<p>The Company's HR Team is responsible for disseminating the contents of the Code to existing and new Directors, Corporate Officers, and employees through the new hires' orientation, onboarding sessions, and other training, and by making the Code and other policies available in the Company portal for easy access.</p> <p>The Company's Code was part of the Aboitiz Academy Core Program as a mandatory course to be taken by all team members on an annual basis. An e-learning course on the Code was developed and launched to promote self-paced</p>	

		<p>and self-driven learning. After taking the course, team members are required to renew their personal commitment to the Code.</p> <p>All team members are mandated to review and renew their personal commitment to the Code of Ethics on an annual basis.</p> <p>Links/references are as follows:</p> <p>i. Code of Ethics and Business Conduct, p.6: Enforcement and Administration of the Code , available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/08/05133704/5.1-AEV_Aboitiz-Code-of-Ethics-and-Business-Conduct.pdf</p> <p>ii. Amended Manual on Corporate Governance, p. 50-51: Communication Process, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p>	
Supplement to Recommendation 15.2			
<p>1. Company has clear and stringent policies and procedures on curbing and penalizing employee involvement in offering, paying and receiving bribes.</p> <p><i>Identify or provide link/reference to the company policy and procedures on penalizing employees involved in corrupt practices.</i></p> <p><i>Include any finding of violations of the company policy.</i></p>	Compliant	<p>The Company's policy on anti-bribery and corruption is found in the Code of Ethics, which also contains the steep penalties for violations. The Board of Directors approved the Whistleblowing Policy in 2017, which allows any person to report any wrongdoing through the internal portal, AGORA 2.0, or even through the dedicated Whistleblowing Portal available at the Company's website.</p> <p>In 2021, the Company amended its Code of Ethics to strengthen each company's commitment to sustainability principles, and further elaborate the company's commitment to its stakeholders, particularly on anti-bribery and anti-corruption, trade compliance, and anti-money laundering. Related guidelines on anti-corruption, gift, meals, and entertainment, and business partner due</p>	

		<p>diligence were also approved by senior management to operationalize the amendments to the Code of Ethics.</p> <p>The Aboitiz Group is likewise set to roll out a new externally-managed whistleblowing portal that has multiple language capabilities for website intake. It also has a toll-free hotline to encourage team members, team leaders, and third parties to report suspected or an actual violation of the Revised Manual, the Code of Ethics, company policies, and other illegal conducts.</p> <p>Links/references are as follows:</p> <p>i. Code of Ethics and Business Conduct, p. 6-7:Enforcement and Administration of the Code, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2021/08/05133704/5.1-AEV_Aboitiz-Code-of-Ethics-and-Business-Conduct.pdf</p> <p>ii. Aboitiz 2021 Consolidated Annual and Sustainability Report, pp.213-217, Compliance with Key Governance Policies, available at: https://aboitizcom-uploads.s3-ap-southeast-1.amazonaws.com/public/2021+Annual+and+Sustainability+Report.pdf</p>	
Recommendation 15.3			
<p>1. Board establishes a suitable framework for whistleblowing that allows employees to freely communicate their concerns about illegal or unethical practices, without fear of retaliation</p> <p><i>Disclose or provide link/reference to the company whistle-blowing policy and procedure for employees.</i></p> <p><i>Indicate if the framework includes procedures to protect the employees from retaliation.</i></p>	Compliant	<p>The Board of Directors approved the Whistleblowing Policy in 2017, which allows employees to report any concerns about illegal or unethical practices, without fear of retaliation, through the internal portal, AGORA 2.0, and even through the Company website. The Whistleblowing Policy ensures that the whistleblower may file an anonymous report and submit it to any or all of the following officers: Chairman of the Board, President, Chief Executive Officer, Lead Independent Director, Chief Compliance Officer, and Group Internal Audit Head.</p>	

<p><i>Provide contact details to report any illegal or unethical behavior.</i></p>		<p>The Aboitiz Group is likewise set to roll out a new externally-managed whistleblowing portal that has multiple language capabilities for website intake. It also has a toll-free hotline to encourage team members, team leaders, and third parties to report suspected or an actual violation of the Revised Manual, the Code of Ethics, company policies, and other illegal conducts.</p> <p>To further support the Whistleblowing Policy, management approved the Investigation Standard Operating Procedure (SOP). The SOP outlines the protocols in handling reports on suspected or actual violations of the Codes and other company policies, received via the whistleblowing platform or through other channels.</p> <p>The SOP defines the reporting lines and escalation process to ensure appropriate management action and monitoring, and the protection of the whistleblower from possible reprisals or retaliation.</p> <p>Links/references are as follows:</p> <p>i. AEV Whistleblowing Policy, available at, https://s3-ap-southeast-1.amazonaws.com/abotizsite-mediafiles/wp-content/uploads/2018/11/12131122/abotiz-whistleblowing.pdf</p> <p>ii. Company Website - Whistleblowing Hotline available at: https://abotiz.com/contact-us/whistleblowing-hotline/</p> <p>iii. Aboitiz 2021 Consolidated Annual and Sustainability Report, pp. 213-217: Key Company Policies, available at: https://abotizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2021+Annual+and+Sustainability+Report.pdf</p> <p>iv. Please see Annex “B” (Screenshot of Whistleblowing Portal)</p>	
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<p>2. Board establishes a suitable framework for whistleblowing that allows employees to have direct access to an independent member of the Board or a unit created to handle whistleblowing concerns.</p>	<p>Compliant</p>	<p>Under the Whistleblowing Policy, the whistleblower has the option to file his report to any, or all of the following: Lead Independent Director, Chairman of the Board, President and CEO, Chief Compliance Officer, or Group Internal Audit Head.</p> <p>Links/references are as follows:</p> <p>i. AEV Whistleblowing Policy, available at, http://aboitiz.com/uploads/default/files/ebe9d2855d208d41f33a819c73927b8f.pdf</p> <p>ii. Whistleblowing Hotline at the Company website https://aboitiz.com/contact-us/whistleblowing-hotline/</p> <p>iii. Please see Annex “B” (Screenshot of Whistleblowing Portal)</p>	
<p>3. Board supervises and ensures the enforcement of the whistleblowing framework.</p> <p><i>Provide information on how the board supervised and ensured enforcement of the whistleblowing framework, including any incident of whistleblowing</i></p>	<p>Compliant</p>	<p>The Board of Directors, though the Board ESCG Committee, supervises and ensures the enforcement of the Company’s whistleblowing policy and procedures. A summary of the reports received via the whistleblowing portal is part of the regular agenda of the Board ESCG Committee meeting.</p> <p>The Board of Directors, through the Board Audit Committee also oversees and periodically reviews the whistleblowing procedures in place.</p> <p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance, p. 35: Internal Controls (Board Audit Committee), available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p> <p>ii. AEV Whistleblowing Policy, available at, https://s3-ap-southeast-1.amazonaws.com/aboitizsite-mediafiles/wp-</p>	

		content/uploads/2018/11/12131122/aboitiz-whistleblowing.pdf iii. Whistleblowing Hotline at the Company website , available at: https://aboitiz.com/contact-us/whistleblowing-hotline/	
Duties to Stakeholders			
Principle 16: The company should be socially responsible in all its dealings with the communities where it operates. It should ensure that its interactions serve its environment and stakeholders in a positive and progressive manner that is fully supportive of its comprehensive and balanced development.			
Recommendation 16.1			
1. Company recognizes and places importance on the interdependence between business and society, and promotes a mutually beneficial relationship that allows the company to grow its business, while contributing to the advancement of the society where it operates. <i>Provide information or reference to a document containing information on the company's community involvement and environment-related programs.</i>	Compliant	<p>The Company's commitment to growing the business together with advancement of the society is evident in its purpose – Advancing Business and Communities. The Company is committed to strike a balance between economic growth and social development, and environmental stewardship in the conduct of its business. To this end, the Company has identified its stakeholders in the communities where its businesses operate to implement programs that promote environmental preservation as well as social and economic development.</p> <p>Through the Aboitiz Foundation, Inc., the Aboitiz Group is pursuing concrete projects to fulfill eight out of the 17 United Nations' Sustainable Development Goals, namely: no poverty, zero hunger, good health and well-being, quality education, responsible production & consumption, climate change, life below water, and life on land.</p> <p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance, p. 50: Sustainability Policy, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p> <p>ii. Aboitiz 2021 Consolidated Annual and Sustainability Report, pp.108-123, Corporate Social Responsibility,</p>	

		<p>available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2021+Annual+and+Sustainability+Report.pdf</p> <p>iii. See other projects of the Aboitiz Foundation, Inc. at www.aboitizfoundation.org</p> <p>iv. Company Website, Sustainability at Aboitiz and Our Sustainability Framework, available at: https://aboitiz.com/sustainability/sustainability-at-aboitiz/</p>	
Optional: Principle 16			
<p>1. Company ensures that its value chain is environmentally friendly or is consistent with promoting sustainable development</p> <p><i>Identify or provide link/reference to policies, programs and practices to ensure that its value chain is environmentally friendly or is consistent with promoting sustainable development.</i></p>	Compliant	<p>The Company ensures that its value chain is environmentally friendly and is consistent with promoting sustainable development.</p> <p>The Company's key performance indicators are aligned with the United Nations Sustainable Development Goals. This demonstrates the Company's commitment to contribute to the solutions to poverty reduction, education, climate change, responsible consumption, disaster preparedness, technological innovation, and institutional partnering to achieve these goals.</p> <p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance, p. 50, Sustainability Policy, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf</p> <p>ii. Aboitiz 2021 Consolidated Annual and Sustainability Report, pp.134 , Management Approach, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2021+Annual+and+Sustainability+Report.pdf</p>	

		<p>iii. Board ESCG Charter, p. 2, Duties and Responsibilities of the Committee, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/18133954/AEV-ESCG-Committee-Charter-as-of-2022-Final.pdf</p> <p>iv. Company Website, Sustainability and CSR, available at: https://aboitiz.com/sustainability/sustainability-at-aboitiz/</p>	
<p>2. Company exerts effort to interact positively with the communities in which it operates</p> <p><i>Identify or provide link/reference to policies, programs and practices to interact positively with the communities in which it operates.</i></p>	Compliant	<p>The Company exerts efforts to interact positively with the communities in which it operates. The Aboitiz Group is known for its programs and projects designed to benefit its host communities. It aims to be a neighbor of choice by engaging in projects that benefit the host community beyond payment of taxes.</p> <p>Aboitiz Foundation Inc., is the corporate foundation of the Aboitiz Group which implements the programs on education, enterprise development, environment and health and well-being in communities where Aboitiz companies operate.</p> <p>Links/references are as follows:</p> <p>i. Aboitiz 2021 Consolidated Annual and Sustainability Report, pp.108-123, Corporate Social Responsibility, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/12150501/AEV-Amended-CG-Manual-2022-Amendments-May-3-2022.pdf</p> <p>ii. See other projects of the Aboitiz Foundation, Inc. at www.aboitizfoundation.org</p> <p>iii. Amended Manual on Corporate Governance, p. 50, Sustainability Policy, available at: https://s3-ap-southeast-1.amazonaws.com/aboitizcom-uploads/wp-content/uploads/2022/05/12150501/AEV-Amended-CG-Manual-2022-Amendments-May-3-2022.pdf</p>	

		content/uploads/2022/05/18133948/AEV-Amended-CG-Manual-2022-Amendments-Final.pdf iv. Company Website , Sustainability at Aboitiz and Our Sustainability Framework, available at: https://abotiz.com/sustainability/sustainability-at-abotiz/	
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FOR INFORMATION: Materials for AEV's Regular Board Meeting on February 23, 2022

External Inbox x



Aboitiz Board Secretariat <aboitizboardsecretariat@aboitiz.com>

Fri, Feb 18, 9:16 PM



to AEV-DIRECTORS, Manuel, Robert, Chris, Manuel, Marlita, Marc, Gie, Olyzza, Pure, Edwin, David, jeuhilado, Manny, Corporate ▼

FOR INFORMATION

Please be advised that we have uploaded most of the presentation materials to the Diligent Boards for AEV's Regular Board Meeting on February 23, 2022 (Wednesday, 1000H - 1300H PH Time). The meeting will be conducted virtually through Google Hangouts Meet with the link: <https://meet.google.com/cqb-dtpr-giw>.

Kindly ensure that the Diligent Boards app on your devices is up to date and sync your Books for updated materials.

Please note that the presentation materials are being shared for your information and as part of the protocol. Thank you.

From the Office of the Corporate Secretary
Sammy Dave A. Santos

#OneAboitiz!



Governance and Compliance
Aboitiz Board Secretariat
Aboitiz Equity Ventures Inc.
t 63 2 8886 2800



ANNEX “B” WHISTLEBLOWING HOTLINE/PORTAL

aboutiz.com/contact-us/whistleblowing-hotline/

aboutiz 2015 Annual and Sustainability Report 2015 Integrated Annual Corporate Governance Report Corporate Governance Practices

Whistleblowing Hotline

Whistleblowing

REPORT

Which Company? *

Select *

Report To? *

Which Department? *

Select *

Which Office Location?

What are you reporting? *

Select *

TELL US WHAT'S GOING ON

Give us the details. What is going on? How do you know about it? When did it happen? Where did it happen? Who are involved?

Feedback *

We will forward your report directly to the persons you indicated above. Rest assured that your report will be handled appropriately.

SENDER DETAILS (THIS SECTION IS OPTIONAL BUT IF YOU WANT TO RECEIVE UPDATES ON YOUR REPORT, KINDLY PROVIDE US YOUR CONTACT DETAILS)

Name (Optional)

Job Title (Optional)

Company (Optional)

Department (Optional)

Email Address (Optional)

Contact Number (Optional)

Submit Reset

Pursuant to the requirement of the Securities and Exchange Commission, this Integrated Annual Corporate Governance Report is signed on behalf of the registrant by the undersigned, thereunto duly authorized, in the City of Taguig on April 26, 2022.

SIGNATURE



ENRIQUE M. ABOITIZ

Chairman of the Board

REPUBLIC OF THE PHILIPPINES)
CITY OF TAGUIG) S.S.

SUBSCRIBED AND SWORN TO before me this April 26, 2022 in Taguig City, Philippines. Affiants, who are personally known to me, presented the respective passport with the details shown below as follows:

NAME	GOV'T ISSUED ID NO.
ENRIQUE M. ABOITIZ Chairman of the Board	P6213075A / 02.28.18 DFA Manila (2023)

Doc No. 370
Page No. 76
Book No.XIX
Series of 2022.



Atty. Strella Marie G. Sacdalan

Notary Public for Taguig City

Notarial Comission No. 99

Until June 30, 2022

NAC Tower, 32nd St. Bonifacio Global City, Taguig City

PTR No. A-5401958, January 11, 2022, Taguig City

IBP OR No. 183968, February 2, 2022

Roll No. 63289

MCLE Compliance No. VI-0011090

Pursuant to the requirement of the Securities and Exchange Commission, this Integrated Annual Corporate Governance Report is signed on behalf of the registrant by the undersigned, thereunto duly authorized, in the City of Taguig on April 26, 2022.

SIGNATURE



SABIN M. ABOITIZ

President/Chief Executive Officer

REPUBLIC OF THE PHILIPPINES)
CITY OF TAGUIG) S.S.

SUBSCRIBED AND SWORN TO before me this April 26, 2022 in Taguig City, Philippines. Affiants, who are personally known to me, presented the respective passport with the details shown below as follows:

NAME	GOV'T ISSUED ID NO.
SABIN M. ABOITIZ CEO/President	P7230904B / 07.9.2021 DFA Manila (2031)

Doc No. 372
Page No.76
Book No.XIX
Series of 2022.



Atty. Strella Marie G. Sacdalan

Notary Public for Taguig City

Notarial Commission No. 99

Until June 30, 2022

NAC Tower, 32nd St. Bonifacio Global City, Taguig City

PTR No. A-5401958, January 11, 2022, Taguig City

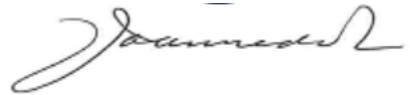
IBP OR No. 183968, February 2, 2022

Roll No. 63289

MCLE Compliance No. VI-0011090

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SIGNATURE



JOANNE G. DE ASIS

Independent Director

REPUBLIC OF THE PHILIPPINES)
CITY OF TAGUIG) S.S.

SUBSCRIBED AND SWORN TO before me this April 26, 2022 in Taguig City, Philippines. Affiants, who are personally known to me, presented the respective passport with the details shown below as follows:

NAME	GOV'T ISSUED ID NO.
JOANNE G. DE ASIS Independent Director	P7043286B / 06.24.2021 DFA Manila (2031)

Doc No. 374
Page No.76
Book No.XIX
Series of 2022



Atty. Strella Marie G. Sacdalan

Notary Public for Taguig City

Notarial Commission No. 99

Until June 30, 2022

NAC Tower, 32nd St. Bonifacio Global City, Taguig City

PTR No. A-5401958, January 11, 2022, Taguig City

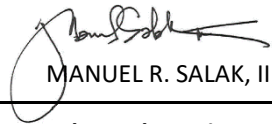
IBP OR No. 183968, February 2, 2022

Roll No. 63289

MCLE Compliance No. VI-0011090

Pursuant to the requirement of the Securities and Exchange Commission, this Integrated Annual Corporate Governance Report is signed on behalf of the registrant by the undersigned, thereunto duly authorized, in the City of Taguig on April 26, 2022.

SIGNATURE


MANUEL R. SALAK, III
Independent Director

REPUBLIC OF THE PHILIPPINES)
CITY OF TAGUIG) S.S.

SUBSCRIBED AND SWORN TO before me this April 26, 2022 in Taguig City, Philippines. Affiants, who are personally known to me, presented the respective passport with the details shown below as follows:

NAME	GOV'T ISSUED ID NO.
MANUEL R. SALAK III Independent Director	P0104402B/ 01.04.2019 DFA Manila (2029)

Doc No. 375
Page No. 76
Book No. XIX
Series of 2022.




Atty. Strella Marie G. Sacdalan

Notary Public for Taguig City

Notarial Commission No. 99

Until June 30, 2022

NAC Tower, 32nd St. Bonifacio Global City, Taguig City

PTR No. A-5401958, January 11, 2022, Taguig City

IBP OR No. 183968, February 2, 2022

Roll No. 63289

MCLE Compliance No. VI-0011090

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SIGNATURE



ROMEO L. BERNARDO

Lead Independent Director

REPUBLIC OF THE PHILIPPINES)
CITY OF TAGUIG) S.S.

SUBSCRIBED AND SWORN TO before me this April 26, 2022 in Taguig City, Philippines. Affiants, who are personally known to me, presented the respective passport with the details shown below as follows:

NAME	GOV'T ISSUED ID NO.
ROMEO L. BERNARDO Lead Independent Director	P7427657B/ 08.18.2021 DFA NCR EAST (2031)

Doc No. 373
Page No.76
Book No.XIX
Series of 2022.



Atty. Stella Marie G. Sacdalan

Notary Public for Taguig City

Notarial Commission No. 99

Until June 30, 2022

NAC Tower, 32nd St. Bonifacio Global City, Taguig City

PTR No. A-5401958, January 11, 2022, Taguig City

IBP OR No. 183968, February 2, 2022

Roll No. 63289

MCLE Compliance No. VI-0011090

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SIGNATURE



MANUEL ALBERTO R. COLAYCO


Chief Compliance Officer/Corporate Secretary

REPUBLIC OF THE PHILIPPINES)
CITY OF TAGUIG) S.S.

SUBSCRIBED AND SWORN TO before me this April 26, 2022 in Taguig City, Philippines. Affiants, who are personally known to me, presented the respective passport with the details shown below as follows:

NAME	GOV'T ISSUED ID NO.
MANUEL ALBERTO R. COLAYCO Chief Compliance Officer/Corporate Secretary	P7171651B/ 07.09.2021 DFA PAMPANGA (2031)

Doc No. 340
Page No.69
Book No.XIX
Series of 2022.



Atty. Stella Marie G. Sacdalan
Notary Public for Taguig City
Notarial Commission No. 99
Until June 30, 2022
NAC Tower, 32nd St. Bonifacio Global City, Taguig City
PTR No. A-5401958, January 11, 2022, Taguig City
IBP OR No. 183968, February 2, 2022
Roll No. 63289
MCLE Compliance No. VI-0011090